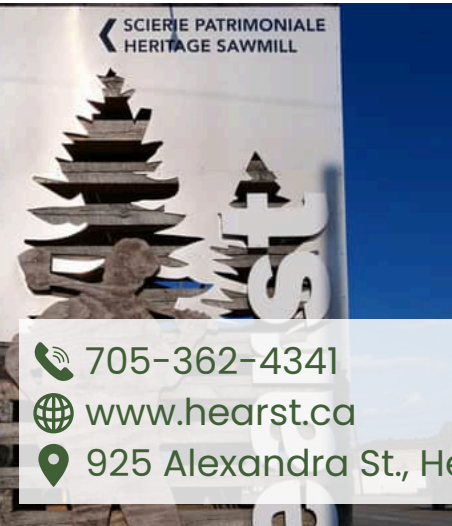


THE CORPORATION
OF THE TOWN OF
HEARST
2026 BUDGET



📞 705-362-4341
 🌐 www.hearst.ca
 📍 925 Alexandra St., Hearst ON



Table of Contents

1	2026 Summary Budget
2	2026 Operating Budget Summary
3	2026 Operating Budget Detail
4	2026 Capital Projects
5	2026 Capital Financing Plan





1

2026 Summary Budget

The Corporation of the
Town of Hearst
2026 Budget



**Town of Hearst
2026 Summary Budget**

Description	2025 Budget Expenses	2025 Budget Revenues	2025 Net Budget	2026 Budget Expenses	2026 Budget Revenues	2026 Net Budget	Net Variance	Info on page
Programs								
Members of Council	274,600	-	274,600	269,900	-	269,900	(4,700) -2%	2
Administration	1,905,000	316,300	1,588,700	2,055,100	332,200	1,722,900	134,200 8%	3
Corporate Management	54,800	102,800	(48,000)	76,000	103,100	(27,100)	20,900 -44%	
Fire Department	391,800	61,700	330,100	385,300	57,800	327,500	(2,600) -1%	4
Police Services	1,162,400	10,000	1,152,400	1,161,000	10,000	1,151,000	(1,400) 0%	5
Emergency Measures	35,200	-	35,200	35,800	-	35,800	600 2%	5
Protective Inspection and Control	171,800	52,000	119,800	174,500	56,900	117,600	(2,200) -2%	6
Roadways & Winter Control	2,891,200	1,336,900	1,554,300	3,241,400	1,415,900	1,825,500	271,200 17%	7
Parking Control	302,200	120,400	181,800	314,300	107,300	207,000	25,200 14%	8
Community								
Transportation	203,100	110,000	93,100	207,200	111,000	96,200	3,100 3%	9
Streetlights	145,900		145,900	144,400	-	144,400	(1,500) -1%	9
Airport	761,600	438,700	322,900	802,800	442,700	360,100	37,200 12%	10
Water System	1,520,100	1,506,000	14,100	1,538,000	1,559,200	(21,200)	(35,300) -250%	11
Sanitary Sewer System	711,800	872,400	(160,600)	693,600	912,400	(218,800)	(58,200) 36%	11
Storm Sewer System	69,800		69,800	73,400	-	73,400	3,600 5%	11
Waste Collection, Disposal and Recycling	674,500	492,700	181,800	689,400	464,500	224,900	43,100 24%	12
Cemeteries	110,600	81,100	29,500	111,000	79,600	31,400	1,900 6%	13
Hospital	110,200		110,200	118,200	-	118,200	8,000 7%	14
Northeastern Public								
Health	239,500		239,500	263,900	-	263,900	24,400 10%	14
CDSB - Ambulance Service	397,500		397,500	396,400	-	396,400	(1,100) 0%	14
Childcare Centre	2,336,200	2,336,200	-	2,747,200	2,747,200	-	-	15
Early On Child and Family Centre	275,000	275,000	-	275,000	275,000	-	-	16

**Town of Hearst
2026 Summary Budget**

Description	2025 Budget Expenses	2025 Budget Revenues	2025 Net Budget	2026 Budget Expenses	2026 Budget Revenues	2026 Net Budget	Net Variance		Info on page
Assistance to Seniors	48,500	-	48,500	50,100	-	50,100	1,600	3%	17
Lifeline Program	60,900	81,900	(21,000)	61,000	82,200	(21,200)	(200)	1%	17
CDSB - General									
Assistance / Social									
Housing Services	736,400		736,400	799,400	-	799,400	63,000	9%	17
Parks	163,400	3,500	159,900	163,700	3,200	160,500	600	0%	18
Programs	114,200	-	114,200	123,700	-	123,700	9,500	8%	19
Summer Program	50,000	57,500	(7,500)	49,300	49,300	-	7,500		19
Claude Larose									
Recreation Centre	960,700	348,000	612,700	1,100,200	369,600	730,600	117,900	19%	20
Stéphane Lecours									
Municipal Swimming									
Pool	580,900	153,900	427,000	631,600	138,600	493,000	66,000	15%	21
Community Pavilion									
and Tennis Courts	14,100	6,500	7,600	15,500	7,200	8,300	700	9%	20/21
Conseil des Arts /									
Écomusée									
	33,500		33,500	34,400	-	34,400	900	3%	22
Hearst Public Library									
	282,800		282,800	301,800	-	301,800	19,000	7%	22
Planning and Zoning									
	47,300	4,900	42,400	50,200	6,800	43,400	1,000	2%	23
Planning Board									
	59,200	36,700	22,500	63,400	36,900	26,500	4,000	18%	23
Heritage Sawmill									
Marketplace									
	28,200	1,500	26,700	31,000	9,600	21,400	(5,300)	-20%	24
Commercial and									
Industrial Development									
	225,400	65,900	159,500	383,700	72,600	311,100	151,600	95%	24
Subtotal Programs	18,150,300	8,872,500	9,277,800	19,632,800	9,450,800	10,182,000	904,200	10%	

**Town of Hearst
2026 Summary Budget**

Description	2025 Budget Expenses	2025 Budget Revenues	2025 Net Budget	2026 Budget Expenses	2026 Budget Revenues	2026 Net Budget	Net Variance	Info on page
Non-Programs								
Tax Levy		8,453,700	(8,453,700)		8,749,100	(8,749,100)	(295,400) 3%	25
Ontario Municipal Partnership Fund		2,493,000	(2,493,000)		2,734,200	(2,734,200)	(241,200) 10%	25
Non-Program Grants		126,800	(126,800)		-	-	126,800 -100%	25
Government Business								
Enterprises		294,500	(294,500)		480,000	(480,000)	(185,500) 63%	25
Investment Income	225,300	534,100	(308,800)	220,200	533,500	(313,300)	(4,500) 1%	25
Transfer for Water and Sanitary Sewer Fund	146,500		146,500	240,000		240,000	93,500 64%	
Transfer for the Repayment of Investment	48,000		48,000	27,100		27,100	(20,900) -44%	
Transfer for Capital Projects	2,204,500		2,204,500	1,827,500		1,827,500	(377,000) -17%	
Subtotal Non-Programs	2,624,300	11,902,100	(9,277,800)	2,314,800	12,496,800	(10,182,000)	(904,200) 10%	
Net Total	20,774,600	20,774,600	-	21,947,600	21,947,600	-	-	

Tax Rate Change	3.00%
------------------------	--------------



2

2026 Operating Budget Summary

The Corporation of the
Town of Hearst
2026 Budget





\$ 29.9 million

total budget expenses

3.00 %

tax rate increase

40 %

of municipal revenues from taxes

What does this mean to residents?



\$ 62 / year ▲

Tax increase on residential property, unchanged assessment of \$ 100,000



\$ 96 / year ▲

Tax increase on industrial property, unchanged assessment of \$ 100,000



\$ 68 / year ▲

Tax increase on commercial properties, unchanged assessment of \$ 100,000

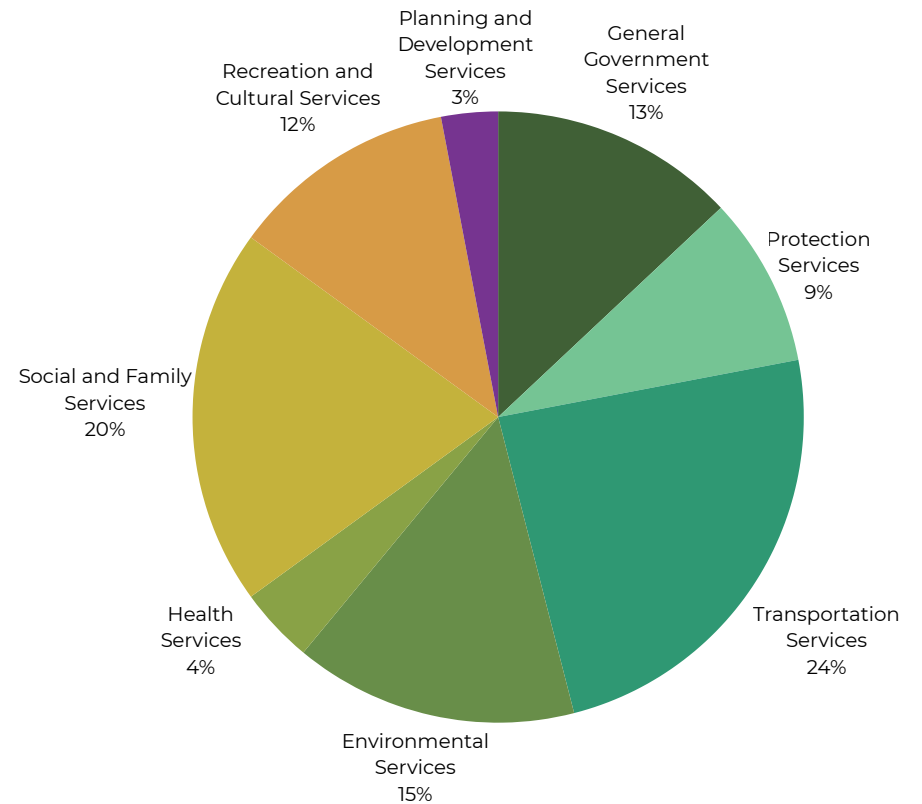


\$ 113 / year ▲

Tax increase on multi-residential property, unchanged assessment of \$ 100,000

Major Operating Expenses

Total Operating Budget: \$ 19.6 million





ANNUAL CONFERENCES

Rural Ontario Municipalities
Association (ROMA)

Northeastern Ontario
Municipalities Association (NEOMA)

Prospectors and Developers
Association of Canada (PDAC)

Ontario Good Roads Association
(OGRA)

Northwestern Ontario
Municipalities Association (NOMA)

Ontario Forest Industries
Association (OFIA)

Federation of Northern Ontario
Municipalities (FONOM)

Federation of Canadian
Municipalities (FCM)

Association of Municipalities of
Ontario (AMO)

Association française des
municipalités de l'Ontario (AFMO)

\$ 21,600

Various public
relationships

2026: \$ 269,900

2025: \$ 274,600

Total Cost

2%
from
2025

BUDGET HIGHLIGHTS



**VOLUNTEERS
RECOGNITION EVENT**

\$ 4,000



**MEMBERS OF
COUNCIL**

\$ 134,700



**COURSES AND
TRAVELLING**

\$ 82,400



CONFERENCES & TRAINING

- Rural Ontario Municipalities Association (ROMA)
- Ontario Good Roads Association (OGRA)
- Association of Municipal Managers, Clerks and Treasurers of Ontario (Zone 8, AMCTO)
- Federation of Northern Ontario Municipalities (FONOM)
- Municipal Finance Officers' Association (MFOA)
- Federation of Canadian Municipalities (FCM)
- Other Forums

COURSES AND TRAVELLING
\$ 44,700



ELECTION YEAR



2026: \$ 1,722,900
2025: \$ 1,588,700
Net Cost

8 %
from
2025

BUDGET HIGHLIGHTS



OCCUPANCY COST & INSURANCE

\$ 137,400



ASSOCIATIONS & MEMBERSHIPS

\$13,400



HEALTH & SAFETY COURSES & SUPPLIES

\$ 14,600



STAFF

11.5 Full-time
1 Part-time
\$ 1,437,100

Tax
Write-off

\$ 39,000

MPAC
Cost

\$ 59,400

Audit &
Legal Fees

\$ 109,900

Office Supplies /
Telephone, Computer,
Server Maintenance

\$ 148,300



COURSES & TRAINING

Various Courses

Training Program

\$ 26,500

MNR Contract

\$12,400

Vehicles & Hydrants

\$90,900

BUDGET HIGHLIGHTS

STAFF

1 Fire Chief (0.5 Full-time Allocation)
1 Deputy Fire Chief
7 Captains
13 Volunteer Firefighters

\$ 165,100



DEPARTMENT EXPENSES

3 new bunker gear
3 new pagers
3 new portable radios
Equipment Repairs & Maintenance
Communication / Uniforms

\$ 46,600



Revenues
\$ 57,800

Expenses
\$ 385,300

2026: \$ 327,500

2025: \$ 330,100
Net Cost

1 %
from
2025





BUDGET HIGHLIGHTS



POLICE SERVICES

\$ 1,156,400

*credit of \$ 116,000 was transferred to the capital budget in 2025

JAMES BAY O.P.P. DETACHMENT BOARD 1

\$ 4,600

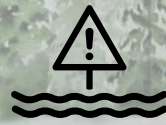
0 %
from
2025



EMERGENCY MEASURES

Supplies for meetings
\$ 3,000

Communication
\$ 32,800





BUILDING PERMIT REVENUES



\$ 56,900

EXPENSES

Salaries
 2 x 0.5 Full-time
 \$ 138,700

Courses & Travel
 \$ 11,700

Other Expenses
 \$ 17,600

2026: \$ 117,600
 2025: \$ 119,800
 Net Department Cost

2 %
 from
 2025

2025 Building Permit Activities

Commercial & Institutional



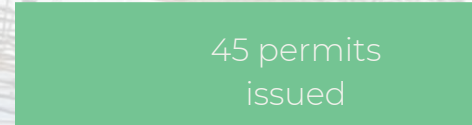
17 permits issued

Industrial



2 permits issued

Residential



45 permits issued

Demolition



2 permits issued

ANIMAL CONTROL



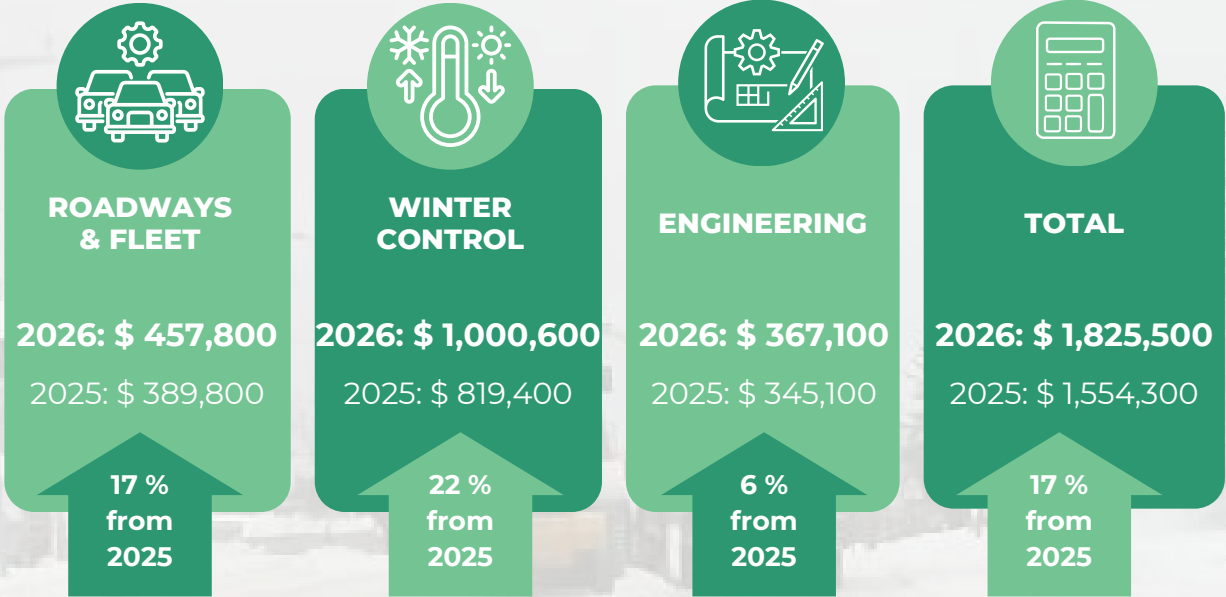
Supplies & Services

\$ 6,500



BUDGET HIGHLIGHTS

NET
DEPARTMENT
COST



STAFF
12 Full-time
1 Part-time
1 Post-secondary student

\$ 1,268,600



DURÉE MAXIMALE
MAXIMUM TIME LIMIT
2 Heures
2 Hours



REVENUES

Meters, Fines and Others
\$ 107,300



EXPENSES

①

Promotion, Education Campaign and
Courses
\$ 11,100

②

Uniforms, Vehicles and Supplies
\$ 26,400

③

Meter Repair & Maintenance
\$ 3,900

④

Salaries
\$ 272,900

2026: \$ 207,000

2025: \$ 181,800

Net Department Cost

14 %
from
2025



STAFF

2 Full-time Officers
2 Part-time Crossguards
1 Part-time Traffic Control
1 Post-secondary student



BUDGET HIGHLIGHTS



COMMUNITY TRANSPORTATION

Revenues	\$ 111,000
Expenses	\$ 207,200

2026: \$ 96,200

2025: \$ 93,100

Net Program Cost

3%
from
2025



STREETLIGHTS

Hydro, Repairs & Maintenance
\$ 144,400

2026: \$144,400

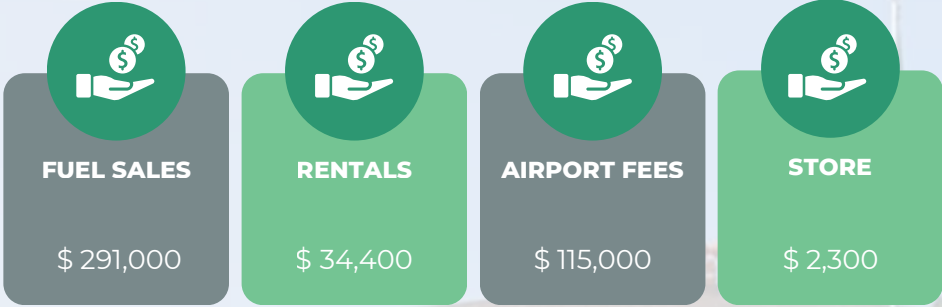
2025: \$ 145,900

Net Cost

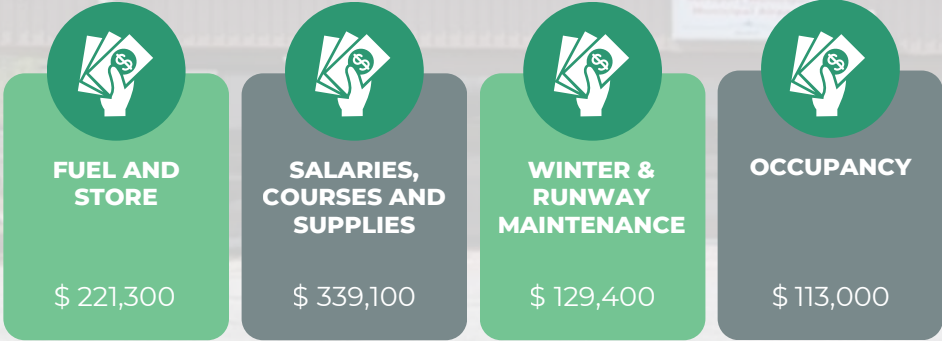
1%
from
2025



REVENUES



EXPENSES



TOTAL

\$ 442,700

BUDGET HIGHLIGHTS



\$ 802,800



Environmental Services

WATER, WASTE & STORM SEWER SYSTEMS



WATER



REVENUES	EXPENDITURES
\$ 1,559,200	\$ 1,538,000

2.5 % of
2025
rates

*Approved by Council
on January 27, 2026*

WASTE



REVENUES	EXPENDITURES
\$ 912,400	\$ 693,600

Status quo
with 2025
rate

*Approved by Council
on January 27, 2026*

STORM SEWER



REPAIR & MAINTENANCE
\$ 73,400




5 %
from
2025

Environmental Services

WASTE COLLECTION, DISPOSAL AND RECYCLING



REVENUES

-  Tipping Fees **\$ 249,400**
(Constance Lake tipping fee revenues of \$ 80,000 are not budgeted, transferred to reserve)
-  Recycling **\$ 198,500**
-  Batteries, Metal & Other Sales **\$ 16,600**

EXPENSES

-  Monitoring Program **\$ 20,800**
-  Contract for Recycling **\$ 0**
-  Staff 1 Full-time (Waste & Recycling Collection)
2 Regular Part-time Attendants **\$ 305,700**
-  Landfill Site Maintenance and Others **\$ 362,900**

2026: \$ 224,900
2025: \$ 181,800
Net Department Cost





BUDGET HIGHLIGHTS



COMMEMORATION
DAY

\$ 325



CARE &
MAINTENANCE
SALARIES

\$ 20,600



CEREMONIES
SALARIES

\$ 10,500



ADMINISTRATION
& OCCUPANCY

\$ 45,300



FLOWERS
& BENCHES

\$ 3,000

REVENUES \$ 79,600

EXPENSES \$ 111,000

2026: \$ 31,400

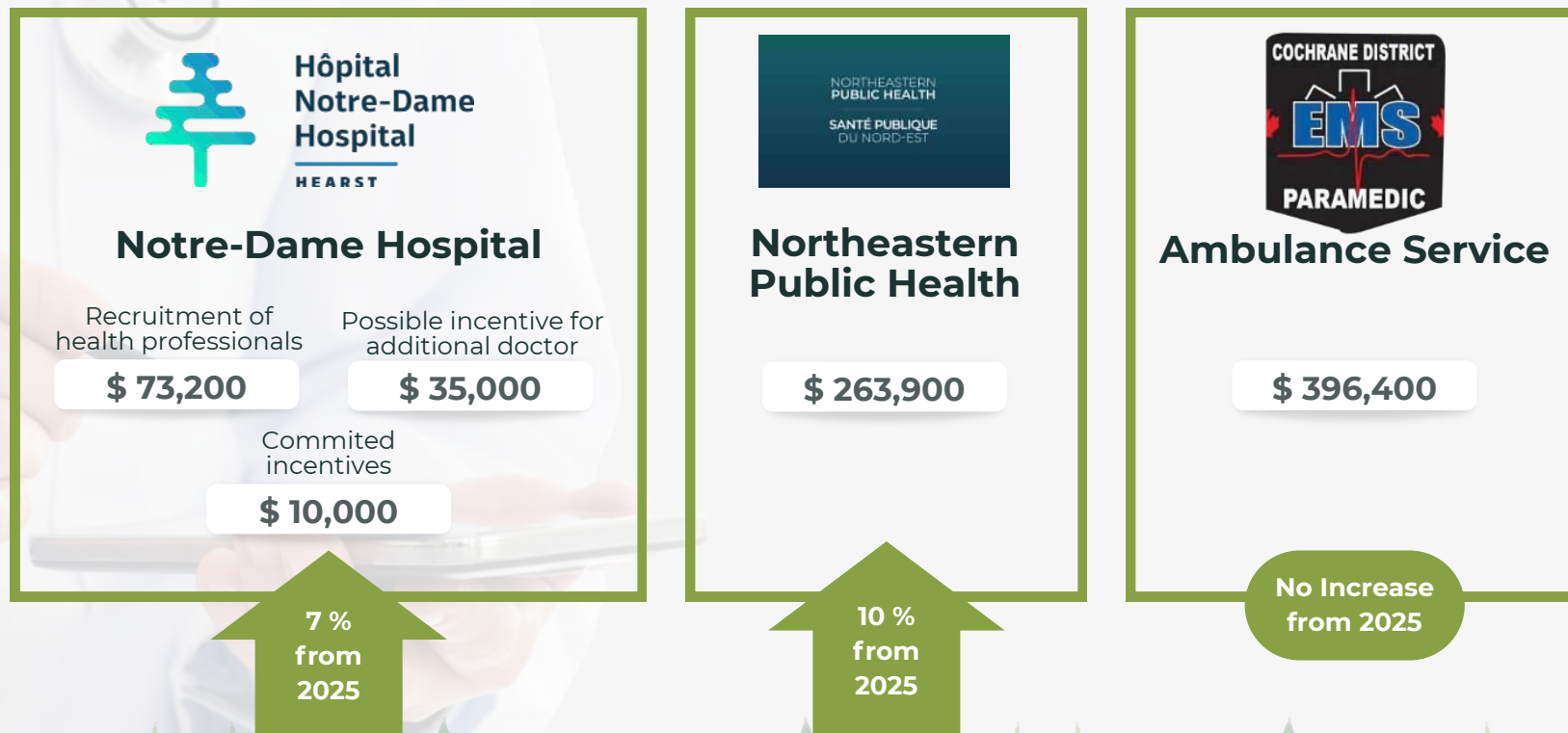
2025: \$ 29,500

Net Services Cost

6%
from
2025



BUDGET HIGHLIGHTS





BUDGET HIGHLIGHTS

REVENUES



\$ 2,747,200

EXPENSES



\$ 2,747,200

2026: \$ 0
 2025: \$ 0
 Net Cost

AGE GROUPS AND CAPACITIES

10 Infants
 under 18 months

25 Toddlers
 18 months up to 30 months

48 Preschoolers
 30 months up to 6 years

26 Kindergarden Age
 44 months up to 7 years

30 School Age
 68 months up to 13 years

STAFF



- 0.75 Full-time Director of Social Services
- 1 Full-time Daycare Director
- 11 Full-time Educators
- 8 Full-time Educator Assistants
- 12 Part-time
- 1 Full-time Maintenance Coordinator
- 2 Full-time Cooks

\$ 2,362,400





BUDGET HIGHLIGHTS



\$ 275,000



\$ 275,000

2026: \$ 0

2025: \$ 0

Net Cost



STAFF

0.25 Full-time Director of Social Services
1 Full-time Coordinator
1 Full-time Educator Assistant

\$ 211,000



BUDGET HIGHLIGHTS

\$ 12,000
Contribution

\$ 38,000
Contribution

Lifeline
2026: \$ 21,200
2025: \$ 21,000
Not transferred to reserve since 2025
Net Profit



Cochrane District Services Board

Conseil des services du district de Cochrane

Ontario Works **5% from 2025**

2026: \$ 142,900
2025: \$ 135,800

Social Housing **10% from 2025**

2026: \$ 621,800
2025: \$ 565,400

Childcare **1% from 2025**

2026: \$ 34,700
2025: \$ 35,200

Overall **9% from 2025**

2026: \$ 799,400
2025: \$ 736,400



BUDGET HIGHLIGHTS



- **JOHNSON'S LAKE BEACH**
- **BALLPARKS**
- **FITNESS TRAILS**
- **PARKS**
- **WINTER SLIDE**

2026: \$ 160,500

2025: \$ 159,900

Net Cost

**No
increase**



STAFF

4 Post-secondary students

\$ 80,200



BUDGET HIGHLIGHTS



SUMMER PROGRAM STAFF

1 Post-secondary student
3 Secondary school students

SUMMER PROGRAMS

7 weeks of day camps
(price between \$ 200 and
\$ 400 per week, depending
on activities)

PROGRAM NET COST

\$ 0

2026: \$ 123,700

2025: \$ 114,200

Net Recreation
Programs Cost

8 % from
2025

1 GRANT CURLING CLUB
\$ 18,500

2 DONATIONS
\$ 23,500 *includes Gamelin free rent

3 PUBLIC SKATING
\$ 24,200

4 HEARST LUMBERJACKS
\$ 26,500

5 SPECIAL EVENTS
\$ 21,100

6 SUBSIDIZED POOL ACCESS
\$ 9,900

BUDGET HIGHLIGHTS



CLAUDE LAROSE RECREATION CENTRE

REVENUES

✓ User Charges \$ 369,600

TOTAL REVENUES \$ 369,600

EXPENSES

✓ Salaries \$ 579,700

✓ Occupancy Cost & Insurance \$ 359,600

✓ Office Supplies \$ 20,000

✓ Courses & Traveling \$ 9,000

✓ Repairs & Maintenance \$ 126,800

✓ Others \$ 5,100

TOTAL EXPENSES \$ 1,100,200

NET FACILITY COST

2026: \$ 730,600

2025: \$ 612,700

19 %
from
2025



STAFF

7 Full-time

\$ 579,700

TENNIS COURTS



Revenues \$ 500

Expenses \$ 2,700

Net Cost 2026: \$ 2,200
2025: \$ 2,100

5 %
from
2025



BUDGET HIGHLIGHTS

STÉPHANE LECOURS SWIMMING POOL

COMMUNITY PAVILION

REVENUES

✓ User Charges	\$ 138,600
TOTAL REVENUES	\$ 138,600

EXPENSES

✓ Salaries	\$ 402,700
✓ Occupancy Cost & Insurance	\$ 145,200
✓ Office Supplies	\$ 10,100
✓ Courses & Traveling	\$ 11,500
✓ Repairs & Maintenance	\$ 59,500
✓ Others	\$ 2,600
TOTAL EXPENSES	\$ 631,600



STAFF

3 Full-time
9 Part-time

\$ 402,700

Revenues \$ 6,700

Expenses \$ 12,800

Net Cost 2026: \$ 6,100
2025: \$ 5,500

**11 %
from
2025**

NET FACILITY COST

2026: \$ 493,000
2025: \$ 427,000

**15 %
from
2025**



BUDGET HIGHLIGHTS

Le Conseil
des Arts
de Hearst



Conseil des Arts de Hearst

\$ 24,700 yearly contribution

Écomusée Hearst Ecomuseum



Hearst Ecomuseum

\$ 9,700 yearly contribution
(Estimated with an increase of 4 %)



Bibliothèque publique de HEARST Public Library

Hearst Public Library

\$ 301,800 yearly contribution
(Estimated with an increase of 7 %)



BUDGET HIGHLIGHTS

REVENUES :

User Charges \$ 6,800 } **\$ 6,800**

EXPENSES :

Salaries \$ 37,500
Others \$ 12,700 } **\$ 76,700**
Portion of deficit of the Planning Board \$ 26,500

2026 DEFICIT : **(\$ 69,900)**

2025 DEFICIT : **(\$ 64,900)**

**8 %
from
2025**

STAFF

0.5 Full-time employee





REVENUES

✓ Rental Revenues	\$ 26,800
✓ Store Sales / Other Contributions	\$ 4,000
✓ Events Revenues	\$ 8,500
TOTAL REVENUES	\$ 39,300

EXPENSES

✓ Salaries	\$ 212,600
✓ BIA Yearly Contribution	\$ 9,600
✓ Courses & Travel	\$ 7,400
✓ Occupancy	\$ 69,800
✓ Others	\$ 22,000
✓ Events Expenses	\$ 16,000
✓ Contributions & Advertisement	\$ 13,000

TOTAL EXPENSES \$ 350,400

DEPARTMENT COST

2026 : \$ 311,100
2025 : \$ 159,500

95 %
from
2025



Revenues \$ 9,600

Expenses \$ 31,000

Net Cost 2026: \$ 21,400
 2025: \$ 26,700

20 %
from
2025

INCLUDES :

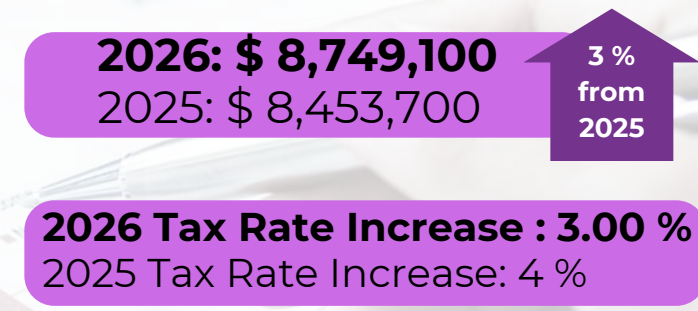
2 Full-time employees

GRANTS

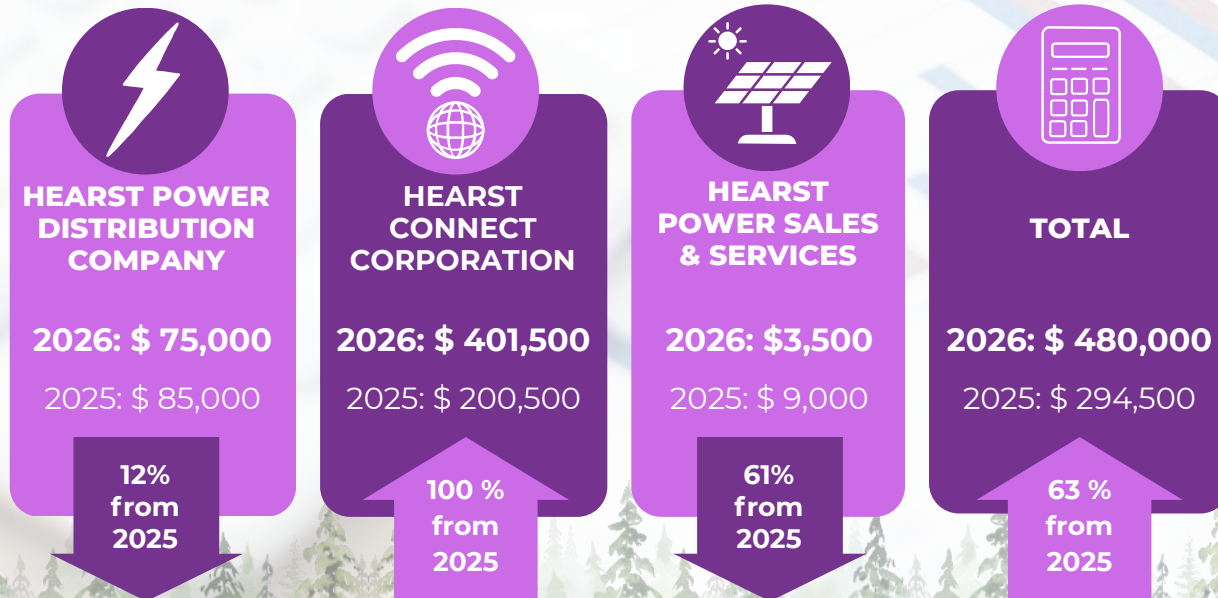


Non-Program Revenues

TAX LEVY



GOVERNMENT BUSINESS ENTERPRISES



INVESTMENT INCOME





3

2026 Operating Budget Detail

The Corporation of the
Town of Hearst
2026 Budget



FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
Revenue						
ADMINISTRATION						
10.Municipal taxes - Commercial						
1-3-10000-001 MUN - CT - Com Taxable: Full	(1,407,643)	(1,536,652)	(1,613,000)	(1,613,047)	(1,669,600)	(1,657,600)
1-3-10000-002 MUN - CX - Com Taxable: Vacant	(23,082)	(23,127)	(23,300)	(23,331)	(22,200)	(22,000)
1-3-10000-003 MUN - CU - Com Taxable: Excess	(7,378)	(8,447)	(8,800)	(8,785)	(9,100)	(9,000)
1-3-10000-004 MUN - CF - Com PIL: Full	(21,575)	(22,977)	(23,900)	(23,896)	(24,800)	(24,600)
1-3-10000-005 MUN - CH - Com PIL : Full	(5,363)	(5,711)	(5,900)	(5,940)	(6,200)	(6,100)
1-3-10000-101 MUN - CP - Com PIL: Full, Tenant	(1,185)	(1,262)	(1,300)	(1,313)	(1,400)	(1,400)
1-3-10000-102 MUN - CG - Com PIL:General	(47,801)	(50,909)	(52,900)	(52,945)	(54,900)	(54,500)
1-3-10000-103 MUN - CZ - Com PIL: Gen. Vacan	(2,531)	(2,696)	(2,800)	(2,804)	(2,900)	(2,900)
1-3-10000-104 MUN - CW - Com PIL: Gen Exces	(840)	(895)	(900)	(930)	(1,000)	(1,000)
Total 10.Municipal taxes - Commercial	(1,517,399)	(1,652,676)	(1,732,800)	(1,732,991)	(1,792,100)	(1,779,100)
11.Supplementary Municipal - Com						
1-3-10001-001 MUN SUP - CT - Com Tax: Full	(7,432)	(25,116)	0	(10,107)	0	0
Total 11.Supplementary Municipal - Co	(7,432)	(25,116)	0	(10,107)	0	0
10.Municipal taxes -Residential						
1-3-10010-001 MUN - RT - Residential Taxable: F	(4,731,023)	(5,106,804)	(5,344,500)	(5,344,543)	(5,592,800)	(5,552,300)
1-3-10010-005 MUN - RH - Res Taxable:Full, Shar	(430)	(458)	(500)	(476)	(500)	(500)
1-3-10010-102 MUN - RG - Residential PIL: Gene	(2,034)	(2,166)	(2,300)	(2,253)	(2,300)	(2,300)
Total 10.Municipal taxes -Residential	(4,733,487)	(5,109,428)	(5,347,300)	(5,347,272)	(5,595,600)	(5,555,100)
11.Supplementary Municipal - Res						
1-3-10011-001 MUN SUP - RT - Res Tax: Full	(35,352)	(26,295)	(6,700)	(30,305)	(6,700)	(6,700)
Total 11.Supplementary Municipal - Re	(35,352)	(26,295)	(6,700)	(30,305)	(6,700)	(6,700)
10.Municipal taxes -Farmlands						
1-3-10020-001 MUN - FT - Farm Taxable: Full	(6,520)	(6,925)	(7,200)	(7,244)	(7,500)	(7,500)
Total 10.Municipal taxes -Farmlands	(6,520)	(6,925)	(7,200)	(7,244)	(7,500)	(7,500)
10.Municipal taxes -Pipeline						
1-3-10030-001 MUN - PT - Pipeline Taxable: Full	(485,497)	(517,054)	(537,500)	(537,539)	(557,800)	(553,700)
Total 10.Municipal taxes -Pipeline	(485,497)	(517,054)	(537,500)	(537,539)	(557,800)	(553,700)
10.Municipal taxes -Ind						
1-3-10040-001 MUN - IT - Ind Taxable: Full	(90,901)	(92,757)	(96,500)	(96,499)	(100,100)	(99,400)
1-3-10040-002 MUN - IX - Industr. Taxable: Vacan	(17,395)	(18,526)	(19,300)	(19,267)	(20,500)	(20,300)
1-3-10040-003 MUN - IU - Industr. Taxable: Exce:	(1,801)	0	0	0	0	0
1-3-10040-005 MUN - IH - Ind Tax: Full, Shar. PIL	(1,181)	(1,257)	(1,300)	(1,308)	(1,400)	(1,300)
1-3-10040-101 MUN - IP - Ind PIL: Full, Tax Tenc	(6,393)	(6,809)	(7,100)	(7,081)	(7,300)	(7,300)

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-3-10040-105 MUN - IR - Ind PIL: Vacant, Tax Tr	(4,343)	(4,625)	(4,800)	(4,810)	(5,000)	(5,000)
Total 10.Municipal taxes -Ind	(122,014)	(123,974)	(129,000)	(128,965)	(134,300)	(133,300)
11.Supplementary Municipal - Ind						
1-3-10041-001 MUN SUP - IT - Ind Tax: Full	(1,152)	0	0	0	0	0
1-3-10041-002 MUN SUP - IX - Ind Tax: Vacant	0	0	0	(278)	0	0
Total 11.Supplementary Municipal - In	(1,152)	0	0	(278)	0	0
10.Municipal taxes -ROW						
1-3-10050-001 MUN - WT - Railway ROW Taxabl	(9,800)	(9,800)	(9,800)	(9,800)	(9,800)	(9,800)
1-3-10050-102 MUN - WG - Railway ROW PIL: G	(3,989)	(3,989)	(4,000)	(3,989)	(4,000)	(4,000)
Total 10.Municipal taxes -ROW	(13,789)	(13,789)	(13,800)	(13,789)	(13,800)	(13,800)
10.Municipal taxes -Large Ind						
1-3-10060-001 MUN - LT - Large Ind Taxable: Ful	(165,406)	(176,157)	(189,300)	(189,279)	(196,400)	(195,000)
1-3-10060-102 MUN - LP Large Ind PIL: Full,Tax	(70,500)	(75,082)	(78,100)	(78,085)	(81,000)	(80,400)
Total 10.Municipal taxes -Large Ind	(235,906)	(251,240)	(267,400)	(267,364)	(277,400)	(275,400)
11.Supplementary Municipal - Large In						
1-3-10061-001 MUN SUP - LT - Large Ind Tax: Ft	0	(6,548)	0	0	0	0
Total 11.Supplementary Municipal - La	0	(6,548)	0	0	0	0
10.Municipal taxes - Multi-Residential						
1-3-10070-001 MUN - MT - Multi-Res Taxable: Fu	(343,451)	(365,776)	(380,400)	(380,406)	(394,700)	(391,800)
Total 10.Municipal taxes - Multi-Resid	(343,451)	(365,776)	(380,400)	(380,406)	(394,700)	(391,800)
11.Supplementary Municipal - Ind New						
1-3-10091-001 MUN SUP - JT - Ind New const. T:	(104)	0	0	0	0	0
Total 11.Supplementary Municipal - In	(104)	0	0	0	0	0
12.Education taxes - Com						
1-3-20000-001 ED FS - CT - Com Tax: Full	(222,643)	(228,214)	0	(217,192)	0	0
1-3-20000-002 ED FS - CX - Com Tax: Vacant	(5,215)	(4,907)	0	(4,488)	0	0
1-3-20000-003 ED FS - CU - Com Tax: Excess	(1,667)	(1,792)	0	(1,690)	0	0
1-3-20000-101 ED FS - CP - Com PIL: Full, Tax T	(187)	(187)	0	(177)	0	0
1-3-20000-201 ED FP - CT -Com Tax:Full	(37,052)	(37,979)	0	(35,421)	0	0
1-3-20000-202 ED FP - CX -Com Tax:Vacant	(868)	(817)	0	(732)	0	0
1-3-20000-203 ED FP -CU -Com Tax:Excess	(277)	(298)	0	(276)	0	0
1-3-20000-301 ED FP - CP - Com PIL: Full, Tax Tr	(31)	(31)	0	(29)	0	0
1-3-20000-401 ED EP - CT -Com Tax: Full	(256,331)	(262,745)	0	(278,984)	0	0
1-3-20000-402 ED EP - CX -Com Tax:Vacant	(6,005)	(5,649)	0	(5,764)	0	0
1-3-20000-403 ED EP -CU -Com Tax:Excess	(1,919)	(2,063)	0	(2,171)	0	0

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-3-20000-501	ED EP- CP - Com PIL: Full, Tax T	(216)	(216)	0	(227)	0	0
1-3-20000-601	ED ES - CT -Com Tax:Full	(86,836)	(89,009)	0	(92,124)	0	0
1-3-20000-602	ED ES -CX -Com Tax:Vacant	(2,034)	(1,914)	0	(1,904)	0	0
1-3-20000-603	ED ES -CU -Com Tax:Excess	(650)	(699)	0	(717)	0	0
1-3-20000-701	ED ES- CP - Com PIL: Full, Tax T	(73)	(73)	0	(75)	0	0
1-3-20000-999	Commercial No Support	(12,553)	(12,583)	0	(12,583)	0	0
Total 12.Education taxes - Com		(634,559)	(649,177)	0	(654,551)	0	0
13.Supplementary Education - Com							
1-3-20001-001	ED FS - SUP - CT - Com Tax: Full	0	(3,854)	0	(1,469)	0	0
1-3-20001-201	ED FP - SUP - CT - Com Tax: Full	0	(641)	0	(242)	0	0
1-3-20001-401	ED EP - SUP - CT - Com Tax: Full	0	(4,444)	0	(1,775)	0	0
1-3-20001-601	ED ES - SUP - CT - Com Tax: Full	0	(1,505)	0	(597)	0	0
1-3-20001-999	SUP Commercial No support	(2,347)	0	0	0	0	0
Total 13.Supplementary Education - Co		(2,347)	(10,445)	0	(4,084)	0	0
12.Education taxes -Res							
1-3-20010-001	ED FS - RT - Res Tax: Full	(238,175)	(236,761)	0	(233,346)	0	0
1-3-20010-005	ED FS - RH - Res Tax: Full, Shar.	(13)	(13)	0	(12)	0	0
1-3-20010-201	ED FP - RT - Res Tax: Full	(13,710)	(14,256)	0	(14,632)	0	0
1-3-20010-205	ED FP - RH - Res Tax: Full, Shar.	(2)	(2)	0	(2)	0	0
1-3-20010-401	ED EP - RT - Res Tax: Full	(131,281)	(137,545)	0	(142,860)	0	0
1-3-20010-405	ED EP - RH - Res Tax: Full, Shar.	(15)	(15)	0	(16)	0	0
1-3-20010-601	ED ES - RT - Res Tax: Full	(4,344)	(4,199)	0	(4,398)	0	0
1-3-20010-605	ED ES - RH - Res Tax: Full, Shar.	(5)	(5)	0	(5)	0	0
Total 12.Education taxes -Res		(387,545)	(392,795)	0	(395,270)	0	0
13.Supplementary Education - Res							
1-3-20011-001	ED FS SUP - RT - Res Tax: Full	(604)	(731)	0	(321)	0	0
1-3-20011-201	ED FP SUP - RT - Res Tax: Full	0	(71)	0	(26)	0	0
1-3-20011-401	ED EP SUP - RT - Res Tax: Full	(2,298)	(1,035)	0	(1,896)	0	0
1-3-20011-601	ED ES SUP - RT - Res Tax: Full	0	(224)	0	(9)	0	0
Total 13.Supplementary Education - Re		(2,902)	(2,061)	0	(2,251)	0	0
12.Education taxes -Farmlands							
1-3-20020-001	ED FS - FT - Farm Tax: Full	(449)	(448)	0	(451)	0	0
1-3-20020-201	ED FP - FT - Farm Tax: Full	0	(85)	0	(85)	0	0
1-3-20020-401	ED EP - FT - Farm Tax: Full	(85)	0	0	0	0	0
Total 12.Education taxes -Farmlands		(534)	(533)	0	(536)	0	0
12.Education taxes -Pipeline							
1-3-20030-001	ED FS - PT - Pipeline Tax: Full	(72,212)	0	0	(68,063)	0	0
1-3-20030-201	ED FP - PT - Pipeline Tax: Full	(12,017)	0	0	(11,100)	0	0

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-3-20030-401	ED EP - PT - Pipeline Tax: Full	(83,138)	0	0	(87,427)	0	0
1-3-20030-601	ED ES - PT - Pipeline Tax: Full	(28,164)	0	0	(28,869)	0	0
1-3-20030-999	Pipeline No Support	0	(195,532)	0	0	0	0
Total 12.Education taxes -Pipeline		(195,532)	(195,532)	0	(195,460)	0	0
12.Education taxes -Ind							
1-3-20040-001	ED FS - IT - Ind Tax: Full	(10,258)	(9,829)	0	(9,271)	0	0
1-3-20040-002	ED FS - IX - Ind Tax: Vacant	(3,020)	(3,020)	0	(2,848)	0	0
1-3-20040-003	ED FS - IU - Ind Tax: Excess	(313)	0	0	0	0	0
1-3-20040-101	ED FS - IP - Ind PIL: Full, Tax Ter	(721)	(721)	0	(680)	0	0
1-3-20040-105	ED FS - IR - Ind PIL: Vacant, Tena	(754)	(754)	0	(711)	0	0
1-3-20040-201	ED FP - IT - Ind Tax: Full	(1,707)	(1,636)	0	(1,512)	0	0
1-3-20040-202	ED FP - IX - Ind Tax: Vacant	(503)	(503)	0	(464)	0	0
1-3-20040-203	ED FP - IU - Ind Tax: Excess	(52)	0	0	0	0	0
1-3-20040-301	ED FP - IP - Ind PIL: Full, Tax Ter	(120)	(120)	0	(111)	0	0
1-3-20040-305	ED FP - IR - Ind PIL: Vacant, Tena	(125)	(125)	0	(116)	0	0
1-3-20040-401	ED EP - IT - Ind Tax: Full	(11,811)	(11,316)	0	(11,908)	0	0
1-3-20040-402	ED EP - IX - Ind Tax: Vacant	(3,477)	(3,477)	0	(3,658)	0	0
1-3-20040-403	ED EP - IU - Ind Tax: Excess	(360)	0	0	0	0	0
1-3-20040-501	ED EP - IP - Ind PIL: Full, Tax Ter	(831)	(831)	0	(874)	0	0
1-3-20040-505	ED EP - IR - Ind PIL: Vacant, Tena	(868)	(868)	0	(913)	0	0
1-3-20040-601	ED ES - IT - Ind Tax: Full	(4,001)	(3,834)	0	(3,932)	0	0
1-3-20040-602	ED ES - IX - Ind Tax: Vacant	(1,178)	(1,178)	0	(1,208)	0	0
1-3-20040-603	ED ES - IU - Ind Tax: Excess	(122)	0	0	0	0	0
1-3-20040-701	ED ES - IP - Ind PIL: Full, Tax Ter	(281)	(281)	0	(289)	0	0
1-3-20040-705	ED ES - IR - Ind PIL: Vacant, Tena	(294)	(294)	0	(302)	0	0
1-3-20040-999	Industrial No Support	(402)	(402)	0	(402)	0	0
Total 12.Education taxes -Ind		(41,199)	(39,189)	0	(39,198)	0	0
13.Supplementary Education - Ind							
1-3-20041-002	ED FS - SUP - IX - Ind Tax: Vacar	0	0	0	(41)	0	0
1-3-20041-202	ED FP - SUP - IX - Ind Tax: Vacar	0	0	0	(7)	0	0
1-3-20041-402	ED EP - SUP - IX - Ind Tax: Vacar	0	0	0	(53)	0	0
1-3-20041-602	ED ES - SUP - IX - Ind Tax: Vacar	0	0	0	(17)	0	0
1-3-20041-999	SUP Industrial No support	(352)	0	0	0	0	0
Total 13.Supplementary Education - In		(352)	0	0	(118)	0	0
12.Education taxes -Large Ind							
1-3-20060-001	ED FS - LT - Large Ind Tax: Full	(22,645)	(22,645)	0	(21,848)	0	0
1-3-20060-201	ED FP - LT - Large Ind Tax: Full	(3,769)	(3,769)	0	(3,563)	0	0
1-3-20060-401	ED EP - LT - Large Ind Tax: Full	(26,071)	(26,071)	0	(28,064)	0	0
1-3-20060-601	ED ES - LT - Large Ind Tax: Full	(8,832)	(8,832)	0	(9,267)	0	0

FOR BUDGET PREP

For Period Ending 31-Dec-2026



GENERAL FUND	2023	2024	2025	2025	2026	2026
	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
Total 12.Education taxes -Large Ind	(61,317)	(61,317)	0	(62,742)	0	0
13.Supplementary Education - Large In						
1-3-20061-001 ED FS - SUP - LT - Large Ind Tax:	0	(584)	0	0	0	0
1-3-20061-201 ED FP - SUP - LT - Large Ind Tax:	0	(94)	0	0	0	0
1-3-20061-401 ED EP - SUP - LT - Large Ind Tax	0	(696)	0	0	0	0
1-3-20061-601 ED ES - SUP - LT - Large Ind Tax	0	(235)	0	0	0	0
Total 13.Supplementary Education - La	0	(1,609)	0	0	0	0
12.Education taxes - Multi-Res						
1-3-20070-001 ED FS - MT - Multi-Res Tax: Full	(4,554)	(4,423)	0	(4,380)	0	0
1-3-20070-201 ED FP - MT - Multi-Res Tax: Full	(268)	(276)	0	(276)	0	0
1-3-20070-401 ED EP - MT - Multi-Res Tax: Full	(10,198)	(10,366)	0	(10,408)	0	0
1-3-20070-601 ED ES - MT - Multi-Res Tax: Full	(368)	(323)	0	(323)	0	0
Total 12.Education taxes - Multi-Res	(15,388)	(15,388)	0	(15,388)	0	0
13.Supplementary Education - Ind New						
1-3-20091-999 SUP Ind New Const No Support	(33)	0	0	0	0	0
Total 13.Supplementary Education - In	(33)	0	0	0	0	0
14.Heads & beds						
1-3-20100-600 H & B - Ontario(municipal act)colle	(19,575)	(26,325)	(26,300)	(27,450)	(27,400)	(27,400)
1-3-20100-601 H & B - Ontario(municipal act)hospi	(5,250)	(5,250)	(5,300)	(5,250)	(5,300)	(5,300)
Total 14.Heads & beds	(24,825)	(31,575)	(31,600)	(32,700)	(32,700)	(32,700)
14.Local improvement charges						
1-3-20200-201 LI - Business improvement area - i	(33,275)	(33,275)	(33,300)	(33,275)	(33,300)	(33,300)
1-3-20200-202 LI - Cecile's trail pk sewage plant	(8,645)	(8,351)	(8,900)	(8,583)	(8,800)	(8,800)
1-3-20200-205 LI - Local improvement projects	(2,242)	(7,743)	(5,700)	(4,479)	(4,500)	(4,500)
Total 14.Local improvement charges	(44,162)	(49,369)	(47,900)	(46,337)	(46,600)	(46,600)
15.Ontario unconditional grants						
1-3-30300-800 Ontario Municipal Partnership Fun	(2,261,200)	(2,253,700)	(2,493,000)	(2,493,000)	(2,734,200)	(2,734,200)
1-3-30300-801 MCSCS - CSTP Program	(11,783)	(11,992)	(10,000)	(10,894)	(10,000)	(10,000)
Total 15.Ontario unconditional grants	(2,272,983)	(2,265,692)	(2,503,000)	(2,503,894)	(2,744,200)	(2,744,200)
16.Ontario conditional grants						
1-3-30310-705 SPECIAL TRANSIT - MTO - Gas t	(45,771)	(45,604)	(45,600)	(45,604)	(45,600)	(45,600)
1-3-30310-725 PLANB - MOH - Planning Board	(25,894)	(25,894)	(25,900)	(25,894)	(25,900)	(25,900)
1-3-30310-734 CCC - DCSSAB - Operating Grant	(541,823)	(734,462)	(1,200,400)	(51,240)	(52,000)	(52,000)
1-3-30310-735 CCC - DCSSAB - CWELCC	(292,876)	(352,722)	(407,500)	(1,569,252)	(1,917,200)	(1,917,200)
1-3-30310-738 CCC - DCSSAB - Day Care	(118,006)	(124,860)	(182,400)	(157,716)	(203,300)	(203,300)

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-3-30310-746 RVF - DCSSAB - Parent Resource	(275,000)	(275,000)	(275,000)	(275,000)	(275,000)	(275,000)
1-3-30310-748 CCC - DCSSAB - Misc. subsidy	(257,014)	(215,930)	(55,800)	(95,611)	(70,000)	(70,000)
1-3-30310-749 RVF - DCSSAB - Misc. Subsidy	0	0	0	(9,107)	0	0
1-3-30310-750 Student employment programs	(1,860)	(15,269)	(20,500)	(19,664)	(7,500)	(7,500)
1-3-30310-752 Misc. provincial subsidies - operati	(199,787)	(130,800)	(126,800)	(170,674)	0	0
1-3-30310-755 Misc. provincial subsidies - capital	(997,757)	(1,440,016)	0	(614,678)	0	0
Total 16.Ontario conditional grants	(2,755,788)	(3,360,558)	(2,339,900)	(3,034,441)	(2,596,500)	(2,596,500)
17.Canada conditional grants						
1-3-30320-804 Misc. Federal subsidies - operati	(26,240)	0	0	(5,071)	0	0
1-3-30320-994 Federal subsidies for TCA	(1,615,572)	(383,675)	0	(475,652)	0	0
Total 17.Canada conditional grants	(1,641,812)	(383,675)	0	(480,723)	0	0
18.Fees & service charges - General go						
1-3-40100-600 GG - Office space - Water departn	(2,852)	(2,923)	(3,000)	(2,976)	(3,000)	(3,000)
1-3-40100-601 GG - Office space HPDC- Hydro	(16,151)	(16,691)	(17,000)	(16,993)	(17,300)	(17,300)
1-3-40100-602 GG - Office space - Miscellaneous	(11,748)	(12,182)	(12,400)	(43,705)	(44,600)	(44,600)
1-3-40100-603 GG - Affidavit fees	(2,220)	(1,590)	(1,800)	(2,060)	(1,900)	(1,900)
1-3-40100-605 GG - Tax certificates	(1,050)	(1,505)	(1,200)	(2,920)	(1,800)	(1,800)
1-3-40100-606 GG - Photocopies	(4,168)	(3,123)	(4,600)	(303)	(100)	(100)
1-3-40100-607 GG - Clerical services - HPDC	(45,917)	(47,454)	(48,300)	(48,310)	(49,200)	(49,200)
1-3-40100-608 GG - Clerical services - Day care	(65,604)	(67,200)	(68,800)	(91,700)	(92,900)	(92,900)
1-3-40100-609 GG - Clerical services - Other	(7,676)	(7,998)	(11,900)	(11,768)	(11,100)	(11,100)
Total 18.Fees & service charges - Gene	(157,386)	(160,668)	(169,000)	(220,735)	(221,900)	(221,900)
19.Fees & service charges - Fire dept						
1-3-40110-600 FD - Answering service - HPDC	(25,198)	(25,828)	(25,800)	(25,828)	(25,800)	(25,800)
1-3-40110-601 FD - Fire & property insp. reports	(2,235)	(2,920)	(2,000)	(2,000)	(2,000)	(2,000)
1-3-40110-602 FD - Fire Department call - out fee	(31,833)	(28,685)	(30,700)	(11,827)	(27,800)	(27,800)
Total 19.Fees & service charges - Fire	(59,266)	(57,433)	(58,500)	(39,655)	(55,600)	(55,600)
21.Fees & service charges - Transp.						
1-3-40120-600 PARKING - Meter collections	(47,539)	(46,890)	(48,200)	(41,262)	(45,600)	(45,600)
1-3-40120-601 PARKING - Traffic control - school	(11,752)	(13,353)	(13,900)	(13,581)	(15,100)	(15,100)
1-3-40120-602 PW - Property bar locates/valves	(400)	(350)	(300)	(400)	(300)	(300)
1-3-40120-603 PW - Engineering plans	(703)	(888)	(900)	(599)	(700)	(700)
1-3-40120-604 RECY - Electronics & tires	(29,062)	(16,532)	(20,000)	(10,127)	(16,600)	(16,600)
1-3-40120-605 WASTE - Tipping fees	(376,971)	(308,311)	(242,500)	(334,476)	(249,400)	(249,400)
1-3-40120-606 RECY - Recycling fees	(111,305)	(130,919)	(230,200)	(227,390)	(198,500)	(198,500)
Total 21.Fees & service charges - Tran	(577,731)	(517,243)	(556,000)	(627,836)	(526,200)	(526,200)
22.Fees & service charges - Airport						
1-3-40130-600 AIR - Fuel sales 100 L.L.	(26,570)	(44,476)	(50,100)	(48,753)	(49,300)	(49,300)

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-3-40130-601 AIR - Fuel sales Jet A	(255,444)	(287,116)	(258,400)	(208,417)	(241,700)	(241,700)
1-3-40130-602 AIR - Land rental	(2,445)	(5,251)	(5,400)	(5,394)	(5,600)	(5,600)
1-3-40130-603 AIR - Office rental	(9,040)	(8,336)	(8,200)	(8,250)	(23,300)	(23,300)
1-3-40130-604 AIR - Landing fees	(66,329)	(74,831)	(71,000)	(88,456)	(76,500)	(76,500)
1-3-40130-605 AIR - Parking fees	(5,462)	(8,899)	(5,800)	(8,925)	(7,800)	(7,800)
1-3-40130-606 AIR - Plug-in fees	(1,199)	(1,424)	(2,400)	(3,536)	(2,500)	(2,500)
1-3-40130-607 AIR - Sale of material	(1,658)	(2,467)	(3,300)	(1,595)	(2,300)	(2,300)
1-3-40130-608 AIR - Terminal fees	(2,843)	(4,900)	(3,800)	(9,475)	(5,800)	(5,800)
1-3-40130-609 AIR - Call-out fees	(19,472)	(28,271)	(21,000)	(28,380)	(22,400)	(22,400)
1-3-40130-610 AIR - Hangar Rental	(2,922)	(1,584)	(4,300)	(4,516)	(5,500)	(5,500)
1-3-40130-615 AIR - Miscellaneous	0	0	(5,000)	0	0	0
Total 22.Fees & service charges - Airp	(393,384)	(467,555)	(438,700)	(415,696)	(442,700)	(442,700)
23.Fees & service charges - Water						
1-3-40140-600 WD - Sale of water-residential	(544,845)	(625,656)	(669,500)	(659,755)	(676,200)	(676,200)
1-3-40140-601 WD - Sale of water-general service	(328,191)	(357,729)	(382,800)	(404,751)	(414,900)	(414,900)
1-3-40140-602 WD - Service charge-residential	(268,201)	(301,998)	(323,100)	(325,930)	(334,100)	(334,100)
1-3-40140-603 WD - Service charge-general serv	(64,694)	(72,699)	(77,800)	(78,197)	(80,200)	(80,200)
1-3-40140-604 WD - Fire hydrants charge	(18,818)	(18,818)	(18,800)	(18,818)	(18,800)	(18,800)
1-3-40140-605 WD - Sprinklers charge	(28,296)	(31,794)	(34,000)	(34,139)	(35,000)	(35,000)
Total 23.Fees & service charges - Wate	(1,253,045)	(1,408,695)	(1,506,000)	(1,521,590)	(1,559,200)	(1,559,200)
24.Fees & service charges - Wastewater						
1-3-40142-600 SAN - Sewer surcharge water billi	(891,328)	(853,277)	(849,500)	(875,825)	(889,700)	(889,700)
Total 24.Fees & service charges - Wast	(891,328)	(853,277)	(849,500)	(875,825)	(889,700)	(889,700)
25.Fees & service charges - Aged perso						
1-3-40150-600 AGED - Lifeline communication se	(79,567)	(86,969)	(81,900)	(84,498)	(82,200)	(82,200)
Total 25.Fees & service charges - Aged	(79,567)	(86,969)	(81,900)	(84,498)	(82,200)	(82,200)
26.Fees & service charges - Child care						
1-3-40160-600 CCC - Day care fees-regular progr	(311,309)	(380,893)	(489,400)	(475,969)	(504,000)	(504,000)
1-3-40160-602 CCC - Miscellaneous	(1,991)	(576)	(700)	(1,000)	(700)	(700)
Total 26.Fees & service charges - Chil	(313,300)	(381,470)	(490,100)	(476,969)	(504,700)	(504,700)
27.Fees & service charges - Recreation						
1-3-40170-600 REC - Ice rental	(234,313)	(333,973)	(273,200)	(288,460)	(285,600)	(285,600)
1-3-40170-601 REC - Lockers rental	(8,437)	(10,252)	(10,300)	(10,658)	(10,600)	(10,600)
1-3-40170-602 REC - Halls rental	(13,757)	(17,364)	(39,400)	(36,008)	(41,600)	(41,600)
1-3-40170-603 REC - Sports shop rental	0	(1,468)	(1,500)	(1,583)	(1,600)	(1,600)
1-3-40170-604 REC - Rink board advertising	(954)	(586)	(500)	(586)	(500)	(500)
1-3-40170-605 REC - Snack bar rental	(15,600)	(15,504)	(15,600)	(15,725)	(15,600)	(15,600)
1-3-40170-606 REC - Swimming pool rental	(1,914)	(74,023)	(153,900)	(127,659)	(138,600)	(138,600)

FOR BUDGET PREP



For Period Ending 31-Dec-2026

		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-3-40170-607	REC - Pool lockers rental	0	0	0	0	(900)	(900)
1-3-40170-609	PGM - Summer program	(18,390)	(30,780)	(50,000)	(32,678)	(41,800)	(41,800)
1-3-40170-610	PGM - La limite activities	(6,022)	(1,602)	0	0	0	0
1-3-40170-611	REC - Pool other revenues	0	(5,935)	0	0	0	0
1-3-40170-612	REC - Automated teller machine	(3,085)	(2,708)	(2,500)	(2,716)	(2,800)	(2,800)
1-3-40170-613	PARKS - Softball park fees	(3,415)	(4,582)	(3,500)	(2,912)	(3,200)	(3,200)
1-3-40170-614	REC - Tennis courts membership	(500)	(550)	(500)	(550)	(500)	(500)
1-3-40170-615	REC - Miscellaneous	(135)	0	(200)	(361)	(3,900)	(3,900)
1-3-40170-616	REC- Pavilion rental	0	0	(6,000)	(5,009)	(6,700)	(6,700)
Total 27.Fees & service charges - Recr		(306,523)	(499,328)	(557,100)	(524,904)	(553,900)	(553,900)
28.Fees & service charges - Cemeteries							
1-3-40180-600	CEM - Sale of plots	(3,769)	(15,803)	(4,200)	(4,253)	(4,200)	(4,200)
1-3-40180-601	CEM - Sale of niches	(34,559)	(23,177)	(34,200)	(29,860)	(32,200)	(32,200)
1-3-40180-603	CEM - Burial charges	(15,967)	(15,153)	(17,000)	(11,372)	(14,100)	(14,100)
1-3-40180-604	CEM - Perpetual care charges	(7,131)	(11,772)	(7,100)	(6,509)	(7,100)	(7,100)
1-3-40180-605	CEM - Monument care charges	(1,900)	(2,500)	(2,000)	(2,200)	(2,000)	(2,000)
1-3-40180-606	CEM - Mortuary vault winter charg	(518)	(438)	(400)	(341)	(400)	(400)
1-3-40180-607	CEM - Interest income	(17,963)	(16,678)	(12,000)	(11,152)	(12,000)	(12,000)
1-3-40180-608	CEM - Miscellaneous	(2,250)	(3,635)	(4,200)	(8,325)	(7,600)	(7,600)
Total 28.Fees & service charges - Ceme		(84,057)	(89,155)	(81,100)	(74,011)	(79,600)	(79,600)
29.Fees & service charges - Planning							
1-3-40190-601	PLAN - Amendment fees	(500)	(3,000)	(2,000)	(4,000)	(3,000)	(3,000)
1-3-40190-603	PLAN - Subdivision fees	(700)	(700)	(700)	0	(1,400)	(1,400)
1-3-40190-604	PLAN - Committee of adjustment f	0	(1,600)	(1,700)	(1,650)	(1,700)	(1,700)
1-3-40190-606	PLAN - Parkland fees	0	0	0	(253)	0	0
1-3-40190-607	PLAN - Lawyers' inquiry letter fees	(330)	(490)	(500)	(925)	(700)	(700)
Total 29.Fees & service charges - Plan		(1,530)	(5,790)	(4,900)	(6,828)	(6,800)	(6,800)
29.1 Fees & services charges -Plan Boa							
1-3-40191-600	PLANB - Letter of conformity/cons	(5,895)	(7,570)	(7,400)	(6,270)	(7,000)	(7,000)
1-3-40191-602	PLANB - Unorganized amendmen	0	0	(1,000)	0	(1,000)	(1,000)
1-3-40191-605	PLANB - Administrative serv.-Matt	(2,002)	(2,646)	(2,400)	(2,606)	(3,000)	(3,000)
Total 29.1 Fees & services charges -PI		(7,897)	(10,216)	(10,800)	(8,876)	(11,000)	(11,000)
30.Fees & service charges - Tourism							
1-3-40195-650	TOUR - Sale of material	(16,174)	(3,487)	(3,500)	(3,529)	(4,000)	(4,000)
1-3-40195-653	TOUR - Special events	0	0	0	0	(2,000)	(2,000)
1-3-40195-655	TOUR - HPDC return on solar ene	(8,199)	(9,298)	(9,000)	(9,188)	(8,900)	(8,900)
1-3-40195-656	TOUR - Office rental	(14,735)	(14,221)	(15,100)	(17,486)	(17,900)	(17,900)
1-3-40195-657	TOUR - Sawmill rental	0	(150)	(1,500)	(602)	(9,600)	(9,600)

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
Total 30.Fees & service charges - Tour	(39,108)	(27,156)	(29,100)	(30,804)	(42,400)	(42,400)
31.Licences and permits						
1-3-50100-650 Business licences	(5,098)	(4,998)	0	0	0	0
1-3-50100-651 Lottery licences	(12,901)	(13,698)	(13,100)	(17,142)	(14,600)	(14,600)
1-3-50100-652 Hawkers & peddlars licences	(4,100)	(3,730)	(2,800)	(900)	(3,000)	(3,000)
1-3-50100-654 Marriage licences	(5,725)	(4,475)	(3,800)	(3,250)	(3,100)	(3,100)
1-3-50100-655 Building permits	(28,176)	(52,759)	(50,000)	(61,493)	(55,000)	(55,000)
1-3-50100-656 Road & sidewalk occup. permits	(1,492)	(1,642)	(1,800)	(1,490)	(1,700)	(1,700)
1-3-50100-657 Advertising signs permits	(140)	(140)	(200)	(140)	(200)	(200)
1-3-50100-658 Dog licences	(386)	(490)	(400)	(317)	(300)	(300)
Total 31.Licences and permits	(58,018)	(81,931)	(72,100)	(84,732)	(77,900)	(77,900)
32.Fines						
1-3-50110-650 FINES - Traffic tickets	(12,877)	(17,974)	(17,000)	(12,994)	(14,600)	(14,600)
1-3-50110-651 FINES - Court judgements	(350)	(354)	(400)	(308)	(400)	(400)
1-3-50110-652 FINES - Dog fines	(10)	0	(100)	(20)	(100)	(100)
1-3-50110-653 FINES - Provincial offences	(41,884)	(26,884)	(26,800)	(27,393)	(17,200)	(17,200)
1-3-50110-654 FINES - Miscellaneous	0	(100)	0	0	0	0
Total 32.Fines	(55,121)	(45,312)	(44,300)	(40,715)	(32,300)	(32,300)
33.Rentals - Municipally owned propert						
1-3-50115-650 RENT - 801 George St	0	0	(102,800)	(98,756)	(103,100)	(103,100)
Total 33.Rentals - Municipally owned p	0	0	(102,800)	(98,756)	(103,100)	(103,100)
34.Penalties & interest on taxes						
1-3-50120-650 TAXES - Penalties	(21,089)	(24,221)	(20,000)	(26,498)	(20,000)	(20,000)
1-3-50120-651 TAXES - Interest	(17,478)	(19,505)	(15,500)	(11,415)	(15,500)	(15,500)
Total 34.Penalties & interest on taxes	(38,567)	(43,725)	(35,500)	(37,913)	(35,500)	(35,500)
35.Investment income						
1-3-50130-650 INTEREST - Bank accounts	(690,378)	(649,059)	(308,800)	(454,301)	(313,300)	(313,300)
1-3-50130-651 INTEREST - Bank investments	0	70,353	0	0	0	0
1-3-50130-652 INTEREST - Dividend - HPDC	(91,488)	(40,216)	(85,000)	(107,373)	(75,000)	(75,000)
1-3-50130-653 INTEREST - Accounts receivable	(1,784)	(1,820)	(1,200)	(3,227)	(1,700)	(1,700)
1-3-50130-654 INTEREST - Hearst Connect	(45,000)	(52,500)	(200,500)	(200,500)	(401,500)	(401,500)
1-3-50130-655 INTEREST - HPSS	(7,023)	(15,745)	(9,000)	(18,263)	(3,500)	(3,500)
1-3-50130-656 INTEREST - IO Loans	(174,222)	(230,894)	(225,300)	(231,270)	(220,200)	(220,200)
Total 35.Investment income	(1,009,894)	(919,880)	(829,800)	(1,014,933)	(1,015,200)	(1,015,200)
36.Sale of material						
1-3-50140-651 SALES - Compressed air	0	0	(200)	0	(200)	(200)
1-3-50140-652 SALES - Material	(2,771)	(609)	(2,200)	(415)	(1,000)	(1,000)

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-3-50140-653 SALES - Sale of land	0	(27,214)	0	0	0	0
Total 36.Sale of material	(2,771)	(27,822)	(2,400)	(415)	(1,200)	(1,200)
37.Local contributions						
1-3-50150-650 Local - Special transit	(62,760)	(64,421)	(64,400)	(66,100)	(65,400)	(65,400)
1-3-50150-652 Local - PPP	0	0	0	(10,000)	0	0
1-3-50150-653 Local - PW	0	0	0	(10,791)	0	0
1-3-50150-654 Local - Environment	0	0	0	(4,656)	0	0
1-3-50150-655 Local - Health & Family	(2,333)	0	0	0	0	0
1-3-50150-656 Local - Parks & recreation	(500)	(26,549)	0	(8,700)	0	0
1-3-50150-659 Local - Planning & Economic Deve	0	(1,368)	0	(2,779)	(6,500)	(6,500)
1-3-50150-994 Local contributions for TCA	(202,913)	(170,000)	0	0	0	0
Total 37.Local contributions	(268,506)	(262,338)	(64,400)	(103,027)	(71,900)	(71,900)
38.Other revenues						
1-3-50160-600 Transient Accommodation Tax	(162,500)	(375,000)	0	(90,000)	0	0
1-3-50160-651 MISC - Rebates	(220)	(718)	(62,900)	(184,291)	(2,400)	(2,400)
1-3-50160-652 MISC - Other revenue	(2,023)	(63,439)	(3,000)	(11,523)	(4,200)	(4,200)
1-3-50160-653 MISC - Land rental	(1,618)	(1,659)	(1,700)	(1,690)	(1,700)	(1,700)
1-3-50160-655 ASSET - Sale of tangible capital a	(5,088)	(24,669)	0	4,021	(20,000)	(20,000)
Total 38.Other revenues	(171,449)	(465,484)	(67,600)	(283,482)	(28,300)	(28,300)
39.Overhead recovered						
1-3-60100-675 O/H - General Government	(26,222)	(32,987)	(23,300)	(35,799)	(24,100)	(24,100)
1-3-60100-676 O/H - Protection	(2,049)	(4,115)	(3,000)	(1,297)	(2,000)	(2,000)
1-3-60100-677 O/H - Transportation	(38,431)	(22,610)	(23,100)	(22,111)	(22,200)	(22,200)
1-3-60100-678 O/H - Social & Family	(1,581)	0	0	(1,110)	0	0
1-3-60100-679 O/H - Recreation	(46,195)	(18,502)	(4,800)	(18,666)	(6,500)	(6,500)
1-3-60100-681 O/H - Environment	(13,395)	(13,696)	(14,000)	(15,353)	(13,900)	(13,900)
1-3-60100-682 O/H - Parking Control	0	(13,123)	(13,600)	(13,577)	(14,000)	(14,000)
Total 39.Overhead recovered	(127,872)	(105,033)	(81,800)	(107,914)	(82,700)	(82,700)
40.Equipment pool						
1-3-60110-675 FLEET - Pick-ups	(32,082)	(95,507)	(108,600)	(99,701)	(108,000)	(108,000)
1-3-60110-676 FLEET - Trucks	(106,972)	(127,844)	(145,400)	(112,475)	(122,600)	(122,600)
1-3-60110-677 FLEET - Sewer flusher	(108,312)	(152,393)	(173,300)	(137,770)	(150,200)	(150,200)
1-3-60110-678 FLEET - Snow blowers	(24,362)	(22,812)	(25,900)	(32,255)	(35,200)	(35,200)
1-3-60110-679 FLEET - Graders	(37,816)	(97,088)	(110,400)	(70,273)	(76,600)	(76,600)
1-3-60110-680 FLEET - Loaders	(108,424)	(237,992)	(270,600)	(177,818)	(193,900)	(193,900)
1-3-60110-681 FLEET - Snow plows	(33,480)	(36,272)	(41,200)	(251,607)	(274,300)	(274,300)
1-3-60110-683 FLEET - Backhoes	(20,821)	(42,129)	(47,900)	(33,970)	(37,000)	(37,000)
1-3-60110-685 FLEET - Sweeper	(16,916)	(19,784)	(22,500)	(27,611)	(30,100)	(30,100)
1-3-60110-686 FLEET - Zamboni	(22,446)	(7,256)	(8,300)	(7,605)	(8,300)	(8,300)

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-3-60110-687 FLEET - Lawn mowers	(6,952)	(14,779)	(16,800)	(17,576)	(19,200)	(19,200)
1-3-60110-688 FLEET - P.W. Other machinery	(46,352)	(75,468)	(85,800)	(78,158)	(85,200)	(85,200)
1-3-60110-689 FLEET - Arena Other machinery	(13,738)	(6,154)	(7,000)	(8,655)	(9,400)	(9,400)
1-3-60110-690 FLEET - Waste & Recycling	(179,968)	(194,968)	(225,400)	(181,942)	(225,400)	(225,400)
1-3-60110-691 FLEET - Asphalt recycling machin	(4,052)	(6,666)	(7,600)	(10,860)	(11,800)	(11,800)
Total 40.Equipment pool	(762,694)	(1,137,111)	(1,296,700)	(1,248,273)	(1,387,200)	(1,387,200)
Total Revenue	(22,242,391)	(23,211,324)	(20,774,600)	(23,852,343)	(22,011,100)	(21,947,600)
Expense						
ADMINISTRATION						
10.Council						
1-4-01100-101 GOV - Mayor's remuneration	25,061	25,969	27,100	26,982	28,100	28,100
1-4-01100-102 GOV - Councillors' remuneration	67,108	70,596	76,000	72,998	77,600	77,600
1-4-01100-130 GOV - CPP	2,892	3,057	3,000	3,185	3,200	3,200
1-4-01100-133 GOV - EHT	1,846	1,918	1,900	1,983	2,000	2,000
1-4-01100-137 GOV - Health benefits	18,316	18,885	19,300	20,778	23,800	23,800
1-4-01100-210 GOV - Computer mtce	9,168	10,219	18,900	16,863	14,100	14,100
1-4-01100-214 GOV - Telephone	2,567	1,264	1,300	1,264	1,300	1,300
1-4-01100-218 GOV - Courses & travelling	67,657	69,304	90,000	84,205	82,400	82,400
1-4-01100-224 GOV - Car allowance-Mayor	4,714	4,832	4,900	4,914	5,000	5,000
1-4-01100-400 GOV - Municipal Vehicle	0	0	0	0	500	500
1-4-01100-450 GOV - Committees -supplies	3,389	1,493	4,000	3,727	4,000	4,000
1-4-01100-475 GOV - Miscellaneous	58	680	1,800	1,361	2,300	2,300
Total 10.Council	202,776	208,218	248,200	238,261	244,300	244,300
11.Council public relations						
1-4-01110-350 GOV - P/R - Miscellaneous	1,502	329	5,000	3,227	5,000	5,000
1-4-01110-351 GOV - P/R - Gifts employees	5,234	9,846	13,000	11,616	12,500	12,500
1-4-01110-352 GOV - P/R - Flowers	306	473	600	553	600	600
1-4-01110-353 GOV - P/R - Gifts community	659	68	300	33	300	300
1-4-01110-354 GOV - P/R - Promotion	4,294	2,057	3,500	3,630	3,200	3,200
1-4-01110-360 GOV - P/R - Volunteer's night	3,988	3,349	4,000	3,326	4,000	4,000
Total 11.Council public relations	15,983	16,122	26,400	22,385	25,600	25,600
12.Administration						
1-4-01200-110 ADM - Salaries	681,689	702,801	802,500	749,639	810,300	810,300
1-4-01200-122 ADM - Statutory holidays	40,253	40,550	44,000	43,571	45,600	45,600
1-4-01200-123 ADM - Vacation	69,950	72,831	71,200	74,027	74,900	74,900
1-4-01200-124 ADM - Sick leave	36,189	41,672	26,500	32,658	27,200	27,200
1-4-01200-125 ADM - Bereavement leave	1,458	1,527	0	354	0	0
1-4-01200-130 ADM - CPP	35,066	36,575	41,700	38,754	43,400	43,400
1-4-01200-131 ADM - EI	12,204	12,456	13,800	13,133	14,400	14,400

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-01200-132	ADM - WSIB	17,467	15,538	14,800	16,080	12,900	12,900
1-4-01200-133	ADM - EHT	16,053	16,561	18,500	17,152	18,800	18,800
1-4-01200-136	ADM - OMERS	80,421	90,341	90,100	85,696	92,000	92,000
1-4-01200-137	ADM - Health benefits	84,927	79,315	75,400	81,095	96,900	96,900
1-4-01200-224	ADM - Car allowance	5,343	5,196	4,900	4,907	5,000	5,000
Total 12.Administration		1,081,021	1,115,362	1,203,400	1,157,067	1,241,400	1,241,400
12.Administration - Program support							
1-4-01205-110	ADM - PGM Salaries	0	0	95,000	85,437	109,000	109,000
1-4-01205-122	ADM - PGM Statutory holidays	0	0	8,600	8,064	9,000	9,000
1-4-01205-123	ADM - PGM Vacation	0	0	18,000	18,796	21,200	21,200
1-4-01205-124	ADM - PGM Sick leave	0	0	4,600	4,149	5,500	5,500
1-4-01205-130	ADM - PGM CPP	0	0	6,300	5,296	7,000	7,000
1-4-01205-131	ADM - PGM EI	0	0	1,700	1,782	2,800	2,800
1-4-01205-132	ADM - PGM WSIB	0	0	2,000	2,153	1,900	1,900
1-4-01205-133	ADM - PGM EHT	0	0	2,400	2,242	2,700	2,700
1-4-01205-136	ADM - PGM OMERS	0	0	11,800	11,208	17,900	17,900
1-4-01205-137	ADM - PGM Health benefits	0	0	15,600	15,836	18,700	18,700
Total 12.Administration - Program supp		0	0	166,000	154,964	195,700	195,700
12.Administration - Occupancy							
1-4-01210-110	ADM - Groundskeeping-salaries	3,175	1,782	3,000	4,969	3,000	3,000
1-4-01210-130	ADM - CPP	188	103	200	301	200	200
1-4-01210-131	ADM - EI	77	42	100	82	100	100
1-4-01210-132	ADM - WSIB	75	35	100	102	100	100
1-4-01210-133	ADM - EHT	66	36	100	103	100	100
1-4-01210-136	ADM - OMERS	233	93	300	442	300	300
1-4-01210-200	ADM - Insurance	2,031	2,717	3,000	3,792	3,600	3,600
1-4-01210-240	ADM - Heating	1,482	947	1,600	785	1,500	1,500
1-4-01210-242	ADM - Hydro	17,447	17,751	18,600	18,941	19,900	19,900
1-4-01210-244	ADM - Water & sewer	622	642	700	721	800	800
1-4-01210-300	ADM - Janitorial-contract	23,343	23,926	39,200	33,354	40,700	40,700
1-4-01210-400	ADM - Groundskeeping-equipmen	429	901	1,000	708	1,000	1,000
1-4-01210-430	ADM - Building rep. & mtce-suppli	13,065	4,270	12,500	13,692	15,800	15,800
1-4-01210-435	ADM - Janitorial-supplies	1,466	1,403	1,800	3,759	2,500	2,500
1-4-01210-440	ADM - Groundskeeping-supplies	3,542	3,407	5,000	3,936	4,400	4,400
1-4-01210-991	ADM - Non-routine expenses	57,426	24,984	0	25,895	0	0
1-4-01210-994	ADM - Amortization	48,652	28,220	0	33,186	0	0
1-4-01210-997	ADM - ARO Accretion	17,965	17,965	0	0	0	0
Total 12.Administration - Occupancy		191,283	129,225	87,200	144,767	94,000	94,000
12.Administration - Office supplies							
1-4-01220-210	ADM - Computer mtce	31,178	33,280	59,900	55,526	74,400	74,400

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-01220-211	ADM - Server mtce	30,082	24,507	37,600	34,786	37,100	37,100
1-4-01220-212	ADM - Office supplies	24,337	21,739	25,700	24,349	26,900	26,900
1-4-01220-214	ADM - Telephone	22,621	8,336	8,900	7,980	9,900	9,900
Total 12.Administration - Office suppl		108,219	87,862	132,100	122,641	148,300	148,300
12.Administration - Other expenses							
1-4-01230-200	ADM - Liability insurance	40,993	40,113	41,500	41,647	43,400	43,400
1-4-01230-218	ADM - Courses & travelling	26,452	29,604	48,600	29,790	44,700	44,700
1-4-01230-222	ADM - Advertisements	1,465	479	1,100	89	1,100	1,100
1-4-01230-225	ADM - Publications	173	371	600	200	600	600
1-4-01230-226	ADM - Association & membership	11,621	11,789	12,800	12,039	13,400	13,400
1-4-01230-320	ADM - Property assessment costs	55,704	56,290	57,700	57,654	59,400	59,400
1-4-01230-400	ADM - Municipal Vehicle	0	0	0	0	4,000	4,000
1-4-01230-455	ADM - Election - supp. & serv.	500	0	0	0	41,100	41,100
1-4-01230-475	ADM - Miscellaneous	2,010	1,445	2,700	2,210	3,200	3,200
1-4-01230-840	ADM - Tax write-off	14,118	23,674	34,000	37,727	39,100	39,100
1-4-01230-841	ADM - Uncollectable accounts writ	0	34,032	0	0	0	0
1-4-01230-850	ADM - Audit & legal fees	112,089	83,328	109,900	122,351	109,900	109,900
1-4-01230-870	ADM - Interest and bank charges	2,797	483	1,200	333	1,200	1,200
1-4-01230-871	ADM - IO loans interest charges	174,222	230,894	225,300	231,270	220,200	220,200
Total 12.Administration - Other expens		442,145	512,503	535,400	535,311	581,300	581,300
Corp. Mgt- 801 George St - Occupancy							
1-4-01510-200	CM - Insurance	0	0	2,200	2,407	2,100	2,100
1-4-01510-240	CM - Heating	0	0	14,000	7,310	7,700	7,700
1-4-01510-242	CM - Hydro	0	0	6,500	5,184	5,800	5,800
1-4-01510-244	CM - Water & sewer	0	0	800	1,097	1,200	1,200
1-4-01510-260	CM - Municipal Taxes	0	0	11,800	11,274	12,100	12,100
1-4-01510-300	CM - Janitorial- contract	0	0	3,000	3,453	3,600	3,600
1-4-01510-430	CM - Building rep. & mtce - supplie	0	0	7,200	4,154	34,800	34,800
1-4-01510-435	CM - Janitorial- supp. & serv.	0	0	3,000	834	2,000	2,000
Total Corp. Mgt- 801 George St - Occup		0	0	48,500	35,714	69,300	69,300
Corp. Mgt- 801 George - Groundskeeping							
1-4-01520-110	CM - Groundskeeping - salaries	0	0	3,000	1,798	3,000	3,000
1-4-01520-130	CM - Goundskeeping - CPP	0	0	200	101	200	200
1-4-01520-131	CM - Goundskeeping - EI	0	0	100	15	100	100
1-4-01520-132	CM - Goundskeeping - WSIB	0	0	100	38	0	0
1-4-01520-133	CM - Groundskeeping - EHT	0	0	100	39	100	100
1-4-01520-136	CM - Groundskeeping - OMERS	0	0	300	195	300	300
1-4-01520-440	CM - Groundskeeping - supp. & se	0	0	2,500	1,717	3,000	3,000
Total Corp. Mgt- 801 George - Groundsk		0	0	6,300	3,904	6,700	6,700

FOR BUDGET PREP



For Period Ending 31-Dec-2026

	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
13.Fire Department						
1-4-06100-110 FD - Fire Chief-Salaries	36,719	36,420	39,900	40,394	41,300	41,300
1-4-06100-111 FD - Officers-salaries	14,690	13,740	16,000	17,420	16,000	16,000
1-4-06100-112 FD - Fire fighting-salaries	20,550	17,950	20,000	24,850	22,000	22,000
1-4-06100-113 FD - Practices-salaries	32,640	36,048	36,000	30,151	36,000	36,000
1-4-06100-114 FD - Inspection-salaries	1,400	350	1,500	1,500	1,500	1,500
1-4-06100-115 FD - On-call-salaries	8,800	6,400	8,000	8,100	8,800	8,800
1-4-06100-116 FD - Salaries other	0	0	6,000	0	6,000	6,000
1-4-06100-122 FD - Salaries-Statutory holidays	2,200	2,331	2,500	2,554	2,600	2,600
1-4-06100-123 FD - Salaries-Vacation	3,720	3,684	5,300	5,492	5,500	5,500
1-4-06100-124 FD - Sick leave	1,460	4,392	1,500	1,525	1,600	1,600
1-4-06100-125 FD - Bereavement leave	0	0	0	284	0	0
1-4-06100-130 FD - CPP	1,911	1,940	2,200	2,017	2,300	2,300
1-4-06100-131 FD - EI	644	668	700	683	700	700
1-4-06100-132 FD - WSIB	5,765	5,240	4,600	4,722	3,900	3,900
1-4-06100-133 FD - EHT	1,931	1,917	2,400	2,118	2,400	2,400
1-4-06100-136 FD - OMERS	4,628	5,042	5,200	5,187	5,300	5,300
1-4-06100-137 FD - Health benefits	6,074	5,273	5,600	6,031	6,400	6,400
1-4-06100-218 FD - Training programs	11,236	9,886	17,700	4,483	19,500	19,500
1-4-06100-222 FD - Advertisements	3,721	102	3,000	2,340	1,000	1,000
1-4-06100-224 FD - Fire Chief-Car allowance	2,638	2,484	2,800	2,750	2,800	2,800
1-4-06100-300 FD - Fire Chief Contract	0	6,993	0	0	0	0
1-4-06100-320 FD - Fire protection-MNR contract	11,316	11,698	12,200	11,928	12,400	12,400
1-4-06100-400 FD - Municipal Vehicle	0	0	0	0	500	500
1-4-06100-415 FD - Equipment rep. & mtce-supp	8,578	14,615	13,200	9,423	13,300	13,300
1-4-06100-445 FD - Uniforms-supp. & serv.	6,262	6,329	22,300	3,594	21,300	21,300
1-4-06100-460 FD - Communications rep. & mtce	4,832	9,974	11,300	5,883	12,000	12,000
1-4-06100-475 FD - Miscellaneous	7,767	1,723	6,400	5,076	6,400	6,400
1-4-06100-991 FD - Non-routine expenses	21,322	0	0	27,520	0	0
1-4-06100-994 FD - Amortization	41,510	19,867	0	16,296	0	0
1-4-06100-997 FD - ARO Accretion	1,402	1,402	0	0	0	0
Total 13.Fire Department	263,717	226,468	246,300	242,323	251,500	251,500
14.Fire Department - occupancy						
1-4-06110-200 FD - Insurance	7,751	8,700	9,100	9,346	9,600	9,600
1-4-06110-210 FD - Computer mtce	523	589	2,400	2,163	1,400	1,400
1-4-06110-212 FD - Office supplies	102	597	1,000	778	700	700
1-4-06110-214 FD - Telephone	2,694	3,032	3,200	2,924	2,700	2,700
1-4-06110-240 FD - Heating	10,635	2,447	4,600	6,777	7,400	7,400
1-4-06110-242 FD - Hydro	3,828	4,774	5,000	4,558	4,800	4,800
1-4-06110-244 FD - Water & sewer	273	294	300	281	300	300
1-4-06110-430 FD - Building rep. & mtce-supplies	2,477	306	5,700	704	6,000	6,000
1-4-06110-435 FD - Janitorial-supp. & serv.	2,048	1,833	2,500	1,870	2,500	2,500

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
Total 14.Fire Department - occupancy	30,331	22,573	33,800	29,400	35,400	35,400
15.Fire Department - other expenses						
1-4-06120-218 FD - Courses & travelling	6,889	2,901	7,400	2,767	7,000	7,000
1-4-06120-226 FD - Association & membership fe	375	647	500	374	500	500
Total 15.Fire Department - other expen	7,264	3,548	7,900	3,141	7,500	7,500
16.Fire Department - hydrants						
1-4-06150-110 FD - Hydrants rep. & mtce - salari	0	543	2,000	0	2,000	2,000
1-4-06150-130 FD - Hydrants r & m - CPP	0	44	100	0	100	100
1-4-06150-131 FD - Hydrants r & m - EI	0	15	0	0	0	0
1-4-06150-132 FD - Hydrants r & m - WSIB	0	15	100	0	100	100
1-4-06150-133 FD - Hydrants r & m - EHT	0	15	0	0	0	0
1-4-06150-136 FD - Hydrants r & m - OMERS	0	91	200	0	200	200
1-4-06150-244 FD - Hydrants water supply	18,818	18,818	18,800	18,818	18,800	18,800
1-4-06150-400 FD - Hydrants rep. & mtce - equipr	0	209	500	0	500	500
1-4-06150-460 FD - Hydrants rep. & mtce-supp &	18,498	22,678	50,900	31,682	40,000	40,000
Total 16.Fire Department - hydrants	37,316	42,427	72,600	50,500	61,700	61,700
17.Fire Department - fleet						
1-4-06160-110 FD - Vehicles rep. & mtce-salaries	190	813	1,700	2,861	1,700	1,700
1-4-06160-130 FD - Vehicles r & m - CPP	13	40	100	32	100	100
1-4-06160-131 FD - Vehicles r & m - EI	5	16	0	64	0	0
1-4-06160-132 FD - Vehicles r & m - WSIB	5	15	0	55	0	0
1-4-06160-133 FD - Vehicles r & m - EHT	4	17	100	56	100	100
1-4-06160-136 FD - Vehicles r & m - OMERS	21	78	200	198	200	200
1-4-06160-200 FD - Vehicles-insurance	11,246	12,651	12,700	12,683	12,300	12,300
1-4-06160-405 FD - Vehicles rep. & mtce - gas &	2,629	3,300	3,500	1,974	3,500	3,500
1-4-06160-410 FD - Vehicles rep. & mtce - supp &	14,802	11,613	12,900	9,503	11,300	11,300
1-4-06160-994 FD - fleet - Amortization	34,348	34,348	0	34,348	0	0
Total 17.Fire Department - fleet	63,262	62,890	31,200	61,774	29,200	29,200
18.Police services						
1-4-06200-110 Police - Service Board-salaries	1,500	1,500	600	600	600	600
1-4-06200-320 Police - OPP services costs	1,025,305	1,038,984	1,157,800	1,041,780	1,156,400	1,156,400
1-4-06200-450 Police - Service Board-supplies &	0	0	4,000	3,537	4,000	4,000
1-4-06200-991 Police - Non-routine expenses	10,879	3,974	0	5,206	0	0
Total 18.Police services	1,037,683	1,044,458	1,162,400	1,051,122	1,161,000	1,161,000
19.Protective inspection & control						
1-4-06500-110 PIC - Inspector - Salaries	78,868	78,870	83,300	83,642	86,100	86,100
1-4-06500-122 PIC - Statutory holidays	4,677	4,915	5,100	5,330	5,300	5,300
1-4-06500-123 PIC - Vacation	7,917	9,079	11,100	11,282	11,400	11,400

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-06500-124 PIC - Sick leave	3,053	6,037	3,200	3,582	3,300	3,300
1-4-06500-125 PIC - Bereavement leave	0	0	0	284	0	0
1-4-06500-130 PIC - CPP	3,720	4,026	6,100	4,430	6,400	6,400
1-4-06500-131 PIC - EI	1,254	1,312	1,400	1,366	1,400	1,400
1-4-06500-132 PIC - WSIB	2,205	1,954	1,700	2,033	1,500	1,500
1-4-06500-133 PIC - EHT	1,822	1,936	2,000	2,020	2,100	2,100
1-4-06500-136 PIC - OMERS	9,871	10,637	11,000	10,997	11,300	11,300
1-4-06500-137 PIC - Health benefits	9,220	8,416	8,200	8,749	9,900	9,900
1-4-06500-210 PIC - Computer mtce	4,578	4,771	8,800	8,562	7,200	7,200
1-4-06500-212 PIC - Office supplies	604	474	1,500	2,047	500	500
1-4-06500-214 PIC - Telephone	1,286	806	800	806	800	800
1-4-06500-218 PIC - Courses & travelling	10,022	7,311	13,400	9,800	11,700	11,700
1-4-06500-222 PIC - Advertisements	159	0	0	271	300	300
1-4-06500-224 PIC - Inspector-Car allowance	3,957	2,484	2,800	2,750	2,800	2,800
1-4-06500-225 PIC - Publications	0	610	400	171	400	400
1-4-06500-226 PIC - Association & membership fe	957	1,100	1,200	921	1,300	1,300
1-4-06500-400 PIC - Municipal Vehicle	675	3,120	3,100	3,120	3,100	3,100
1-4-06500-475 PIC - Miscellaneous	845	1,294	1,200	1,146	1,200	1,200
Total 19.Protective inspection & contr	145,690	149,151	166,300	163,308	168,000	168,000
20.Animal control						
1-4-06550-460 Animal control - supp. & serv.	2,018	2,578	5,500	3,210	6,500	6,500
1-4-06550-991 Animal control - Non-routine exper	2,544	0	0	0	0	0
Total 20.Animal control	4,562	2,578	5,500	3,210	6,500	6,500
21.Emergency measures						
1-4-06700-218 EM - Courses & travelling	529	0	1,000	0	1,000	1,000
1-4-06700-455 EM - supp. & serv.	1,253	1,686	2,000	2,174	2,000	2,000
1-4-06700-460 EM - Evacuation supplies & servic	0	0	0	15	0	0
Total 21.Emergency measures	1,783	1,686	3,000	2,189	3,000	3,000
22.Other protective programs						
1-4-06900-218 H&S - Courses	4,083	7,528	3,900	1,136	9,500	9,500
1-4-06900-455 H&S - supp. & serv.	1,975	297	2,300	1,398	5,100	5,100
Total 22.Other protective programs	6,058	7,825	6,200	2,534	14,600	14,600
23.Communication						
1-4-06920-310 Communication - Tel. answering c	94,221	103,790	24,400	22,568	24,800	24,800
1-4-06920-460 Communication - Radio rep. & mt	4,247	6,169	7,800	6,765	8,000	8,000
Total 23.Communication	98,468	109,959	32,200	29,333	32,800	32,800
24.Paved roads - patching						
1-4-11100-110 Paved - Patching-salaries	40,767	50,669	48,000	60,304	70,000	70,000

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-11100-130	Paved - Patching-CPP	2,220	2,590	2,900	3,205	4,200	4,200
1-4-11100-131	Paved - Patching-EI	835	1,075	1,100	1,333	1,600	1,600
1-4-11100-132	Paved - Patching - WSIB	997	1,049	800	1,297	1,000	1,000
1-4-11100-133	Paved - Patching - EHT	875	1,071	900	1,318	1,400	1,400
1-4-11100-136	Paved - Patching - OMERS	4,150	5,154	4,300	6,205	6,300	6,300
1-4-11100-400	Paved - Patching - equipment	18,442	42,889	40,000	54,822	50,000	50,000
1-4-11100-415	Paved - Patching - supp. & serv.	47,883	136,819	92,000	91,787	92,000	92,000
Total 24.Paved roads - patching		116,167	241,317	190,000	220,272	226,500	226,500
24.Paved roads - sweeping							
1-4-11120-110	Paved - Sweeping & cleaning - sal	9,256	10,893	10,000	13,300	12,000	12,000
1-4-11120-130	Paved - Sweeping & cleaning - CF	557	630	600	681	700	700
1-4-11120-131	Paved - Sweeping & cleaning - EI	210	241	200	309	300	300
1-4-11120-132	Paved - Sweeping & cleaning - WSIB	217	215	200	275	200	200
1-4-11120-133	Paved - Sweeping & cleaning - EHT	191	219	200	280	200	200
1-4-11120-136	Paved - Sweeping & cleaning - OMERS	954	1,064	900	1,333	1,100	1,100
1-4-11120-400	Paved - Sweeping & cleaning - eq	18,888	28,887	28,000	37,599	38,000	38,000
Total 24.Paved roads - sweeping		30,273	42,149	40,100	53,777	52,500	52,500
24.Paved roads - shoulder mtce							
1-4-11130-110	Paved - Shoulder mtce - salaries	1,591	4,647	4,000	1,265	4,000	4,000
1-4-11130-130	Paved - Shoulder mtce - CPP	115	246	200	83	200	200
1-4-11130-131	Paved - Shoulder mtce - EI	44	87	100	33	100	100
1-4-11130-132	Paved - Shoulder mtce - WSIB	45	93	100	28	100	100
1-4-11130-133	Paved - Shoulder mtce - EHT	40	95	100	29	100	100
1-4-11130-136	Paved - Shoulder mtce - OMERS	195	460	400	132	400	400
1-4-11130-400	Paved - Shoulder mtce - equipmer	2,153	10,057	8,000	3,554	8,000	8,000
1-4-11130-415	Paved - Shoulder mtce - granular	8,370	6,020	6,000	7,195	7,000	7,000
Total 24.Paved roads - shoulder mtce		12,552	21,704	18,900	12,320	19,900	19,900
25.Unpaved roads - patching							
1-4-11150-110	Unpaved - Patching - salaries	4,960	6,575	7,000	4,872	7,000	7,000
1-4-11150-130	Unpaved - Patching - CPP	289	308	400	275	400	400
1-4-11150-131	Unpaved - Patching - EI	112	122	200	97	200	200
1-4-11150-132	Unpaved - Patching - WSIB	113	138	100	104	100	100
1-4-11150-133	Unpaved - Patching - EHT	99	141	100	105	100	100
1-4-11150-136	Unpaved - Patching - OMERS	479	691	600	532	600	600
1-4-11150-400	Unpaved - Patching - equipment	5,444	14,279	14,000	8,315	14,000	14,000
1-4-11150-415	Unpaved - Patching - S & S (grant)	1,173	6,020	6,000	5,851	6,000	6,000
Total 25.Unpaved roads - patching		12,668	28,273	28,400	20,151	28,400	28,400
25.Unpaved roads - grading							
1-4-11160-110	Unpaved - Grading-salaries	10,445	15,063	15,000	14,017	15,000	15,000

FOR BUDGET PREP



For Period Ending 31-Dec-2026

		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-11160-130	Unpaved - Grading - CPP	517	730	900	700	900	900
1-4-11160-131	Unpaved - Grading - EI	196	253	300	241	300	300
1-4-11160-132	Unpaved - Grading - WSIB	259	321	300	304	200	200
1-4-11160-133	Unpaved - Grading - EHT	227	328	300	309	300	300
1-4-11160-136	Unpaved - Grading - OMERS	1,157	1,725	1,400	1,600	1,400	1,400
1-4-11160-400	Unpaved - Grading - equipment	9,200	32,498	30,000	32,592	33,000	33,000
1-4-11160-415	Unpaved - Grading - granular	4,398	6,020	6,000	6,154	6,000	6,000
Total 25.Unpaved roads - grading		26,399	56,938	54,200	55,918	57,100	57,100
25.Unpaved roads - dust control							
1-4-11170-110	Unpaved - Dust control - salaries	236	448	500	431	500	500
1-4-11170-130	Unpaved - Dust control-CPP	14	33	100	32	0	0
1-4-11170-131	Unpaved - Dust control-EI	6	12	0	13	0	0
1-4-11170-132	Unpaved - Dust control-WSIB	6	11	0	11	0	0
1-4-11170-133	Unpaved - Dust control-EHT	5	11	0	11	0	0
1-4-11170-136	Unpaved - Dust control - OMERS	23	57	0	51	100	100
1-4-11170-400	Unpaved - Dust control - equipment	84	298	400	1,125	800	800
1-4-11170-415	Unpaved - Dust control - calcium	41,301	42,693	44,100	43,506	45,000	45,000
Total 25.Unpaved roads - dust control		41,675	43,564	45,100	45,179	46,400	46,400
26.Roads - Bridges & culverts							
1-4-11190-110	Bridges - rep. & mtce - salaries	11,881	8,391	9,000	5,371	9,000	9,000
1-4-11190-130	Bridges - rep. & mtce - CPP	590	426	500	66	500	500
1-4-11190-131	Bridges - rep. & mtce - EI	228	168	200	76	200	200
1-4-11190-132	Bridges - rep. & mtce - WSIB	305	165	200	69	100	100
1-4-11190-133	Bridges - rep. & mtce - EHT	268	181	200	108	200	200
1-4-11190-136	Bridges - rep. & mtce - OMERS	1,351	854	800	519	800	800
1-4-11190-400	Bridges - rep. & mtce - equipment	8,132	10,993	11,000	5,018	11,000	11,000
1-4-11190-415	Bridges - rep. & mtce - supp. & ser	2,003	358	6,100	6,028	6,100	6,100
1-4-11190-991	Bridges - Non-routine expenses	0	54,782	0	0	0	0
1-4-11190-994	Bridges & culverts - Amortization	9,294	13,618	0	13,618	0	0
Total 26.Roads - Bridges & culverts		34,050	89,938	28,000	30,873	27,900	27,900
Roadside safety - signs							
1-4-11210-110	Safety - Signs - salaries	2,543	3,367	6,000	5,041	6,000	6,000
1-4-11210-130	Safety - Signs - CPP	153	177	400	333	400	400
1-4-11210-131	Safety - Signs - EI	55	71	100	133	100	100
1-4-11210-132	Safety - Signs - WSIB	60	60	100	118	100	100
1-4-11210-133	Safety - Signs - EHT	53	61	100	119	100	100
1-4-11210-136	Safety - Signs - OMERS	244	281	500	434	500	500
1-4-11210-400	Safety - Signs - equipment	1,261	2,920	3,000	6,549	5,000	5,000
1-4-11210-415	Safety - Signs - supp. & serv.	3,860	4,136	7,600	4,514	8,600	8,600

FOR BUDGET PREP

For Period Ending 31-Dec-2026



GENERAL FUND	2023	2024	2025	2025	2026	2026
	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
Total Roadside safety - signs	8,228	11,074	17,800	17,241	20,800	20,800
Roadside safety - pavement marking						
1-4-11220-110 Safety - Pavement markings - sala	810	0	0	0	0	0
1-4-11220-130 Safety - Pavement markings-CPP	31	0	0	0	0	0
1-4-11220-131 Safety - Pavement markings-EI	13	0	0	0	0	0
1-4-11220-132 Safety - Pavement markings-WSIE	12	0	0	0	0	0
1-4-11220-133 Safety - Pavement markings-EHT	11	0	0	0	0	0
1-4-11220-136 Safety - Pavement markings-OME	51	0	0	0	0	0
1-4-11220-400 Safety - Pavement markings - equ	186	0	0	0	0	0
1-4-11220-415 Safety - Pavement markings - sup	41,897	46,106	53,400	37,365	41,400	41,400
Total Roadside safety - pavement marki	43,012	46,106	53,400	37,365	41,400	41,400
27.Roadside safety - railroad						
1-4-11230-320 Safety - Railroad crossing charges	4,249	4,274	6,700	9,856	6,800	6,800
Total 27.Roadside safety - railroad	4,249	4,274	6,700	9,856	6,800	6,800
28.Roadside - traffic						
1-4-11240-242 Traffic - Traffic lights - hydro	2,116	2,016	2,100	2,211	2,300	2,300
1-4-11240-315 Traffic - Traffic lights - HPDC char	2,056	306	1,400	2,708	1,700	1,700
1-4-11240-415 Traffic - Traffic lights - supp. & ser	2,608	2,007	3,000	2,395	3,000	3,000
1-4-11240-994 Traffic - Amortization	8,296	8,296	0	8,296	0	0
Total 28.Roadside - traffic	15,076	12,625	6,500	15,611	7,000	7,000
28.Roadside - street names						
1-4-11250-415 Street names - Repairs & addition:	264	47	0	0	0	0
Total 28.Roadside - street names	264	47	0	0	0	0
28.Roadside - tree brushing						
1-4-11260-110 Roadside - Tree brushing - salarie	11,557	14,660	14,000	14,960	18,600	18,600
1-4-11260-130 Roadside - Tree brushing-CPP	573	775	800	873	1,100	1,100
1-4-11260-131 Roadside - Tree brushing - EI	217	279	300	301	400	400
1-4-11260-132 Roadside - Tree brushing - WSIB	299	309	200	325	300	300
1-4-11260-133 Roadside - Tree brushing - EHT	262	315	300	330	400	400
1-4-11260-136 Roadside - Tree brushing - OMER	1,282	1,532	1,300	1,618	1,700	1,700
1-4-11260-400 Roadside - Tree brushing - equipn	12,597	31,808	33,200	30,566	33,200	33,200
1-4-11260-415 Roadside - Tree brushing - supp. & ser	1,679	1,575	2,000	606	2,000	2,000
Total 28.Roadside - tree brushing	28,466	51,253	52,100	49,579	57,700	57,700
28.Roadside - debris pick-up						
1-4-11275-110 Roadside - Debris pick-up - salarie	406	96	1,000	33	500	500
1-4-11275-130 Roadside - Debris pick-up - CPP	23	2	100	4	100	100
1-4-11275-131 Roadside - Debris pick-up - EI	9	1	0	2	0	0

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-11275-132	Roadside - Debris pick-up - WSIB	9	2	100	1	0	0
1-4-11275-133	Roadside - Debris pick-up - EHT	8	2	0	1	0	0
1-4-11275-136	Roadside - Debris pick-up - OMEF	30	9	100	6	100	100
1-4-11275-400	Roadside - Debris pick-up - equipr	384	337	600	142	900	900
1-4-11275-415	Roadside - Debris pick-up - sup. &	807	394	1,100	584	1,100	1,100
Total 28.Roadside - debris pick-up		1,676	842	3,000	773	2,700	2,700
28.Roadside - sidewalks							
1-4-11280-110	Sidewalks - rep. & mtce - salaries	7,795	8,641	10,000	8,206	10,000	10,000
1-4-11280-130	Sidewalks - rep. & mtce - CPP	418	475	600	497	600	600
1-4-11280-131	Sidewalks - rep. & mtce - EI	163	190	200	192	200	200
1-4-11280-132	Sidewalks - rep. & mtce - WSIB	175	170	200	173	200	200
1-4-11280-133	Sidewalks - rep. & mtce - EHT	154	173	200	176	200	200
1-4-11280-136	Sidewalks - rep. & mtce - OMERS	722	829	900	825	900	900
1-4-11280-400	Sidewalks - rep. & mtce - equipme	18,679	28,940	31,000	27,073	30,000	30,000
1-4-11280-415	Sidewalks - rep. & mtce - supp. &	4,579	0	6,000	6,285	6,000	6,000
1-4-11280-991	Sidewalks - Non-routine expenses	0	0	0	78,142	0	0
1-4-11280-994	Sidewalks - Amortization expense	92,698	88,773	0	79,893	0	0
Total 28.Roadside - sidewalks		125,383	128,191	49,100	201,462	48,100	48,100
29.Winter control - plowing & removal							
1-4-11300-110	WC - Snow plowing & removal - s&	100,359	75,432	137,000	130,317	150,000	150,000
1-4-11300-130	WC - Snow plowing & removal - C	5,024	3,748	7,400	6,778	8,900	8,900
1-4-11300-131	WC - Snow plowing & removal - E	1,808	1,259	2,900	2,193	3,500	3,500
1-4-11300-132	WC - Snow plowing & removal - V	2,141	1,439	2,100	2,367	2,200	2,200
1-4-11300-133	WC - Snow plowing & removal - E	1,891	1,483	2,400	2,446	2,900	2,900
1-4-11300-136	WC - Snow plowing & removal - O	8,789	6,913	11,300	11,141	13,500	13,500
1-4-11300-305	WC - Snow plowing & removal - hi	66,756	22,807	65,000	56,763	165,000	165,000
1-4-11300-400	WC - Snow plowing & removal - er	165,496	228,218	350,000	348,151	400,000	400,000
1-4-11300-415	WC - Snow plowing & removal - st	0	0	15,500	134	15,500	15,500
Total 29.Winter control - plowing & re		352,265	341,298	593,600	560,290	761,500	761,500
29.Winter control - sanding & salting							
1-4-11310-110	WC - Sanding & salting - salaries	22,720	19,529	25,000	24,145	28,000	28,000
1-4-11310-130	WC - Sanding & salting - CPP	934	893	1,500	1,065	1,700	1,700
1-4-11310-131	WC - Sanding & salting - EI	295	263	600	312	600	600
1-4-11310-132	WC - Sanding & salting - WSIB	450	323	400	380	400	400
1-4-11310-133	WC - Sanding & salting - EHT	403	341	500	403	500	500
1-4-11310-136	WC - Sanding & salting - OMERS	1,877	1,627	2,200	1,803	2,500	2,500
1-4-11310-400	WC - Sanding & salting - equipme	38,984	36,644	45,000	42,937	45,000	45,000
1-4-11310-415	WC - Sanding & salting - granular	54,569	39,398	44,700	20,514	46,000	46,000
Total 29.Winter control - sanding & sa		120,233	99,018	119,900	91,559	124,700	124,700

FOR BUDGET PREP



For Period Ending 31-Dec-2026

	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
29.Winter control - culvert thawing						
1-4-11320-110 WC - Culverts thawing - salaries	4,770	3,898	5,000	3,857	6,000	6,000
1-4-11320-130 WC - Culverts thawing - CPP	223	213	300	230	400	400
1-4-11320-131 WC - Culverts thawing - EI	85	85	100	84	100	100
1-4-11320-132 WC - Culverts thawing - WSIB	87	72	100	77	100	100
1-4-11320-133 WC - Culverts thawing - EHT	77	73	100	78	100	100
1-4-11320-136 WC - Culverts thawing - OMERS	360	347	500	398	500	500
1-4-11320-400 WC - Culverts thawing - equipmen	7,317	8,669	9,000	4,957	9,000	9,000
1-4-11320-415 WC - Culverts thawing - supp. & s	0	0	1,000	684	1,000	1,000
Total 29.Winter control - culvert thaw	12,919	13,358	16,100	10,365	17,200	17,200
29.Winter control - sidewalks						
1-4-11350-110 WC sidewalk - Snow rem. & sand-	25,801	22,370	28,000	27,095	30,000	30,000
1-4-11350-130 WC sidewalk - Snow rem. & sand	1,260	1,161	1,700	1,314	1,800	1,800
1-4-11350-131 WC sidewalk - Snow rem. & sand	477	404	600	436	700	700
1-4-11350-132 WC sidewalk - Snow rem. & sand	547	414	500	463	400	400
1-4-11350-133 WC sidewalk - Snow rem. & sand	488	434	500	485	600	600
1-4-11350-136 WC sidewalk - Snow rem. & sand	2,414	2,158	2,500	2,362	2,700	2,700
1-4-11350-400 WC sidewalk - Snow rem. & sand-	25,211	43,920	45,000	42,862	50,000	50,000
1-4-11350-415 WC sidewalk - Snow rem. & sand-	10,473	7,438	11,000	3,396	11,000	11,000
Total 29.Winter control - sidewalks	66,671	78,300	89,800	78,413	97,200	97,200
30.Roads - construction projects						
1-4-11360-862 PW - Deb. - Local improvement pr	2,948	7,743	5,700	4,479	4,500	4,500
1-4-11360-991 PW - Non-routine expenses	0	0	0	206,012	0	0
1-4-11360-994 PW - Amortization expense	986,518	954,749	0	972,217	0	0
Total 30.Roads - construction projects	989,466	962,492	5,700	1,182,708	4,500	4,500
31.Parking						
1-4-11400-110 PARKING - Salaries	96,887	85,249	138,800	134,465	142,000	142,000
1-4-11400-111 PARKING - Traffic control-salaries	34,386	35,787	42,100	37,209	44,500	44,500
1-4-11400-122 PARKING - Statutory holidays	6,850	5,983	9,500	9,121	9,800	9,800
1-4-11400-123 PARKING - Vacation	9,940	8,833	14,100	14,079	15,400	15,400
1-4-11400-124 PARKING - Sick leave	3,907	2,528	4,600	4,494	4,800	4,800
1-4-11400-125 PARKING - Bereavement leave	0	251	0	0	0	0
1-4-11400-130 PARKING - CPP	7,153	6,309	10,600	8,723	11,000	11,000
1-4-11400-131 PARKING - EI	2,959	2,847	4,000	3,692	4,100	4,100
1-4-11400-132 PARKING - WSIB	3,364	2,622	3,500	3,769	3,100	3,100
1-4-11400-133 PARKING - EHT	2,843	2,590	4,100	3,763	4,300	4,300
1-4-11400-136 PARKING - OMERS	11,793	10,347	17,100	14,933	15,900	15,900
1-4-11400-137 PARKING - Health benefits	16,655	15,092	14,900	15,813	18,000	18,000
1-4-11400-210 PARKING - Computer mtce	2,963	3,822	8,000	7,736	5,800	5,800
1-4-11400-212 PARKING - Office supplies	701	2,575	2,100	470	2,400	2,400

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-11400-214 PARKING - Telephone	2,929	1,854	2,400	2,399	2,400	2,400
1-4-11400-218 PARKING - Courses & travelling	258	1,255	7,700	7,877	11,100	11,100
1-4-11400-222 PARKING - Promotion & education	1,679	0	900	0	0	0
1-4-11400-400 PARKING - Municipal pick-up rent	2,700	11,040	11,000	11,189	11,000	11,000
1-4-11400-445 PARKING - Uniforms	696	799	3,000	2,018	3,800	3,800
1-4-11400-460 PARKING - Meter rep. & mtce-sup	756	1,986	3,300	3,332	3,900	3,900
1-4-11400-475 PARKING - Miscellaneous	0	177	500	35	700	700
1-4-11400-870 PARKING - Interest and bank cha	0	0	0	286	300	300
1-4-11400-991 PARKING - Non-routine expense	2,121	11,140	0	0	0	0
1-4-11400-994 PARKING - Amortization expense	3,834	0	0	0	0	0
Total 31.Parking	215,375	213,086	302,200	285,403	314,300	314,300
32.Transit - Disabled & special needs						
1-4-11450-320 Long term care community transp	165,846	200,404	203,100	204,560	207,200	207,200
Total 32.Transit - Disabled & special	165,846	200,404	203,100	204,560	207,200	207,200
33.Parking area fund - winter mtce						
1-4-11500-110 PK - Winter mtce-salaries	2,000	2,000	2,000	2,000	2,000	2,000
1-4-11500-400 PK - Winter mtce-equipment	4,100	4,100	4,100	4,100	4,100	4,100
1-4-11500-415 PK - Winter mtce-supp. & serv.	800	800	800	800	800	800
Total 33.Parking area fund - winter mt	6,900	6,900	6,900	6,900	6,900	6,900
33.Parking area fund - summer mtce						
1-4-11501-110 PK - Summer mtce-salaries	1,000	1,000	1,000	1,000	1,000	1,000
1-4-11501-400 PK - Summer mtce-equipment	700	700	700	700	700	700
1-4-11501-415 PK - Summer mtce-supp. & serv.	1,563	4,931	900	1,231	900	900
Total 33.Parking area fund - summer mt	3,263	6,631	2,600	2,931	2,600	2,600
33.Parking area fund - meter mtce						
1-4-11502-110 PK - Equip. rep. & mtce-salaries	100	100	100	100	100	100
1-4-11502-415 PK - Equip. rep. & mtce.-supplies	631	128	500	467	500	500
Total 33.Parking area fund - meter mtc	731	228	600	567	600	600
34.Parking area fund - rev. & transfer						
1-4-11503-600 PK - Parking rental	(2,102)	(2,096)	(2,100)	(2,130)	(2,100)	(2,100)
1-4-11503-601 PK - Parking devices collection	(3,628)	(3,939)	(3,700)	(2,669)	(3,700)	(3,700)
1-4-11503-992 PK - Transfer to parking area fund	(5,163)	(7,724)	(4,300)	(5,599)	(4,300)	(4,300)
Total 34.Parking area fund - rev. & tr	(10,893)	(13,759)	(10,100)	(10,398)	(10,100)	(10,100)
35.Street lighting						
1-4-11550-242 Street lights - Hydro	111,799	118,625	124,700	119,271	125,200	125,200
1-4-11550-315 Street lights - rep. & mtce-HPDC	4,249	2,778	6,500	9,192	4,500	4,500
1-4-11550-415 Street lights - rep. & mtce-supplies	8,112	11,754	14,700	12,739	14,700	14,700

FOR BUDGET PREP



For Period Ending 31-Dec-2026

	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-11550-994 Street lights - Amortization	27,332	27,332	0	26,246	0	0
Total 35.Street lighting	151,492	160,489	145,900	167,448	144,400	144,400
36.Airport management & occupancy						
1-4-11600-110 AIR - Groundskeeping-salaries	5,219	2,125	3,500	4,929	4,500	4,500
1-4-11600-130 AIR - Groundskeeping - CPP	288	64	200	390	300	300
1-4-11600-131 AIR - Groundskeeping - EI	110	43	100	88	100	100
1-4-11600-132 AIR - Groundskeeping - WSIB	117	42	100	131	100	100
1-4-11600-133 AIR - Groundskeeping - EHT	103	43	100	133	100	100
1-4-11600-136 AIR - Groundskeeping - OMERS	419	194	300	623	400	400
1-4-11600-200 AIR - Insurance	7,183	8,436	8,600	8,829	9,200	9,200
1-4-11600-240 AIR - Heating	0	100	3,700	2,757	5,800	5,800
1-4-11600-242 AIR - Hydro	9,404	9,450	10,100	10,999	12,500	12,500
1-4-11600-400 AIR - Groundskeeping-equipment	1,115	1,182	2,500	1,372	2,500	2,500
1-4-11600-410 AIR - Equipment rep. & mtce-supp	4,683	5,594	6,200	6,107	7,000	7,000
1-4-11600-430 AIR - Building rep. & mtce-supplie	15,737	14,000	15,700	16,290	16,000	16,000
1-4-11600-435 AIR - Janitorial-supp. & serv.	278	610	700	770	900	900
1-4-11600-440 AIR - Groundskeeping-supp. & sei	17,733	11,219	34,100	31,193	44,200	44,200
1-4-11600-460 AIR - Safety - supp. & serv.	0	0	0	0	3,100	3,100
1-4-11600-475 AIR - Miscellaneous	3,421	5,714	5,500	5,468	6,300	6,300
1-4-11600-991 AIR - Non-routine expenses	2,324	3,400	0	26,447	0	0
1-4-11600-994 AIR- Amortization expense	9,273	9,273	0	18,893	0	0
1-4-11600-997 AIR - ARO Accretion	16,470	16,470	0	0	0	0
Total 36.Airport management & occupanc	93,877	87,959	91,400	135,419	113,000	113,000
36.Airport fuel and runway						
1-4-11610-405 AIR - Aviation fuel 100LL	44,619	34,930	39,800	43,228	39,100	39,100
1-4-11610-406 AIR - Aviation fuel Jet A	172,946	212,778	192,900	147,978	180,400	180,400
1-4-11610-407 AIR - Cost of material sold	610	1,722	3,100	1,057	1,800	1,800
1-4-11610-415 AIR - Runway lights rep. & mtce-su	19	2,791	2,300	0	6,200	6,200
1-4-11610-460 AIR - Fuel facilities rep. & mtce-su	10,084	15,598	17,200	17,201	17,100	17,100
Total 36.Airport fuel and runway	228,278	267,820	255,300	209,463	244,600	244,600
36.Airport winter mtce						
1-4-11620-110 AIR - Snow plowing & removal-sal	10,317	7,022	12,000	11,823	14,000	14,000
1-4-11620-130 AIR - Snow plowing & rem - CPP	452	363	700	550	800	800
1-4-11620-131 AIR - Snow plowing & removal - E	142	105	300	146	300	300
1-4-11620-132 AIR - Snow plowing & removal - V	219	121	200	183	200	200
1-4-11620-133 AIR - Snow plowing & removal - E	192	124	200	189	300	300
1-4-11620-136 AIR - Snow plowing & removal - O	723	513	1,100	831	1,300	1,300
1-4-11620-400 AIR - Snow plowing & removal-eq	30,016	31,346	53,000	41,720	40,000	40,000
1-4-11620-415 AIR - Snow plowing & removal-su	7,700	10,083	4,500	12,125	7,500	7,500

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
Total 36.Airport winter mtce	49,760	49,676	72,000	67,567	64,400	64,400
36.Airport hardtop mtce						
1-4-11630-110 AIR - Hardtop mtce-salaries	142	0	500	0	0	0
1-4-11630-130 AIR - Hardtop mtce - CPP	8	0	100	0	0	0
1-4-11630-131 AIR - Hardtop mtce - EI	3	0	0	0	0	0
1-4-11630-132 AIR - Hardtop mtce - WSIB	3	0	0	0	0	0
1-4-11630-133 AIR - Hardtop mtce - EHT	3	0	0	0	0	0
1-4-11630-136 AIR - Hardtop mtce - OMERS	13	0	0	0	0	0
1-4-11630-305 AIR - Hardtop mtce-contract	19,334	33,489	40,700	36,310	40,700	40,700
1-4-11630-400 AIR - Hardtop mtce-equipment	525	0	500	0	500	500
1-4-11630-415 AIR - Hardtop mtce-supp. & serv.	0	1,374	500	0	500	500
Total 36.Airport hardtop mtce	20,031	34,863	42,300	36,310	41,700	41,700
36.Airport - administration						
1-4-11640-110 AIR - Salaries	180,165	174,070	187,700	150,972	205,800	205,800
1-4-11640-122 AIR - Statutory holidays	8,263	8,448	10,100	7,802	12,000	12,000
1-4-11640-123 AIR - Vacation	12,720	13,966	14,700	12,289	17,000	17,000
1-4-11640-124 AIR - Sick leave	3,446	2,217	4,600	2,749	6,800	6,800
1-4-11640-130 AIR - CPP	9,407	10,101	10,300	8,376	12,100	12,100
1-4-11640-131 AIR - EI	3,426	3,592	3,700	2,979	4,000	4,000
1-4-11640-132 AIR - WSIB	4,704	3,777	3,500	2,535	3,400	3,400
1-4-11640-133 AIR - EHT	3,892	3,846	4,200	3,276	4,800	4,800
1-4-11640-136 AIR - OMERS	19,638	18,502	19,200	16,114	21,500	21,500
1-4-11640-137 AIR - Health benefits	11,692	10,650	11,700	5,852	16,300	16,300
1-4-11640-210 AIR - Computer mtce	446	477	4,700	5,113	2,900	2,900
1-4-11640-212 AIR - Office supplies	2,186	2,664	2,800	2,136	2,400	2,400
1-4-11640-214 AIR - Telephone	4,530	3,250	3,300	3,040	3,800	3,800
1-4-11640-218 AIR - Courses & travelling	2,835	4,278	7,700	6,667	9,600	9,600
1-4-11640-222 AIR- Advertising & promotion	274	0	1,000	0	1,200	1,200
1-4-11640-224 AIR - Car allowance	5,022	1,245	0	0	0	0
1-4-11640-300 AIR - Admin contract	6,750	0	0	0	0	0
1-4-11640-400 AIR - Municipal Pick-up rental	0	2,040	2,000	2,040	2,500	2,500
1-4-11640-870 AIR - Interest and bank charges	10,737	10,312	9,400	12,490	13,000	13,000
Total 36.Airport - administration	290,136	273,435	300,600	244,429	339,100	339,100
37.Public works - occupancy						
1-4-11900-110 PW - Buildings rep. & mtce-salarie	2,706	6,505	8,000	4,522	8,000	8,000
1-4-11900-130 PW - CPP	151	331	500	270	500	500
1-4-11900-131 PW - EI	55	134	200	99	200	200
1-4-11900-132 PW - WSIB	63	128	100	90	100	100
1-4-11900-133 PW - EHT	56	131	200	92	200	200
1-4-11900-136 PW - OMERS	242	526	700	297	700	700

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
GENERAL FUND							
1-4-11900-200	PW - Insurance	53,458	56,990	60,400	61,898	66,400	66,400
1-4-11900-212	PW - Office supplies	929	1,047	1,600	698	1,000	1,000
1-4-11900-214	PW - Telephone	12,521	5,623	6,000	5,958	6,000	6,000
1-4-11900-222	PW - Advertisements	764	0	200	0	200	200
1-4-11900-240	PW - Heating	23,723	17,207	18,400	19,742	20,700	20,700
1-4-11900-242	PW - Hydro	11,848	12,696	13,300	14,601	15,300	15,300
1-4-11900-244	PW - Water & sewer	4,878	5,114	5,400	5,127	5,400	5,400
1-4-11900-300	PW - Janitorial-contract	12,092	12,542	12,200	11,720	11,800	11,800
1-4-11900-430	PW - Building rep. & mtce-supplies	9,321	11,777	9,300	9,841	9,300	9,300
1-4-11900-435	PW - Janitorial-supp. & serv.	1,697	2,880	2,200	1,619	2,000	2,000
1-4-11900-994	PW - Amortization expense	45,109	56,193	0	55,558	0	0
1-4-11900-997	PW - ARO Accretion	7,100	7,100	0	0	0	0
Total 37.Public works - occupancy		186,713	196,924	138,700	192,133	147,800	147,800
37.Public works - groundskeeping							
1-4-11905-110	PW - Groundskeeping - salaries	3,555	4,849	5,000	1,830	5,000	5,000
1-4-11905-130	PW - Groundskeeping - CPP	215	304	300	115	300	300
1-4-11905-131	PW - Groundskeeping - EI	79	125	100	46	100	100
1-4-11905-132	PW - Groundskeeping - WSIB	86	103	100	39	100	100
1-4-11905-133	PW - Groundskeeping - EHT	76	105	100	40	100	100
1-4-11905-136	PW - Groundskeeping - OMERS	344	462	500	149	500	500
1-4-11905-400	PW - Groundskeeping - equipmen	3,433	7,952	7,000	3,309	7,000	7,000
1-4-11905-440	PW - Groundskeeping - supp. & se	169	784	1,000	824	1,000	1,000
Total 37.Public works - groundskeeping		7,957	14,684	14,100	6,352	14,100	14,100
37.Public works - administration							
1-4-11910-110	PW - Town patrol - salaries	30,992	27,538	40,300	35,157	41,000	41,000
1-4-11910-111	PW - Union negotiations-salaries	0	640	3,000	554	0	0
1-4-11910-112	PW - H&S salaries	1,177	5,746	6,000	1,541	6,000	6,000
1-4-11910-122	PW - Salaries-Statutory holidays	28,581	33,004	35,800	37,316	37,000	37,000
1-4-11910-123	PW - Salaries-Vacation	52,453	58,549	65,400	64,612	77,200	77,200
1-4-11910-124	PW - Sick leave	22,815	10,066	10,200	8,465	10,700	10,700
1-4-11910-125	PW - Bereavement leave	1,258	0	0	795	0	0
1-4-11910-126	PW - Salaries-On call	14,998	15,523	17,000	17,545	25,000	25,000
1-4-11910-130	PW - CPP	6,342	6,849	4,600	6,507	2,200	2,200
1-4-11910-131	PW - EI	2,188	2,581	1,100	2,351	1,100	1,100
1-4-11910-132	PW - WSIB	2,960	2,603	2,100	2,587	2,000	2,000
1-4-11910-133	PW - EHT	2,613	2,697	3,400	2,749	3,300	3,300
1-4-11910-136	PW - OMERS	16,395	12,621	11,900	13,009	13,800	13,800
1-4-11910-137	PW - Health benefits	66,425	66,599	58,700	65,706	74,500	74,500
1-4-11910-210	PW - Computer mtce	2,395	2,288	5,600	4,757	3,700	3,700
1-4-11910-218	PW - Courses & travelling	0	1,620	0	0	0	0
1-4-11910-226	PW - Benefits-Safety wear	2,346	3,382	3,400	2,404	4,600	4,600

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-11910-400	PW - Town patrol - equipment	4,319	13,089	13,000	15,408	15,000	15,000
1-4-11910-445	PW - Laundry	1,102	1,817	2,100	2,473	2,800	2,800
1-4-11910-460	PW - Safety-supp. & serv.	2,454	3,324	3,100	2,910	3,100	3,100
1-4-11910-475	PW - Miscellaneous-supp. & serv.	1,865	1,551	1,900	1,488	1,900	1,900
Total 37.Public works - administration		263,680	272,089	288,600	288,334	324,900	324,900
38.Fleet - Pick-ups							
1-4-11920-110	Fleet - Pick-ups-salaries	3,925	6,471	8,000	10,620	10,000	10,000
1-4-11920-130	Fleet - Pick-ups - CPP	239	373	500	650	600	600
1-4-11920-131	Fleet - Pick-ups - EI	96	143	200	247	200	200
1-4-11920-132	Fleet - Pick-ups - WSIB	94	129	200	220	200	200
1-4-11920-133	Fleet - Pick-ups - EHT	82	137	100	223	200	200
1-4-11920-136	Fleet - Pick-ups - OMERS	386	440	700	922	900	900
1-4-11920-200	Fleet - Pick-ups-insurance	22,361	30,781	30,800	31,604	29,100	29,100
1-4-11920-405	Fleet - Pick-ups-gas & oil	27,051	25,972	27,000	24,742	27,000	27,000
1-4-11920-410	Fleet - Pick-ups-supp. & serv.	23,753	15,520	18,300	20,219	19,300	19,300
Total 38.Fleet - Pick-ups		77,988	79,966	85,800	89,447	87,500	87,500
38.Fleet - Trucks							
1-4-11921-110	Fleet - Trucks-salaries	13,150	17,246	19,000	28,693	21,000	21,000
1-4-11921-130	Fleet - Trucks - CPP	728	982	1,100	1,678	1,300	1,300
1-4-11921-131	Fleet - Trucks - EI	273	346	400	586	500	500
1-4-11921-132	Fleet - Trucks - WSIB	301	327	300	559	300	300
1-4-11921-133	Fleet - Trucks - EHT	264	342	400	568	400	400
1-4-11921-136	Fleet - Trucks - OMERS	1,224	1,343	1,700	1,948	1,900	1,900
1-4-11921-200	Fleet - Trucks-insurance	7,454	9,313	9,300	9,318	13,300	13,300
1-4-11921-405	Fleet - Trucks-gas & oil	29,635	28,917	30,000	31,520	35,000	35,000
1-4-11921-410	Fleet - Trucks-supp. & serv.	34,314	51,461	32,000	42,755	38,000	38,000
Total 38.Fleet - Trucks		87,344	110,276	94,200	117,625	111,700	111,700
38.Fleet - Flusher							
1-4-11922-110	Fleet - Sewer flusher-salaries	7,203	7,081	8,000	10,984	10,000	10,000
1-4-11922-130	Fleet - Sewer flusher-CPP	385	427	500	680	600	600
1-4-11922-131	Fleet - Sewer flusher-EI	156	165	200	249	200	200
1-4-11922-132	Fleet - Sewer flusher-WSIB	166	145	100	226	200	200
1-4-11922-133	Fleet - Sewer flusher-EHT	146	149	200	229	200	200
1-4-11922-136	Fleet - Sewer flusher-OMERS	664	698	700	867	900	900
1-4-11922-200	Fleet - Sewer flusher-insurance	1,484	1,676	1,700	1,680	1,700	1,700
1-4-11922-405	Fleet - Sewer flusher-gas & oil	7,417	8,643	10,000	6,848	10,000	10,000
1-4-11922-410	Fleet - Sewer flusher-supp. & serv	21,705	9,043	16,900	17,040	25,900	25,900
Total 38.Fleet - Flusher		39,324	28,027	38,300	38,803	49,700	49,700
38.Fleet - Snow blower/thrower							

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
GENERAL FUND							
1-4-11923-110	Fleet - Snow blowers-salaries	3,996	3,500	5,000	7,206	6,000	6,000
1-4-11923-130	Fleet - Snow blowers - CPP	128	96	300	282	400	400
1-4-11923-131	Fleet - Snow blowers - EI	51	39	100	109	100	100
1-4-11923-132	Fleet - Snow blowers - WSIB	50	42	100	95	100	100
1-4-11923-133	Fleet - Snow blowers - EHT	44	43	100	96	100	100
1-4-11923-136	Fleet - Snow blowers - OMERS	214	178	500	290	500	500
1-4-11923-200	Fleet - Snow blowers-insurance	1,024	0	0	0	0	0
1-4-11923-405	Fleet - Snow blowers-gas & oil	8,427	4,437	8,500	7,225	8,500	8,500
1-4-11923-410	Fleet - Snow blowers-supp. & serv	5,746	2,396	6,000	14,548	22,000	22,000
Total 38.Fleet - Snow blower/thrower		19,681	10,728	20,600	29,850	37,700	37,700
38.Fleet - Graders							
1-4-11924-110	Fleet - Graders-salaries	10,878	13,103	12,000	14,790	14,000	14,000
1-4-11924-130	Fleet - Graders - CPP	586	770	700	895	800	800
1-4-11924-131	Fleet - Graders - EI	234	283	300	275	400	400
1-4-11924-132	Fleet - Graders - WSIB	248	263	200	289	200	200
1-4-11924-133	Fleet - Graders - EHT	217	273	200	294	300	300
1-4-11924-136	Fleet - Graders - OMERS	1,029	924	1,000	1,090	1,300	1,300
1-4-11924-200	Fleet - Graders-insurance	1,200	0	0	0	0	0
1-4-11924-405	Fleet - Graders-gas & oil	29,395	19,149	25,000	24,188	26,000	26,000
1-4-11924-410	Fleet - Graders-supp. & serv.	34,664	26,078	25,900	30,571	25,500	25,500
Total 38.Fleet - Graders		78,449	60,842	65,300	72,391	68,500	68,500
38.Fleet - Loaders							
1-4-11925-110	Fleet - Loaders-salaries	18,830	27,531	23,000	25,345	25,000	25,000
1-4-11925-130	Fleet - Loaders - CPP	1,038	1,605	1,400	1,416	1,500	1,500
1-4-11925-131	Fleet - Loaders - EI	405	573	500	515	600	600
1-4-11925-132	Fleet - Loaders - WSIB	434	533	400	480	400	400
1-4-11925-133	Fleet - Loaders - EHT	379	560	400	488	500	500
1-4-11925-136	Fleet - Loaders - OMERS	1,833	2,017	2,000	1,964	2,300	2,300
1-4-11925-200	Fleet - Loaders-insurance	1,959	69	100	103	100	100
1-4-11925-405	Fleet - Loaders-gas & oil	51,683	36,699	40,000	47,455	46,000	46,000
1-4-11925-410	Fleet - Loaders-supp. & serv.	35,467	61,163	30,000	30,756	30,000	30,000
Total 38.Fleet - Loaders		112,027	130,750	97,800	108,523	106,400	106,400
38.Fleet - Backhoes							
1-4-11926-110	Fleet - Backhoes-salaries	5,307	9,211	6,000	8,066	9,000	9,000
1-4-11926-130	Fleet - Backhoes - CPP	296	416	400	448	500	500
1-4-11926-131	Fleet - Backoes - EI	116	164	100	146	200	200
1-4-11926-132	Fleet - Backoes - WSIB	120	183	100	156	100	100
1-4-11926-133	Fleet - Backoes - EHT	104	188	100	159	200	200
1-4-11926-136	Fleet - Backoes - OMERS	506	724	500	580	800	800
1-4-11926-200	Fleet - Backhoes-insurance	436	280	300	294	300	300

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-11926-405	Fleet - Backhoes-gas & oil	5,714	6,361	6,000	3,973	6,000	6,000
1-4-11926-410	Fleet - Backhoes-supp. & serv.	6,417	6,944	12,000	9,913	8,000	8,000
Total 38.Fleet - Backhoes		19,015	24,470	25,500	23,736	25,100	25,100
38.Fleet - Trackless							
1-4-11927-110	Fleet - Trackless-salaries	12,934	17,219	18,000	15,116	18,000	18,000
1-4-11927-130	Fleet - Trackless - CPP	752	972	1,100	898	1,100	1,100
1-4-11927-131	Fleet - Trackless - EI	299	377	400	280	400	400
1-4-11927-132	Fleet - Trackless - WSIB	296	311	300	295	300	300
1-4-11927-133	Fleet - Trackless - EHT	257	353	400	300	400	400
1-4-11927-136	Fleet - Trackless - OMERS	1,238	1,228	1,600	1,226	1,600	1,600
1-4-11927-200	Fleet - Trackless-insurance	340	390	400	411	1,000	1,000
1-4-11927-405	Fleet - Trackless-gas & oil	9,662	8,004	8,000	10,173	10,000	10,000
1-4-11927-410	Fleet - Trackless-supp. & serv.	34,504	31,900	29,000	17,135	20,000	20,000
Total 38.Fleet - Trackless		60,282	60,755	59,200	45,833	52,800	52,800
38.Fleet - Sweeper							
1-4-11928-110	Fleet - Street sweeper-salaries	2,309	6,636	3,000	4,596	6,000	6,000
1-4-11928-130	Fleet - Street sweeper - CPP	138	393	200	288	400	400
1-4-11928-131	Fleet - Street sweeper - EI	55	155	100	107	100	100
1-4-11928-132	Fleet - Street sweeper - WSIB	54	130	100	92	100	100
1-4-11928-133	Fleet - Street sweeper - EHT	47	135	0	94	100	100
1-4-11928-136	Fleet - Street sweeper - OMERS	224	403	300	317	500	500
1-4-11928-200	Fleet - Street sweeper-insurance	843	0	0	0	0	0
1-4-11928-405	Fleet - Street sweeper-gas & oil	1,252	2,012	1,500	2,747	2,500	2,500
1-4-11928-410	Fleet - Street sweeper-supp. & ser	3,094	18,578	10,700	16,981	16,000	16,000
Total 38.Fleet - Sweeper		8,016	28,441	15,900	25,221	25,700	25,700
38.Fleet - Groundskeeping							
1-4-11929-110	Fleet - Groundskeeping equip.-sal	6,107	5,758	6,000	4,110	6,000	6,000
1-4-11929-130	Fleet - Groundskeeping equip-CPP	318	328	400	246	400	400
1-4-11929-131	Fleet - Groundskeeping equip-EI	128	135	100	100	100	100
1-4-11929-132	Fleet - Groundskeeping equip-WS	144	115	100	84	100	100
1-4-11929-133	Fleet - Groundskeeping equip-EH	126	118	100	86	500	500
1-4-11929-136	Fleet - Groundskeeping equip-OM	492	345	500	293	500	500
1-4-11929-200	Fleet - Groundskeeping- insurance	494	108	200	155	200	200
1-4-11929-405	Fleet - Groundskeeping equip.-gas	3,142	2,905	3,300	3,320	4,000	4,000
1-4-11929-410	Fleet - Grounds equip. - supp. & s	7,357	4,285	5,000	4,543	5,500	5,500
Total 38.Fleet - Groundskeeping		18,307	14,097	15,700	12,937	17,300	17,300
38.Fleet - PW other							
1-4-11930-110	Fleet - PW-other machinery-salari	380	3,509	2,000	3,022	3,000	3,000
1-4-11930-130	Fleet - PW-other machinery-CPP	24	231	100	188	200	200

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-11930-131 Fleet - PW-other machinery-EI	9	92	0	69	100	100
1-4-11930-132 Fleet - PW-other machinery-WSIB	9	66	0	60	0	0
1-4-11930-133 Fleet - PW-other machinery-EHT	8	79	100	61	100	100
1-4-11930-136 Fleet - PW-other machinery-OMEF	39	304	200	183	300	300
1-4-11930-200 Fleet - PW-other machinery-insura	1,183	549	500	549	500	500
1-4-11930-405 Fleet - PW-other machinery-gas &	939	429	1,600	207	1,000	1,000
1-4-11930-410 Fleet - PW-other machinery-supp.	712	2,133	2,000	2,274	2,000	2,000
Total 38.Fleet - PW other	3,303	7,392	6,500	6,613	7,200	7,200
38.Fleet - Resurfacer						
1-4-11931-110 Fleet - Ice resurfacer-salaries	6,398	4,314	7,000	3,589	5,000	5,000
1-4-11931-130 Fleet - Ice resurfacer - CPP	331	231	400	216	300	300
1-4-11931-131 Fleet - Ice resurfacer - EI	121	95	200	82	100	100
1-4-11931-132 Fleet - Ice resurfacer - WSIB	152	83	100	72	100	100
1-4-11931-133 Fleet - Ice resurfacer - EHT	133	84	100	73	100	100
1-4-11931-136 Fleet - Ice resurfacer - OMERS	598	375	600	256	500	500
1-4-11931-200 Fleet - Ice resurfacer-insurance	733	148	200	201	100	100
1-4-11931-405 Fleet - Ice resurfacer-gas & oil	6,747	1,810	800	53	800	800
1-4-11931-410 Fleet - Ice resurfacer-supp. & serv	14,363	4,477	10,300	9,669	8,100	8,100
Total 38.Fleet - Resurfacer	29,574	11,617	19,700	14,211	15,100	15,100
Waste & recycling collection						
1-4-11937-110 Fleet - Waste & recycling	12,150	26,442	20,000	21,155	22,000	22,000
1-4-11937-130 Fleet - Waste & recycling - CPP	553	1,436	1,200	1,022	1,300	1,300
1-4-11937-131 Fleet - Waste & recycling - EI	219	536	500	359	500	500
1-4-11937-132 Fleet - Waste & recycling - WSIB	242	495	300	386	300	300
1-4-11937-133 Fleet - Waste & recycling - EHT	213	516	400	393	400	400
1-4-11937-136 Fleet - Waste & recycling - OMERS	1,015	1,756	1,800	1,514	2,000	2,000
1-4-11937-405 Fleet - Waste & recycling - gas & c	34,131	33,946	35,000	30,140	35,000	35,000
1-4-11937-410 Fleet - Waste & recycling - supp. & s	43,847	60,246	40,000	49,367	41,100	41,100
Total Waste & recycling collection	92,370	125,373	99,200	104,336	102,600	102,600
Fleet - Asphalt recycling machine						
1-4-11938-110 Fleet - Aspahl recycling-salaries	2,413	6,579	6,000	5,681	6,000	6,000
1-4-11938-130 Fleet - Asphalt recycling - CPP	147	379	400	351	400	400
1-4-11938-131 Fleet - Asphalt recycling - EI	59	137	100	133	100	100
1-4-11938-132 Fleet - Asphalt recycling - WSIB	58	126	100	114	100	100
1-4-11938-133 Fleet - Asphalt recycling - EHT	51	131	100	116	100	100
1-4-11938-136 Fleet - Asphalt recycling - OMERS	253	357	500	371	500	500
1-4-11938-405 Fleet - Asphalt recycling - gas & oi	2,917	3,613	4,000	3,534	4,000	4,000
1-4-11938-410 Fleet - Asphalt recycling - sup. & s	10,272	7,825	8,000	3,864	8,000	8,000
Total Fleet - Asphalt recycling machin	16,169	19,147	19,200	14,165	19,200	19,200

FOR BUDGET PREP



For Period Ending 31-Dec-2026

	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
37.Public works - other						
1-4-11940-228 PW - Tool allowance-mechanic	1,453	4,165	6,500	5,235	5,000	5,000
1-4-11940-415 PW - Welding supplies	2,219	5,570	5,200	3,883	4,200	4,200
1-4-11940-991 PW - Non-routine shop expenses	1,735	1,698	2,500	14,645	2,500	2,500
1-4-11940-994 PW - Amortization	183,952	194,050	0	261,267	0	0
Total 37.Public works - other	189,359	205,483	14,200	285,030	11,700	11,700
39.Engineering						
1-4-11950-110 ENG - Plans-salaries	158,544	160,526	195,200	184,472	206,000	206,000
1-4-11950-111 ENG - Travelling-salaries	2,156	0	0	0	0	0
1-4-11950-122 ENG - Statutory holidays	10,690	11,337	12,200	12,449	12,600	12,600
1-4-11950-123 ENG - Vacation	19,298	20,615	24,200	25,263	25,100	25,100
1-4-11950-124 ENG - Sick leave	6,888	7,847	7,200	7,480	7,500	7,500
1-4-11950-125 ENG - Bereavement leave	1,416	0	0	2,971	0	0
1-4-11950-130 ENG - CPP	7,248	6,822	8,400	8,864	9,900	9,900
1-4-11950-131 ENG - EI	2,453	2,307	2,800	2,720	3,200	3,200
1-4-11950-132 ENG - WSIB	3,784	3,108	3,500	3,626	3,200	3,200
1-4-11950-133 ENG - EHT	3,851	3,837	4,900	4,416	5,200	5,200
1-4-11950-136 ENG - OMERS	21,717	21,774	27,400	23,839	28,300	28,300
1-4-11950-137 ENG - Health benefits	19,368	17,893	17,300	18,231	20,600	20,600
1-4-11950-210 ENG - Computer mtce	18,377	18,545	18,400	18,666	18,500	18,500
1-4-11950-212 ENG - Office supplies	3,252	2,435	4,300	3,645	3,300	3,300
1-4-11950-218 ENG - Courses & travelling	6,982	7,576	15,100	12,086	11,300	11,300
1-4-11950-400 ENG - Equipment	2,852	9,038	9,300	12,152	9,300	9,300
1-4-11950-555 ENG - Miscellaneous	3,338	4,341	4,100	2,684	4,100	4,100
Total 39.Engineering	292,214	298,001	354,300	343,563	368,100	368,100
40.Wastewater collection						
1-4-16100-110 SAN - rep. & mtce-salaries	31,207	41,212	35,000	31,764	34,700	34,700
1-4-16100-130 SAN - rep. & mtce - CPP	1,624	2,253	1,900	1,843	2,100	2,100
1-4-16100-131 SAN - rep. & mtce - EI	622	869	700	699	800	800
1-4-16100-132 SAN - rep. & mtce - WSIB	732	865	600	688	500	500
1-4-16100-133 SAN - rep. & mtce - EHT	648	893	600	699	700	700
1-4-16100-136 SAN - rep. & mtce - OMERS	2,846	4,285	3,200	2,811	3,200	3,200
1-4-16100-200 SAN - insurance	2,185	3,523	3,200	3,979	4,100	4,100
1-4-16100-240 SAN - Heating	314	352	400	492	500	500
1-4-16100-242 SAN - Hydro	60,571	83,944	84,000	79,220	83,000	83,000
1-4-16100-244 SAN - Water & sewer	7,100	7,392	8,100	4,909	7,100	7,100
1-4-16100-260 SAN - Property taxes	471	501	500	521	500	500
1-4-16100-400 SAN - rep. & mtce-equipment	58,447	76,988	75,000	71,205	80,000	80,000
1-4-16100-415 SAN - rep. & mtce - supplies & ser	27,912	69,796	56,100	30,515	56,100	56,100
1-4-16100-991 SAN - Non-routine expenses	29,348	29,029	45,000	16,932	20,000	20,000
1-4-16100-994 SAN - Amortization expense	142,748	142,748	156,300	142,511	152,200	152,200

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-16100-997 SAN - ARO Accretion	2,418	2,418	0	0	2,400	2,400
Total 40.Wastewater collection	369,194	467,068	470,600	388,788	447,900	447,900
40.Wastewater treatment						
1-4-16150-110 SAN - Lagoon salaries	1,385	1,311	2,000	746	2,400	2,400
1-4-16150-130 SAN - Lagoon CPP	36	79	200	45	100	100
1-4-16150-131 SAN - Lagoon EI	16	33	100	18	0	0
1-4-16150-132 SAN - Lagoon WSIB	35	27	100	16	0	0
1-4-16150-133 SAN - Lagoon EHT	31	28	100	16	0	0
1-4-16150-136 SAN - Lagoon OMERS	138	57	200	45	200	200
1-4-16150-315 SAN - Chemical Cost	15,034	20,973	22,000	22,355	22,000	22,000
1-4-16150-320 SAN - OCWA-lagoon operating ch	117,824	115,985	118,100	116,068	116,600	116,600
1-4-16150-321 SAN - Cecile's Trailer park lagoon	13,859	14,279	14,600	14,407	14,600	14,600
1-4-16150-400 SAN - Lagoon equipment	230	749	2,300	371	1,000	1,000
1-4-16150-415 SAN - Treatment supplies & servic	7,407	3,226	5,200	463	9,800	9,800
1-4-16150-994 SAN - Amortization expense	76,330	78,895	76,300	78,698	78,700	78,700
1-4-16150-997 SAN - ARO Accretion	117	117	0	0	300	300
Total 40.Wastewater treatment	232,441	235,758	241,200	233,247	245,700	245,700
41.Urban storm sewer						
1-4-16300-110 STM - Storm sewers-salaries	10,985	11,005	12,000	11,622	15,000	15,000
1-4-16300-130 STM - Storm sewers - CPP	488	536	700	626	900	900
1-4-16300-131 STM - Storm sewers - EI	190	208	300	247	300	300
1-4-16300-132 STM - Storm sewers - WSIB	258	219	200	245	200	200
1-4-16300-133 STM - Storm sewers - EHT	227	224	200	248	300	300
1-4-16300-136 STM - Storm sewers - OMERS	1,134	1,026	1,100	1,192	1,400	1,400
1-4-16300-305 STM - Storm sewers-hired equipm	2,739	3,481	5,000	0	5,000	5,000
1-4-16300-400 STM - Storm sewers-equipment	11,449	24,671	25,000	24,048	25,000	25,000
1-4-16300-415 STM - Storm sewers-supplies	915	864	7,000	0	7,000	7,000
1-4-16300-991 STM - Non-routine expense	0	0	0	7,405	0	0
1-4-16300-994 STM - Amortization expense	197,712	196,358	0	194,843	0	0
Total 41.Urban storm sewer	226,098	238,592	51,500	240,476	55,100	55,100
42.Rural storm sewer						
1-4-16350-110 STM - Ditching-salaries	4,220	3,956	4,000	347	4,000	4,000
1-4-16350-130 STM - Ditching - CPP	183	246	200	20	200	200
1-4-16350-131 STM - Ditching - EI	73	84	100	8	100	100
1-4-16350-132 STM - Ditching - WSIB	106	88	100	7	100	100
1-4-16350-133 STM - Ditching - EHT	93	90	100	7	100	100
1-4-16350-136 STM - Ditching - OMERS	463	433	400	11	400	400
1-4-16350-305 STM - Ditching-hired equipment	9,147	0	4,400	0	4,400	4,400
1-4-16350-400 STM - Ditching-equipment	3,899	8,539	9,000	358	9,000	9,000

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
Total 42.Rural storm sewer	18,183	13,436	18,300	758	18,300	18,300
43.Water treatment						
1-4-16500-110 WT - Salaries	744	371	500	723	1,300	1,300
1-4-16500-130 WT - CPP	76	22	100	44	100	100
1-4-16500-131 WT - EI	28	9	0	18	0	0
1-4-16500-132 WT - WSIB	30	7	0	15	0	0
1-4-16500-133 WT - EHT	26	8	0	15	0	0
1-4-16500-136 WT - OMERS	46	16	0	50	0	0
1-4-16500-240 WT - Heating	31,891	19,262	20,300	19,508	20,500	20,500
1-4-16500-242 WT - Hydro	43,257	45,417	47,700	45,112	47,400	47,400
1-4-16500-260 WT - Property taxes	19,817	20,689	21,500	21,261	22,100	22,100
1-4-16500-315 WT - Chemical cost	295,861	349,384	366,900	299,988	325,000	325,000
1-4-16500-320 WT - OCWA-water treatment char	417,738	420,981	421,300	421,285	423,400	423,400
1-4-16500-400 WT - Equipment	151	277	1,500	419	800	800
1-4-16500-430 WT - Building rep. & mtce-supplies	8,176	8,805	7,300	9,636	8,400	8,400
1-4-16500-460 WT - Water filtration system rep. &	13,477	43,526	23,200	13,545	19,900	19,900
1-4-16500-991 WT - Non-routine expenses	21,846	7,482	18,000	71,877	37,500	37,500
1-4-16500-994 WT - Amortization expense	75,251	123,113	105,300	124,898	153,800	153,800
1-4-16500-997 WT - ARO Accretion	7,595	7,595	7,600	0	7,600	7,600
Total 43.Water treatment	936,009	1,046,965	1,041,200	1,028,395	1,067,800	1,067,800
43.Water distribution						
1-4-16550-200 WD - Insurance	38,694	44,172	46,800	48,739	49,000	49,000
1-4-16550-212 WD - Billing & collecting-Office sup	11,560	10,278	11,600	13,132	12,100	12,100
1-4-16550-214 WD - Telephone	1,875	1,678	1,700	1,678	1,800	1,800
1-4-16550-310 WD - Telephone answering servic	1,211	1,241	800	794	800	800
1-4-16550-315 WD - Administration-HPDC contra	38,078	39,443	40,100	40,063	41,100	41,100
1-4-16550-465 WD - Office rental	2,852	2,923	3,000	2,976	3,100	3,100
1-4-16550-850 WD - Professional fees	2,242	2,710	4,200	2,427	4,200	4,200
1-4-16550-994 WD - Amortization expense	197,851	197,851	242,200	196,234	196,200	196,200
Total 43.Water distribution	294,363	300,298	350,400	306,042	308,300	308,300
43.Water distribution mtce						
1-4-16552-110 WD - Salaries	5,342	16,374	14,300	23,004	20,000	20,000
1-4-16552-130 WD - CPP	244	700	900	1,307	900	900
1-4-16552-131 WD - EI	89	245	200	487	200	200
1-4-16552-132 WD - WSIB	109	268	300	469	300	300
1-4-16552-133 WD - EHT	110	316	300	483	300	300
1-4-16552-136 WD - OMERS	524	1,401	1,300	2,213	1,300	1,300
1-4-16552-218 WD - Courses & traveling	0	0	1,500	0	1,500	1,500
1-4-16552-305 WD - Street restoration	0	0	23,000	25,750	23,000	23,000
1-4-16552-400 WD - Equipment	5,054	19,443	16,700	31,506	33,000	33,000

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-16552-415 WD - Rep. & mtce-supplies & serv	7,138	41,105	25,400	22,979	25,400	25,400
Total 43.Water distribution mtce	18,610	79,851	83,900	108,198	105,900	105,900
43.Water meters maintenance						
1-4-16555-315 WD - Meters mtce-salaries contrac	4,716	2,986	5,000	3,811	3,900	3,900
1-4-16555-415 WD - Meters mtce-supplies & serv	1,240	0	2,000	14,151	14,500	14,500
Total 43.Water meters maintenance	5,956	2,986	7,000	17,961	18,400	18,400
43.Water meters reading						
1-4-16560-415 WD - Meters reading - supplies & :	28,255	34,499	37,600	32,252	37,600	37,600
Total 43.Water meters reading	28,255	34,499	37,600	32,252	37,600	37,600
44.Solid waste collection						
1-4-16700-110 Waste - Collection-salaries	43,283	44,899	45,600	57,701	48,000	48,000
1-4-16700-122 Waste - Collection-Statutory holid	3,272	3,329	3,400	3,577	3,600	3,600
1-4-16700-123 Waste - Collection - Vacation	4,271	4,440	5,000	4,692	7,600	7,600
1-4-16700-124 Waste - Collection - Sick leave	1,518	264	800	544	800	800
1-4-16700-130 Waste - Collection - CPP	2,813	3,128	2,900	3,752	3,300	3,300
1-4-16700-131 Waste - Collection - EI	1,038	1,142	1,200	1,367	1,400	1,400
1-4-16700-132 Waste - Collection - WSIB	1,245	1,080	900	1,285	900	900
1-4-16700-133 Waste - Collection - EHT	1,095	1,098	1,000	1,312	1,200	1,200
1-4-16700-136 Waste - Collection - OMERS	4,812	4,887	4,700	6,004	5,400	5,400
1-4-16700-137 Waste - Collection - Health benefit	6,943	6,421	6,600	7,089	8,100	8,100
1-4-16700-400 Waste - Collection - municipal equ	106,088	118,036	121,700	130,029	121,700	121,700
Total 44.Solid waste collection	176,379	188,724	193,800	217,352	202,000	202,000
44.Solid waste disposal						
1-4-16750-110 Waste - Dump mtce-salaries	29,026	37,529	37,000	39,330	42,000	42,000
1-4-16750-111 Waste - Dump mtce-attendant sal	58,596	75,546	66,800	75,950	73,200	73,200
1-4-16750-122 Waste - Dump mtce-Statutory holi	3,360	3,872	4,200	4,107	4,500	4,500
1-4-16750-123 Waste - Dump mtce-vacation	3,753	5,250	6,500	6,101	6,700	6,700
1-4-16750-124 Waste - Dump mtce - Sick leave	6,897	1,264	2,500	4,120	2,600	2,600
1-4-16750-130 Waste - Dump mtce - CPP	5,491	6,528	6,600	6,932	7,100	7,100
1-4-16750-131 Waste - Dump mtce - EI	2,050	2,575	2,600	2,719	900	900
1-4-16750-132 Waste - Dump mtce - WSIB	2,290	2,371	2,000	2,531	1,900	1,900
1-4-16750-133 Waste - Dump mtce - EHT	2,014	2,436	2,300	2,601	2,500	2,500
1-4-16750-136 Waste - Dump mtce - OMERS	9,480	10,013	10,800	11,589	11,600	11,600
1-4-16750-137 Waste - Dump mtce - Health bene	14,817	10,080	12,800	13,858	15,800	15,800
1-4-16750-212 Waste - Dumpt mtce-office supplie	1,219	1,740	1,800	1,382	1,700	1,700
1-4-16750-214 Waste - Dump mtce - Telephone &	819	506	500	506	500	500
1-4-16750-222 Waste - Dump mtce - Advertiseme	525	131	600	552	600	600
1-4-16750-305 Waste - Dump mtce-hired equipm	3,864	0	3,000	2,882	3,000	3,000
1-4-16750-400 Waste - Dump mtce-municipal equ	36,445	101,170	101,500	109,209	101,500	101,500

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-16750-415 Waste - Dump mtce-supplies & se	23,956	12,678	16,300	13,009	16,800	16,800
1-4-16750-435 Waste- Dump mtce-Janitorial supp	231	286	400	280	400	400
1-4-16750-460 Waste - Dump mtce-monitoring pr	14,762	15,264	20,200	17,554	20,800	20,800
1-4-16750-870 Waste - Dump mtce - Bank charge	3,423	2,010	2,400	2,048	1,500	1,500
1-4-16750-991 Waste - Dump mtce - Non routine	75,477	17,276	0	16,027	0	0
1-4-16750-994 Waste - Dump mtce - Amortization	1,157	1,157	0	1,157	0	0
1-4-16750-997 Waste - ARO Accretion	231,353	231,896	0	0	0	0
Total 44.Solid waste disposal	531,005	541,580	300,800	334,444	315,600	315,600
44.Waste diversion						
1-4-16800-110 Recycling - Salaries collection	29,365	33,415	35,400	25,605	34,300	34,300
1-4-16800-111 Recycling - salaries other	9,930	11,693	15,400	9,323	12,500	12,500
1-4-16800-130 Recycling - CPP	2,014	2,524	2,400	1,988	2,800	2,800
1-4-16800-131 Recycling - EI	740	926	1,000	737	1,100	1,100
1-4-16800-132 Recycling - WSIB	897	872	800	685	700	700
1-4-16800-133 Recycling - EHT	797	891	900	701	900	900
1-4-16800-136 Recycling - OMERS	3,841	4,208	4,100	3,202	4,300	4,300
1-4-16800-212 Recycling - Office supplies	1,015	593	1,400	875	1,900	1,900
1-4-16800-214 Recycling - Telephone & Internet	526	506	500	506	500	500
1-4-16800-222 Recycling - Advertisement	319	0	600	182	600	600
1-4-16800-320 Recycling - Contract	80,283	82,887	6,000	5,221	0	0
1-4-16800-400 Recycling - Equipment	89,067	102,387	103,700	74,953	103,700	103,700
1-4-16800-415 Recycling - supp. & serv.	3,270	10,644	7,300	5,212	8,100	8,100
1-4-16800-435 Recycling - Janitorial supplies	241	250	400	280	400	400
1-4-16800-991 Recycling - Non-routine expenses	0	0	0	23,265	0	0
1-4-16800-994 Recycling - Amortization expense	4,063	4,063	0	4,063	0	0
Total 44.Waste diversion	226,367	255,858	179,900	156,798	171,800	171,800
45.Public health services						
1-4-21100-340 Health - Porcupine Health Unit	197,880	217,692	239,500	239,455	263,400	263,400
1-4-21100-800 Health - Donation	0	500	0	485	500	500
Total 45.Public health services	197,880	218,192	239,500	239,940	263,900	263,900
46.Hospitals						
1-4-21200-440 Hospital - Grounds - supplies	312	221	200	101	200	200
1-4-21200-806 Hospital - Recruitment-health profi	111,047	66,231	110,000	138,271	118,000	118,000
Total 46.Hospitals	111,359	66,452	110,200	138,372	118,200	118,200
47.Land ambulance						
1-4-21300-340 Land ambulance costs	306,433	338,646	397,500	397,473	396,400	396,400
Total 47.Land ambulance	306,433	338,646	397,500	397,473	396,400	396,400
48.Cemeteries						

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-21500-110	CEM - salaries	0	25,934	26,900	25,984	26,200	26,200
1-4-21500-122	Cem - Statutory holidays	0	956	1,500	1,569	1,500	1,500
1-4-21500-123	Cem - Vacation	0	1,882	2,000	1,978	2,000	2,000
1-4-21500-124	Cem - Sick leave	0	204	900	1,149	900	900
1-4-21500-125	Cem - Bereavement leave	0	0	0	353	0	0
1-4-21500-130	Cem - CPP	0	1,655	1,800	1,757	1,700	1,700
1-4-21500-131	Cem - EI	0	501	700	598	700	700
1-4-21500-132	Cem - WSIB	0	241	500	601	400	400
1-4-21500-133	Cem - EHT	0	570	600	611	600	600
1-4-21500-136	Cem - OMERS	0	4,262	2,700	2,758	2,600	2,600
1-4-21500-137	Cem - Health benefits	0	0	3,400	3,645	4,100	4,100
1-4-21500-212	Cem - Office supplies	2,061	2,329	2,400	2,362	2,500	2,500
1-4-21500-222	Cem - Advertisements	115	0	0	189	300	300
1-4-21500-242	Cem - Hydro	290	286	300	305	300	300
1-4-21500-400	CEM - Municipal Vehicle	0	0	0	0	100	100
1-4-21500-455	Cem - supp. & serv.	1,129	1,203	1,400	1,277	1,400	1,400
1-4-21500-991	Cem - Transfer to perpetual care f	9,031	14,272	9,100	8,709	9,100	9,100
1-4-21500-994	Cem - Amortization expense	11,304	22,733	0	23,814	0	0
1-4-21500-997	CEM - ARO Accretion	75	75	0	0	0	0
Total 48.Cemeteries		24,005	77,102	54,200	77,660	54,400	54,400
48.Cemeteries - Riverside							
1-4-21510-110	Riverside - Care & mtce-salaries	2,580	2,833	3,000	2,867	3,200	3,200
1-4-21510-111	Riverside - Burial - Salaries	279	464	500	481	500	500
1-4-21510-130	Riverside - Care & mtce - CPP	154	187	200	185	200	200
1-4-21510-131	Riverside - Care & mtce - EI	64	79	100	76	100	100
1-4-21510-132	Riverside - Care & mtce - WSIB	63	65	100	64	100	100
1-4-21510-133	Riverside - Care & mtce - EHT	55	66	100	65	100	100
1-4-21510-136	Riverside - Care & mtce - OMERS	186	150	300	184	400	400
1-4-21510-400	Riverside - Care & mtce-equipmer	829	2,117	3,000	1,791	3,000	3,000
1-4-21510-440	Riverside - Care & mtce-supp. & s	866	16	800	254	800	800
1-4-21510-475	Riverside - Miscellaneous	206	201	800	501	800	800
Total 48.Cemeteries - Riverside		5,281	6,179	8,900	6,467	9,200	9,200
48.Cemeteries - Grenier							
1-4-21520-110	Grenier - Care & mtce-salaries	8,510	15,931	12,000	10,871	12,000	12,000
1-4-21520-111	Grenier - Burial - salaries	9,581	7,688	10,000	8,244	10,000	10,000
1-4-21520-130	Grenier - Care & mtce - CPP	909	1,043	1,300	1,057	1,300	1,300
1-4-21520-131	Grenier - Care & mtce - EI	371	446	500	425	500	500
1-4-21520-132	Grenier - Care & mtce - WSIB	398	402	400	363	300	300
1-4-21520-133	Grenier - Care & mtce - EHT	349	410	400	368	400	400
1-4-21520-136	Grenier - Care & mtce - OMERS	1,196	1,135	2,000	1,106	2,000	2,000
1-4-21520-320	Grenier - Burial - Hired equipment	1,088	1,228	1,800	1,192	1,800	1,800

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-21520-400 Grenier - Care & mtce-equipment	5,601	8,636	10,000	5,827	10,000	10,000
1-4-21520-430 Grenier - Building rep. & mtce-sup	159	0	0	0	0	0
1-4-21520-440 Grenier - Care & mtce-supp. & ser	2,045	4,540	5,200	3,703	6,100	6,100
1-4-21520-475 Grenier - Miscellaneous	1,439	3,020	3,900	3,200	3,000	3,000
1-4-21520-991 Grenier - Non-routine expenses	4,178	0	0	13,913	0	0
Total 48.Cemeteries - Grenier	35,823	44,477	47,500	50,268	47,400	47,400
49.General assistance						
1-4-26100-340 CDSSAB - Contribution-Ontario W	121,250	132,771	135,800	135,799	142,900	142,900
1-4-26100-342 CDSSAB - Contribution-social hou	512,147	541,825	565,400	565,356	621,800	621,800
1-4-26100-343 CDSSAB - Contribution-Child care	15,648	33,465	35,200	35,187	34,700	34,700
Total 49.General assistance	649,044	708,061	736,400	736,342	799,400	799,400
50.Assistance to aged persons						
1-4-26200-460 Aged - Lifeline communication ser	75,702	86,762	60,900	56,111	61,000	61,000
1-4-26200-900 Aged - Long term care services	136,363	72,363	8,400	8,363	8,400	8,400
1-4-26200-994 Aged - Amortization expense	8,392	8,102	0	7,075	0	0
Total 50.Assistance to aged persons	220,457	167,227	69,300	71,549	69,400	69,400
50.Assistance to aged - Club Action						
1-4-26205-110 Aged - Club Action - salaries	505	376	500	419	500	500
1-4-26205-130 Aged - Club Action - CPP	29	21	100	24	100	100
1-4-26205-131 Aged - Club Action - EI	12	9	0	10	0	0
1-4-26205-132 Aged - Club Action - WSIB	13	7	0	8	0	0
1-4-26205-133 Aged - Club Action - EHT	11	8	0	9	0	0
1-4-26205-136 Aged - Club Action - OMERS	40	17	0	28	100	100
1-4-26205-400 Aged - Club Action - equipment	156	295	600	118	200	200
1-4-26205-440 Aged - Club Action - supplies & se	27,021	34,801	36,100	35,643	37,100	37,100
Total 50.Assistance to aged - Club Act	27,787	35,534	37,300	36,259	38,000	38,000
50.Assistance to aged - Foyer pionnier						
1-4-26210-110 Aged - Foyer des pionniers - salar	760	1,393	1,500	1,932	2,000	2,000
1-4-26210-130 Aged - Foyer des pionniers - CPP	46	81	100	113	100	100
1-4-26210-131 Aged - Foyer des pionniers - EI	19	34	100	46	100	100
1-4-26210-132 Aged - Foyer des pionniers - WSIE	18	28	0	39	0	0
1-4-26210-133 Aged - Foyer des pionniers - EHT	16	29	0	39	0	0
1-4-26210-136 Aged - Foyer des pionniers - OME	48	60	100	130	200	200
1-4-26210-400 Aged - Foyer des pionniers - equip	162	820	900	1,314	1,200	1,200
1-4-26210-440 Aged - Foyer des pionniers - supp	187	133	100	61	100	100
Total 50.Assistance to aged - Foyer pi	1,256	2,577	2,800	3,674	3,700	3,700
51.Day care program						
1-4-26300-110 DC - Teaching staff-salaries	722,822	935,669	1,179,900	1,076,151	1,269,000	1,269,000

FOR BUDGET PREP



For Period Ending 31-Dec-2026

		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-26300-111	DC - Teaching Special Needs - sa	48,583	30,995	0	9,792	0	0
1-4-26300-112	DC - Special Needs - Funded by C	0	0	0	10,399	0	0
1-4-26300-122	DC - Statutory holidays	35,586	49,518	59,700	55,449	70,600	70,600
1-4-26300-123	DC - Vacation	51,959	67,636	84,300	77,217	99,300	99,300
1-4-26300-124	DC - Sick leave	20,332	33,787	30,400	45,829	34,500	34,500
1-4-26300-125	DC - Bereavement leave	1,371	2,573	0	0	0	0
1-4-26300-130	DC - CPP	48,327	61,291	73,800	70,368	80,900	80,900
1-4-26300-131	DC - EI	18,984	23,658	28,000	26,111	30,400	30,400
1-4-26300-132	DC - WSIB	19,559	21,452	22,500	24,312	21,100	21,100
1-4-26300-133	DC - EHT	17,162	21,804	26,000	24,745	28,600	28,600
1-4-26300-136	DC - OMERS	62,575	84,027	113,500	91,007	123,500	123,500
1-4-26300-137	DC - Health benefits	78,245	104,935	109,900	114,853	160,400	160,400
1-4-26300-212	DC - Health & Safety Supplies	103	210	500	685	800	800
1-4-26300-218	DC - Staff courses & travelling	4,962	4,651	7,400	5,879	9,000	9,000
1-4-26300-222	DC - Advertising & promotion	462	340	1,100	316	1,100	1,100
1-4-26300-445	DC - Supplies - Special Needs	1,426	295	2,000	716	2,000	2,000
1-4-26300-455	DC - Supplies-playroom & playgro	8,269	7,452	10,700	10,817	12,500	12,500
1-4-26300-456	DC - Supplies - Funded by CDSS/	8,007	122,496	0	4,160	0	0
1-4-26300-457	DC - Supplies - Accessories	0	0	0	18,869	10,000	10,000
1-4-26300-850	DC - Audit & legal fees	3,362	6,505	6,700	10,203	6,700	6,700
1-4-26300-991	DC - Non-routine expenses	0	10,427	0	0	0	0
Total 51.Day care program		1,152,096	1,589,722	1,756,400	1,677,876	1,960,400	1,960,400
51.Day care dietary							
1-4-26310-110	DC Cook - salaries	48,991	76,818	103,200	98,787	107,300	107,300
1-4-26310-122	DC Cook - Statutory holidays	2,310	3,386	6,000	6,048	6,300	6,300
1-4-26310-123	DC cook - Vacation	3,379	4,275	8,100	8,784	8,500	8,500
1-4-26310-124	DC cook - Sick leave	941	1,852	3,700	4,057	3,800	3,800
1-4-26310-125	DC - Bereavement leave	0	622	0	1,880	0	0
1-4-26310-130	DC cook - CPP	3,104	4,745	6,800	6,734	7,100	7,100
1-4-26310-131	DC cook - EI	1,294	1,804	2,500	2,475	2,600	2,600
1-4-26310-132	DC cook - WSIB	1,247	1,659	2,000	2,298	1,800	1,800
1-4-26310-133	DC cook - EHT	1,095	1,660	2,400	2,342	2,500	2,500
1-4-26310-136	DC cook - OMERS	5,049	7,546	10,800	10,615	11,300	11,300
1-4-26310-137	DC cook - Health benefits	400	8,650	14,000	14,901	17,100	17,100
1-4-26310-300	DC cook - Contract	0	1,470	0	0	0	0
1-4-26310-455	DC - Kitchen supplies	691	3,031	2,000	8,701	3,000	3,000
1-4-26310-470	DC - Food costs	50,307	60,015	65,000	66,884	72,000	72,000
Total 51.Day care dietary		118,808	177,533	226,500	234,507	243,300	243,300
51.Day care administration							
1-4-26320-110	DC adm - salaries	100,072	102,224	103,900	96,578	126,800	126,800
1-4-26320-122	DC adm - Statutory holidays	6,070	6,328	6,600	6,498	8,100	8,100

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-26320-123	DC adm - Vacation	14,721	16,707	17,900	16,809	22,300	22,300
1-4-26320-124	DC adm - Sick leave	2,917	3,761	4,100	17,037	5,000	5,000
1-4-26320-130	DC adm - CPP	5,632	5,926	6,600	6,547	8,100	8,100
1-4-26320-131	DC adm - EI	1,798	1,880	2,000	1,947	2,500	2,500
1-4-26320-132	DC adm - WSIB	2,716	2,482	2,300	2,509	2,400	2,400
1-4-26320-133	DC adm - EHT	2,386	2,494	2,600	2,574	3,200	3,200
1-4-26320-136	DC adm - OMERS	12,130	12,835	13,400	13,356	16,400	16,400
1-4-26320-137	DC adm - Health benefits	15,406	14,258	17,500	15,146	20,800	20,800
1-4-26320-210	DC adm - Computer mtce	838	1,189	5,400	5,117	8,700	8,700
1-4-26320-212	DC adm - Office supplies	2,492	4,278	3,500	3,830	5,300	5,300
1-4-26320-214	DC adm - Telephone	5,966	3,404	3,900	3,269	4,200	4,200
1-4-26320-222	DC adm - Advertising and promoti	909	0	0	0	0	0
1-4-26320-226	DC adm - Association & Members	0	0	2,300	1,904	2,500	2,500
1-4-26320-330	DC - Allocated administrative cost:	32,796	53,760	61,900	84,800	86,900	86,900
1-4-26320-475	DC adm - Miscellaneous	858	324	500	439	500	500
Total 51.Day care administration		207,706	231,850	254,400	278,360	323,700	323,700
51.Day care - occupancy							
1-4-26322-111	DC - Groundskeeping-salaries	1,149	2,218	2,500	10,909	33,100	33,100
1-4-26322-122	DC - Groundskeeping - Statutory t	0	0	0	0	3,700	3,700
1-4-26322-123	DC - Groundskeeping - Vacation	0	0	0	0	1,900	1,900
1-4-26322-124	DC - Groundskeeping - Sick leave	0	0	0	0	1,200	1,200
1-4-26322-130	DC - Groundskeeping - CPP	51	127	100	651	2,200	2,200
1-4-26322-131	DC - Groundskeeping - EI	21	51	0	216	800	800
1-4-26322-132	DC - Groundskeeping - WSIB	22	43	0	228	600	600
1-4-26322-133	DC - Groundskeeping - EHT	19	44	100	232	800	800
1-4-26322-136	DC - Groundskeeping - OMERS	73	172	200	1,128	3,500	3,500
1-4-26322-137	DC - Groundskeeping - Health ber	0	0	0	0	5,400	5,400
1-4-26322-200	DC - Insurance	1,782	2,637	2,800	4,717	5,100	5,100
1-4-26322-240	DC - Heating	2,619	2,980	3,200	3,548	3,700	3,700
1-4-26322-242	DC - Hydro	5,250	8,968	9,500	12,799	13,500	13,500
1-4-26322-244	DC - Water & sewer	2,241	2,841	3,000	4,116	4,300	4,300
1-4-26322-300	DC - Janitorial contract	23,301	48,294	56,500	66,630	71,900	71,900
1-4-26322-400	DC - Groundskeeping equipment	0	622	700	173	500	500
1-4-26322-430	DC - Building rep. & mtce-supplies	2,635	6,049	7,600	37,727	49,000	49,000
1-4-26322-435	DC - Janitorial supp. & serv.	4,690	7,796	9,600	12,586	13,000	13,000
1-4-26322-440	DC - Groundskeeping supplies	1,464	2,544	3,100	4,335	5,600	5,600
1-4-26322-994	DC - Amortization expense	70,332	68,659	0	65,902	0	0
1-4-26322-997	DC - ARO Accretion	1,514	1,514	0	0	0	0
Total 51.Day care - occupancy		117,162	155,558	98,900	225,896	219,800	219,800
55.Rendez-vous familial - administrati							
1-4-26360-110	RVF - Director - salaries	35,884	40,182	38,000	39,804	19,600	19,600

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-26360-111 RVF - Staff - salaries	44,611	45,475	89,900	92,194	104,900	104,900
1-4-26360-112 RVF - Staff-salaries	33,621	38,214	0	0	0	0
1-4-26360-122 RVF - Salaries-Statutory holidays	6,335	7,041	8,500	8,826	7,600	7,600
1-4-26360-123 RVF - Salaries-Vacation	15,755	17,324	19,200	18,902	16,200	16,200
1-4-26360-124 RVF - Sick leave	10,067	10,887	5,200	7,386	4,600	4,600
1-4-26360-130 RVF - CPP	7,309	8,276	9,000	8,930	8,400	8,400
1-4-26360-131 RVF - EI	2,733	3,019	3,100	3,019	3,000	3,000
1-4-26360-132 RVF - WSIB	3,233	3,061	2,900	3,187	2,200	2,200
1-4-26360-133 RVF - EHT	2,822	3,116	3,300	3,242	3,000	3,000
1-4-26360-136 RVF - OMERS	13,156	14,191	16,000	15,570	14,000	14,000
1-4-26360-137 RVF - Health benefits	14,997	15,099	20,500	21,727	21,100	21,100
1-4-26360-218 RVF - Staff courses & travelling	4,524	1,213	4,800	1,009	2,900	2,900
1-4-26360-226 RVF - Association & Membership	0	0	400	35	500	500
1-4-26360-330 RVF - Allocated administrative cos	32,808	13,440	6,900	6,900	6,000	6,000
Total 55.Rendez-vous familial - admini	227,856	220,538	227,700	230,731	214,000	214,000
55.Rendez-vous familial - occupancy						
1-4-26362-111 RVF - Groundskeeping-salaries	1,149	2,442	2,500	0	0	0
1-4-26362-130 RVF - Groundskeeping - CPP	76	127	100	0	0	0
1-4-26362-131 RVF - Groundskeeping - EI	31	51	100	0	0	0
1-4-26362-132 RVF - Groundskeeping - WSIB	32	43	0	0	0	0
1-4-26362-133 RVF - Groundskeeping - EHT	28	44	100	0	0	0
1-4-26362-136 RVF - Groundskeeping - OMERS	73	172	200	0	0	0
1-4-26362-200 RVF - Insurance	1,782	1,519	1,600	0	0	0
1-4-26362-240 RVF - Heating	2,619	745	800	0	0	0
1-4-26362-242 RVF - Hydro	5,250	2,242	2,400	0	0	0
1-4-26362-244 RVF - Water & sewer	2,240	671	700	0	0	0
1-4-26362-300 RVF - Janitorial-contract	23,301	12,074	14,100	0	0	0
1-4-26362-400 RVF - Groundskeeping-equipment	195	622	700	0	0	0
1-4-26362-430 RVF - Building rep. & mtce-supplie	3,034	1,986	4,000	0	0	0
1-4-26362-435 RVF - Janitorial-supp. & serv.	4,589	3,225	2,400	0	0	0
1-4-26362-440 RVF - Groundskeeping-supplies	1,464	813	1,600	0	0	0
1-4-26362-465 RVF - Rent	0	0	0	31,300	32,000	32,000
1-4-26362-475 RVF - Miscellaneous	37	0	0	0	0	0
Total 55.Rendez-vous familial - occupa	45,899	26,776	31,300	31,300	32,000	32,000
55.Rendez-vous familial - office						
1-4-26364-210 RVF - Computer mtce	838	698	3,200	3,198	1,300	1,300
1-4-26364-212 RVF - Office supplies	2,075	1,435	2,300	1,668	1,600	1,600
1-4-26364-214 RVF - Telephone	3,040	671	500	671	700	700
1-4-26364-222 RVF - Advertising & promotion	1,065	708	800	459	800	800
Total 55.Rendez-vous familial - office	7,018	3,511	6,800	5,995	4,400	4,400

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
55.Rendez-vous familial - other						
1-4-26366-400 RVF - Municipal Vehicle	0	0	0	0	900	900
1-4-26366-455 RVF - Program expenses	3,164	4,002	4,400	4,188	5,900	5,900
1-4-26366-456 RVF - Supplies - Funded by CDSS	4,798	3,031	0	9,107	0	0
1-4-26366-465 RVF - Vehicle	0	0	0	0	12,000	12,000
1-4-26366-470 RVF - Food costs	2,146	2,350	3,000	2,701	4,000	4,000
1-4-26366-475 RVF - Miscellaneous	295	31	100	231	100	100
1-4-26366-850 RVF - Audit fees	3,362	1,626	1,700	1,456	1,700	1,700
Total 55.Rendez-vous familial - other	13,765	11,039	9,200	17,683	24,600	24,600
56.Familicare						
1-4-26370-200 Fam - Liability insurance	4,144	0	0	0	0	0
1-4-26370-475 Fam - Miscellaneous	209	0	0	0	0	0
Total 56.Familicare	4,353	0	0	0	0	0
57.Parks - Beach & camping						
1-4-31100-110 Parks - Johnson Beach-Upkeep & mtce	4,913	2,399	3,000	3,089	3,600	3,600
1-4-31100-111 Parks - Johnson Beach-Lifeguards	14,592	13,251	13,400	13,891	14,300	14,300
1-4-31100-130 Parks - Johnson Beach - CPP	665	628	800	500	900	900
1-4-31100-131 Parks - Johnson Beach - EI	453	378	400	406	400	400
1-4-31100-132 Parks - Johnson Beach - WSIB	455	314	300	342	300	300
1-4-31100-133 Parks- Johnson Beach - EHT	399	319	300	347	400	400
1-4-31100-136 Parks - Johnson Beach - OMERS	653	651	1,600	583	1,700	1,700
1-4-31100-400 Parks - Johnson Beach-equipmen	969	1,606	2,500	1,280	2,500	2,500
1-4-31100-440 Parks - Johnson Beach-supp. & mtce	9,756	917	6,000	2,081	4,500	4,500
Total 57.Parks - Beach & camping	32,855	20,463	28,300	22,519	28,600	28,600
57.Parks - Athletic fields						
1-4-31110-110 Parks - Ballparks rep. & mtce-sala	6,604	10,259	8,000	11,995	11,000	11,000
1-4-31110-130 Parks - Ballparks rep & mtce - CPI	380	598	500	703	700	700
1-4-31110-131 Parks - Ballparks r. & m. - EI	156	249	200	285	300	300
1-4-31110-132 Parks - Ballparks r. & m. - WSIB	153	206	100	241	200	200
1-4-31110-133 Parks - Ballparks r. & m. - EHT	134	210	200	245	200	200
1-4-31110-136 Parks - Ballparks r. & m. - OMERS	508	673	700	619	1,000	1,000
1-4-31110-400 Parks - Ballparks rep. & mtce-equi	4,292	5,820	6,000	7,385	7,700	7,700
1-4-31110-440 Parks -Ballparks rep. & mtce-supp	6,564	1,487	8,300	1,244	7,300	7,300
Total 57.Parks - Athletic fields	18,792	19,501	24,000	22,716	28,400	28,400
57.Parks - Fitness trails						
1-4-31120-110 Parks - Trails rep. & mtce-salaries	3,152	1,157	3,000	3,332	4,000	4,000
1-4-31120-130 Parks - Trails rep & mtce - CPP	178	63	200	192	200	200
1-4-31120-131 Parks - Trails rep. & mtce - EI	69	26	100	78	100	100
1-4-31120-132 Parks - Trails rep. & mtce - WSIB	71	22	100	66	100	100

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-31120-133	Parks - Trails rep. & mtce - EHT	63	22	0	67	100	100
1-4-31120-136	Parks - Trails rep. & mtce - OMER	274	69	300	169	400	400
1-4-31120-400	Parks - Trails rep. & mtce-equipm	1,256	335	2,000	1,683	2,000	2,000
1-4-31120-440	Parks - Trails rep. & mtce-supp. &	1,764	5,273	3,000	1,590	3,000	3,000
Total 57.Parks - Fitness trails		6,828	6,966	8,700	7,176	9,900	9,900
57.Parks - Parks							
1-4-31130-110	Parks - Parks rep. & mtce-salaries	34,740	35,040	33,000	29,027	32,000	32,000
1-4-31130-130	Parks - Parks rep. & mtce - CPP	1,988	1,771	1,700	1,494	1,900	1,900
1-4-31130-131	Parks - Parks rep. & mtce - EI	829	727	600	692	700	700
1-4-31130-132	Parks - Parks rep. & mtce - WSIB	823	609	500	587	500	500
1-4-31130-133	Parks - Parks rep. & mtce - EHT	723	620	500	596	600	600
1-4-31130-136	Parks - Parks rep. & mtce - OMER	2,664	1,908	2,500	1,779	2,900	2,900
1-4-31130-242	Parks - Hydro	601	752	800	955	1,000	1,000
1-4-31130-244	Parks - Water & sewer	9,090	7,335	8,200	7,314	7,700	7,700
1-4-31130-400	Parks - Parks rep. & mtce-equipm	17,845	25,212	30,000	21,229	25,000	25,000
1-4-31130-440	Parks - Parks rep. & mtce-suppl. &	20,978	15,456	21,800	12,164	22,100	22,100
1-4-31130-991	Parks - Non-routine expenses	4,250	29,376	0	0	0	0
1-4-31130-994	Parks - Amortization expense	45,269	45,091	0	44,490	0	0
1-4-31130-997	Parks - ARO Accretion	380	380	0	0	0	0
Total 57.Parks - Parks		140,179	164,275	99,600	120,329	94,400	94,400
57.Parks - Winter parks							
1-4-31140-110	Parks - Winter - salaries	1,578	367	1,500	0	1,500	1,500
1-4-31140-130	Parks - Winter - CPP	63	22	100	0	100	100
1-4-31140-131	Parks - Winter - EI	21	8	0	0	0	0
1-4-31140-132	Parks - Winter - WSIB	32	7	100	0	0	0
1-4-31140-133	Parks - Winter - EHT	28	8	0	0	0	0
1-4-31140-136	Parks - Winter - OMERS	134	36	100	0	100	100
1-4-31140-400	Parks - Winter - equipment	0	0	200	0	200	200
1-4-31140-440	Parks - Winter - supplies & service	643	278	800	110	500	500
Total 57.Parks - Winter parks		2,500	727	2,800	110	2,400	2,400
58.Recreation programs - summer							
1-4-31200-110	Pgm - Summer program -salaries	25,105	25,439	28,000	25,322	28,900	28,900
1-4-31200-122	Pgm - Summer program -Statutory	340	853	1,000	326	1,000	1,000
1-4-31200-123	Pgm - Summer program -Vacation	736	1,045	1,200	1,026	1,200	1,200
1-4-31200-130	Pgm - Summer program -CPP	692	858	900	705	1,000	1,000
1-4-31200-131	Pgm - Summer program -EI	599	635	700	612	700	700
1-4-31200-132	Pgm - Summer program - WSIB	600	525	500	512	400	400
1-4-31200-133	Pgm - Summer program - EHT	527	533	600	520	600	600
1-4-31200-136	Pgm - Summer program - OMERS	1,124	10	2,600	0	2,700	2,700
1-4-31200-455	Pgm - Summer students pgms.-su	8,217	3,056	14,500	4,135	12,800	12,800

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
Total 58.Recreation programs - summer	37,941	32,953	50,000	33,158	49,300	49,300
58.Recreation programs - donations						
1-4-31210-360 Pgm - Grant - Curling Club	15,822	16,850	17,800	17,524	18,500	18,500
1-4-31210-361 Pgm - Donation (local)-Social/spor	2,022	224	1,100	300	1,100	1,100
1-4-31210-362 Pgm - Donation (local)-Youth	1,936	479	1,800	725	1,800	1,800
1-4-31210-363 Pgm - Donation (local)-Miscellaneous	4,893	385	16,400	14,796	16,800	16,800
Total 58.Recreation programs - donatio	24,673	17,939	37,100	33,346	38,200	38,200
58.Recreation programs - rental subsid						
1-4-31215-370 Pgm - Minor hockey	1,411	1,635	2,400	1,817	3,800	3,800
1-4-31215-373 Pgm - Public skating	15,634	13,880	19,400	17,976	20,700	20,700
1-4-31215-376 Pgm - Lumberjacks	21,925	18,052	31,500	22,143	26,500	26,500
Total 58.Recreation programs - rental	38,969	33,568	53,300	41,936	51,000	51,000
58.Recreation programs - La limite						
1-4-31220-110 Pgm - La limite-salaries	3,226	2,570	2,600	2,150	2,600	2,600
1-4-31220-122 Pgm - La limite-Statutory holidays	101	95	100	0	100	100
1-4-31220-123 Pgm - La limite-Vacation	131	129	100	121	100	100
1-4-31220-130 Pgm - La limite-CPP	41	30	0	28	0	0
1-4-31220-131 Pgm - La limite-EI	77	65	100	48	100	100
1-4-31220-132 Pgm - La limite-WSIB	324	213	0	225	100	100
1-4-31220-133 Pgm - La limite-EHT	68	54	100	40	100	100
1-4-31220-136 Pgm - La limite-OMERS	203	95	200	35	200	200
1-4-31220-214 Pgm - La limite-Telephone	1,170	215	200	215	200	200
1-4-31220-455 Pgm - La limite-Program supplies	3,372	349	0	0	0	0
1-4-31220-475 Pgm - La limite-Miscellaneous	44	0	0	0	0	0
Total 58.Recreation programs - La limi	8,757	3,816	3,400	2,862	3,500	3,500
58.Recreation programs - special event						
1-4-31240-110 Pgm - Special events-salaries	35,718	7,073	9,000	5,144	10,000	10,000
1-4-31240-130 Pgm - Special events - CPP	1,401	381	500	246	600	600
1-4-31240-131 Pgm - Special events - EI	533	150	200	82	200	200
1-4-31240-132 Pgm - Special events - WSIB	588	132	200	84	200	200
1-4-31240-133 Pgm - Special events - EHT	522	135	200	86	200	200
1-4-31240-136 Pgm - Special events - OMERS	920	574	800	354	900	900
1-4-31240-400 Pgm - Special events-equipment	4,048	14,246	5,000	5,270	5,000	5,000
1-4-31240-455 Pgm - Special events-supp. & serv	412	0	300	1,960	4,000	4,000
Total 58.Recreation programs - special	44,142	22,690	16,200	13,225	21,100	21,100
59.Recreation facilities						
1-4-31400-111 Rec. - Janitorial-salaries	73,984	69,882	72,000	82,194	85,000	85,000
1-4-31400-112 Rec. - Building rep. & mtce-salarie	41,985	37,004	30,000	33,263	35,000	35,000

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-31400-130	Rec. - Janitorial - CPP	6,225	5,856	6,100	6,350	7,100	7,100
1-4-31400-131	Rec. - Janitorial - EI	2,291	2,306	2,300	2,377	2,800	2,800
1-4-31400-132	Rec. - Janitorial - WSIB	2,595	2,062	1,700	2,177	1,700	1,700
1-4-31400-133	Rec. - Janitorial - EHT	2,279	2,080	2,000	2,213	2,300	2,300
1-4-31400-136	Rec. - Janitorial - OMERS	9,990	8,752	9,200	8,450	10,800	10,800
1-4-31400-200	Rec. - Insurance	70,979	82,632	89,100	91,130	94,400	94,400
1-4-31400-222	Rec. - Advertisements	1,023	768	500	233	500	500
1-4-31400-240	Rec. - Heating	43,184	43,583	48,000	40,062	45,800	45,800
1-4-31400-242	Rec. - Hydro	104,650	122,709	129,300	136,459	140,100	140,100
1-4-31400-244	Rec. - Water & sewer	17,365	23,040	27,300	92,241	79,300	79,300
1-4-31400-400	Rec. - Rep. & mtce-equipment	1,924	2,808	6,000	1,508	6,000	6,000
1-4-31400-430	Rec. - Rep. & mtce-supp & serv.	28,876	38,167	42,100	30,642	42,300	42,300
1-4-31400-435	Rec. - Janitorial-supp. & serv.	6,652	6,676	8,000	5,377	8,000	8,000
1-4-31400-455	Rec. - Program supplies & service	0	0	6,000	6,581	2,000	2,000
1-4-31400-991	Rec. - Non-routine expenses	66,063	0	0	9,420	0	0
1-4-31400-994	Rec. - Amortization expense	208,923	431,602	0	419,192	0	0
1-4-31400-997	REc. - ARO Accretion	14,516	14,516	0	0	0	0
Total 59.Recreation facilities		703,504	894,444	479,600	969,867	563,100	563,100
59.Recreation facilities - resurfacing							
1-4-31401-110	Rec. - Ice resurfacing-salaries	40,388	41,517	42,000	46,824	48,000	48,000
1-4-31401-130	Rec. - Ice resurfacing - CPP	2,119	2,353	2,500	2,497	2,900	2,900
1-4-31401-131	Rec. - Ice resurfacing - EI	772	899	1,000	965	1,100	1,100
1-4-31401-132	Rec. - Ice resurfacing - WSIB	867	792	700	884	700	700
1-4-31401-133	Rec. - Ice resurfacing - EHT	762	808	800	899	900	900
1-4-31401-136	Rec. - Ice resurfacing - OMERS	3,381	3,396	3,800	3,625	4,300	4,300
1-4-31401-400	Rec. - Ice resurfacing-equipment	23,037	7,301	8,000	7,874	8,000	8,000
1-4-31401-430	Rec. - Ice resurfacing-supp. & serv	10,410	6,194	5,200	4,045	5,700	5,700
Total 59.Recreation facilities - resur		81,737	63,259	64,000	67,614	71,600	71,600
59.Recreation facilities - ice plant							
1-4-31403-110	Rec. - Ice plant rep. & mtce-salarie	14,805	17,023	14,500	19,648	22,000	22,000
1-4-31403-130	Rec. - Ice plant rep. & mtce - CPP	753	896	900	1,145	1,300	1,300
1-4-31403-131	Rec. - Ice plant rep. & mtce - EI	257	305	300	344	500	500
1-4-31403-132	Rec. - Ice plant rep. & mtce - WSIB	362	328	200	384	300	300
1-4-31403-133	Rec. - Ice plant rep. & mtce - EHT	318	335	300	390	400	400
1-4-31403-136	Rec. - Ice plant rep. & mtce - OME	1,406	1,566	1,300	1,808	2,000	2,000
1-4-31403-430	Rec. - Ice plant rep. & mtce-supp & serv	27,455	27,988	38,300	56,770	38,800	38,800
Total 59.Recreation facilities - ice p		45,356	48,440	55,800	80,488	65,300	65,300
61.Recreation facilities - grounds							
1-4-31404-110	Rec. - Groundskeeping-salaries	9,933	7,103	8,000	11,926	13,500	13,500
1-4-31404-130	Rec. - Groundskeeping - CPP	531	393	500	673	800	800

FOR BUDGET PREP



For Period Ending 31-Dec-2026

		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-31404-131	Rec. - Groundskeeping - EI	200	149	200	232	300	300
1-4-31404-132	Rec. - Groundskeeping - WSIB	216	134	100	226	200	200
1-4-31404-133	Rec. - Groundskeeping - EHT	190	136	200	230	300	300
1-4-31404-136	Rec. - Groundskeeping - OMERS	839	537	700	916	1,200	1,200
1-4-31404-400	Rec. - Groundskeeping-equipmen	2,284	1,268	2,400	1,890	2,400	2,400
1-4-31404-430	Rec. - Groundskeeping-supp. & se	2,201	3,102	2,000	1,344	5,500	5,500
Total 61.Recreation facilities - groun		16,393	12,822	14,100	17,437	24,200	24,200
60.Recreation facilities - swimming po							
1-4-31410-110	Pool - Director-salaries	43,447	36,466	86,600	62,636	86,600	86,600
1-4-31410-111	Pool - Instructor-salaries	1,479	0	0	0	0	0
1-4-31410-112	Pool - Lifeguard/Instructor -salarie	236	70,398	124,800	167,122	164,100	164,100
1-4-31410-113	Pool - Training-salaries	910	0	0	0	0	0
1-4-31410-114	Pool - Camp source de vie	0	4,054	0	0	0	0
1-4-31410-122	Pool - Statutory holidays	3,647	5,893	13,200	11,320	14,500	14,500
1-4-31410-123	Pool - Vacation	4,898	7,403	14,700	15,818	18,300	18,300
1-4-31410-124	Pool - Sick leave	2,342	1,764	4,700	11,578	4,900	4,900
1-4-31410-130	Pool - CPP	3,230	4,664	12,400	9,660	14,800	14,800
1-4-31410-131	Pool - EI	1,190	2,660	5,300	5,646	5,100	5,100
1-4-31410-132	Pool - WSIB	1,310	2,354	4,100	5,062	4,200	4,200
1-4-31410-133	Pool - EHT	1,151	2,343	4,800	5,123	5,700	5,700
1-4-31410-136	Pool - OMERS	5,007	6,895	21,600	16,642	17,800	17,800
1-4-31410-137	Pool - Health benefits	7,167	2,358	15,500	10,898	19,300	19,300
1-4-31410-200	Pool - Insurance	21,560	24,300	28,300	29,181	30,200	30,200
1-4-31410-210	Pool - Computer mtce	1,929	2,845	2,700	5,235	5,300	5,300
1-4-31410-212	Pool - Office supplies	5,298	1,875	3,300	1,216	2,500	2,500
1-4-31410-214	Pool - Telephone	2,809	3,864	2,300	2,238	2,300	2,300
1-4-31410-218	Pool - Courses & travelling	8,526	8,396	16,700	11,550	11,500	11,500
1-4-31410-222	Pool - Advertisements	0	0	300	0	300	300
1-4-31410-226	Pool - Association & membership	781	325	1,000	1,505	1,900	1,900
1-4-31410-870	Pool - Interest and bank charges	0	0	0	17	400	400
Total 60.Recreation facilities - swimmm		116,916	188,857	362,300	372,448	409,700	409,700
60.Recreation facilities-swim pool occ							
1-4-31412-110	Pool - Janitorial-salaries	1,314	13,908	22,200	12,916	18,400	18,400
1-4-31412-111	Pool - rep. & mtce-salaries	6,719	19,836	16,600	21,542	20,900	20,900
1-4-31412-130	Pool - rep & mtce - CPP	410	1,822	2,300	1,698	2,300	2,300
1-4-31412-131	Pool - rep & mtce - EI	151	674	900	719	900	900
1-4-31412-132	Pool - rep & mtce - WSIB	233	684	700	686	600	600
1-4-31412-133	Pool - rep & mtce - EHT	205	698	800	698	800	800
1-4-31412-136	Pool - rep & mtce - OMERS	726	2,599	3,500	2,750	3,500	3,500
1-4-31412-240	Pool - Heating	43,184	43,583	48,000	40,062	45,800	45,800
1-4-31412-242	Pool - Hydro	42,896	51,264	53,900	56,975	58,800	58,800

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-31412-244	Pool - Water & sewer	7,442	9,874	11,100	845	10,400	10,400
1-4-31412-430	Pool - Building rep. & mtce-supplie	7,687	12,797	12,900	7,729	16,600	16,600
1-4-31412-435	Pool - Janitorial-supp. & serv.	44	3,051	5,300	3,149	5,300	5,300
1-4-31412-455	Pool - Program supp. & serv.	2,824	4,319	9,100	6,107	6,300	6,300
1-4-31412-460	Pool - Filtration-supp. & serv.	40	27,553	30,500	26,127	30,500	30,500
1-4-31412-475	Pool - Miscellaneous	520	171	800	335	800	800
1-4-31412-991	Pool - Non-routine expenses	0	0	0	13,877	0	0
Total 60.Recreation facilities-swim po		114,394	192,834	218,600	196,216	221,900	221,900
60.Recreation facilities-subsidized sw							
1-4-31417-380	Pool - Subsidized rental-miscellan	0	0	4,200	2,726	4,200	4,200
1-4-31417-381	Pool - Subsidized rental-swim tear	0	0	0	1,829	5,700	5,700
Total 60.Recreation facilities-subsidi		0	0	4,200	4,555	9,900	9,900
61.Recreation facilities - tennis							
1-4-31430-110	Tennis - rep. & mtce-salaries	0	0	600	0	600	600
1-4-31430-130	Tennis - rep & mtce - CPP	0	0	100	0	100	100
1-4-31430-136	Tennis - rep & mtce - OMERS	0	0	0	0	100	100
1-4-31430-400	Tennis - rep. & mtce-equipment	13	0	400	135	400	400
1-4-31430-440	Tennis - rep. & mtce-supp. & serv.	886	2,219	1,500	1,109	1,500	1,500
Total 61.Recreation facilities - tenni		898	2,219	2,600	1,245	2,700	2,700
61.Recreation facilities - Hearst Plac							
1-4-31450-110	Hearst Place - rep. & mtce -salarie	843	3,399	3,400	2,699	3,400	3,400
1-4-31450-130	Hearst Place - CPP	45	202	200	106	200	200
1-4-31450-131	Hearst Place - EI	16	72	100	33	100	100
1-4-31450-132	Hearst Place - WSIB	20	70	100	37	100	100
1-4-31450-133	Hearst Place - EHT	18	71	0	38	100	100
1-4-31450-136	Hearst Place - OMERS	78	244	300	153	300	300
1-4-31450-400	Hearst Place - Equipment	78	321	400	0	400	400
1-4-31450-475	Hearst Place - Miscellaneous	145	295	1,200	230	1,200	1,200
Total 61.Recreation facilities - Hears		1,242	4,674	5,700	3,295	5,800	5,800
61.Recreation facilities -Hearst Pl. o							
1-4-31460-200	Hearst Place - Insurance	1,571	2,148	2,300	3,112	4,700	4,700
1-4-31460-244	Hearst Place - Water & sewer	459	465	500	468	500	500
1-4-31460-430	Hearst Place - Rep. & mtce-suppli	1,614	685	2,000	176	800	800
1-4-31460-435	Hearst Place - Janitorial-supp. & s	987	752	1,000	0	1,000	1,000
1-4-31460-991	Hearst Place - Non-routine expens	0	15,043	0	0	0	0
Total 61.Recreation facilities -Hearst		4,631	19,093	5,800	3,756	7,000	7,000
62.Library							
1-4-31500-900	Library - Subsidy - operation	269,700	277,800	282,800	282,800	301,800	301,800

FOR BUDGET PREP

For Period Ending 31-Dec-2026



GENERAL FUND	2023	2024	2025	2025	2026	2026
	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
Total 62.Library	269,700	277,800	282,800	282,800	301,800	301,800
63.Culture						
1-4-31700-800 Culture - Grant Écomusée	8,878	9,245	9,300	9,662	9,700	9,700
1-4-31700-801 Culture - Grant-Conseil des Arts	23,144	23,619	24,200	24,095	24,700	24,700
Total 63.Culture	32,022	32,863	33,500	33,758	34,400	34,400
64.Recreation - administration						
1-4-31900-110 Other rec - Director-salaries	114,811	166,436	135,900	128,706	140,000	140,000
1-4-31900-122 Other rec - Director-Statutory holic	5,832	10,590	7,800	8,151	8,300	8,300
1-4-31900-123 Other rec - Director-Vacation	7,867	24,509	12,200	10,861	13,300	13,300
1-4-31900-124 Other rec - Director-Sick leave	2,143	4,132	5,100	2,602	5,100	5,100
1-4-31900-125 Other rec - Director-Bereavement	0	700	0	360	0	0
1-4-31900-130 Other rec - Director-CPP	5,155	9,095	9,200	8,086	8,500	8,500
1-4-31900-131 Other rec - Director-EI	1,821	3,072	3,200	2,819	2,800	2,800
1-4-31900-132 Other rec - Director-WSIB	3,126	3,946	2,800	2,848	2,400	2,400
1-4-31900-133 Other rec - Director-EHT	2,907	4,138	3,300	2,900	3,300	3,300
1-4-31900-136 Other rec - Director-OMERS	15,120	20,421	15,200	14,399	16,300	16,300
1-4-31900-137 Other rec - Director-Health benefit	17,924	22,050	9,800	11,016	13,900	13,900
1-4-31900-210 Other rec - Computer mtce	6,133	8,898	12,100	14,074	12,500	12,500
1-4-31900-212 Other rec - Office supplies	3,347	3,268	2,800	1,321	2,800	2,800
1-4-31900-214 Other rec - Telephone	11,350	4,197	4,700	4,078	4,700	4,700
1-4-31900-218 Other rec - Dir-Courses & travellin	210	3,179	8,400	2,149	5,600	5,600
1-4-31900-226 Other rec - Membership fees	875	2,087	2,300	1,053	2,300	2,300
1-4-31900-400 Other rec - Municipal pick-up renta	2,700	0	0	203	300	300
1-4-31900-475 Other rec - Miscellaneous	150	1,230	1,200	1,415	1,200	1,200
1-4-31900-870 Other rec - Interest and bank char	0	0	0	272	500	500
Total 64.Recreation - administration	201,471	291,946	236,000	217,315	243,800	243,800
64.Recreation - staff						
1-4-31910-110 Other rec - Safety-salaries	19,844	18,282	20,100	14,730	19,100	19,100
1-4-31910-111 Other rec - Union negotiations-sal	0	309	2,500	304	0	0
1-4-31910-112 Other rec - Shift differential	2,034	2,010	3,800	3,591	10,100	10,100
1-4-31910-122 Other rec - Staff-Statutory holidays	17,771	15,077	16,400	14,418	16,500	16,500
1-4-31910-123 Other rec - Staff-Vacation	35,386	19,332	21,800	20,232	28,200	28,200
1-4-31910-124 Other rec - Staff-Sick leave	4,295	6,085	3,200	6,579	3,300	3,300
1-4-31910-125 Other rec - Staff-Bereavement lea	0	1,236	0	768	0	0
1-4-31910-130 Other rec - CPP	3,365	3,308	2,100	3,082	1,600	1,600
1-4-31910-131 Other rec - EI	1,303	1,266	600	1,099	500	500
1-4-31910-132 Other rec - WSIB	1,413	1,119	1,000	1,052	900	900
1-4-31910-133 Other rec - EHT	1,117	1,142	1,100	1,071	1,000	1,000
1-4-31910-136 Other rec - OMERS	5,204	5,236	4,200	5,356	6,200	6,200
1-4-31910-137 Other rec - Health benefits	24,016	17,917	24,300	22,895	33,000	33,000

FOR BUDGET PREP



For Period Ending 31-Dec-2026

		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-31910-218	Other rec - Courses & travelling	0	570	2,300	275	3,400	3,400
1-4-31910-226	Other rec - Benefits-Safety wear	1,256	1,019	1,500	854	1,500	1,500
1-4-31910-228	Other rec - Tool allowance	1,088	6	2,300	753	2,300	2,300
1-4-31910-460	Other rec - Safety-supplies	691	1,909	3,000	1,445	3,600	3,600
1-4-31910-991	Other rec - Shop expenses-supp.	1,542	409	1,000	849	1,000	1,000
Total 64.Recreation - staff		120,325	96,233	111,200	99,352	132,200	132,200
65.Planning & zoning							
1-4-41100-103	PLAN - Board members	0	416	600	648	1,800	1,800
1-4-41100-110	PLAN - Director-salaries	21,075	21,225	21,700	21,623	22,400	22,400
1-4-41100-122	PLAN - Salaries-Statutory holidays	1,238	1,292	1,300	1,388	1,400	1,400
1-4-41100-123	PLAN - Salaries-Vacation	2,099	2,698	2,900	2,895	3,000	3,000
1-4-41100-124	PLAN - Sick leave	796	953	800	1,028	900	900
1-4-41100-130	PLAN - CPP	939	1,066	1,100	1,207	1,200	1,200
1-4-41100-131	PLAN - EI	316	343	300	341	400	400
1-4-41100-132	PLAN - WSIB	585	501	500	516	400	400
1-4-41100-133	PLAN - EHT	485	512	500	527	500	500
1-4-41100-136	PLAN - OMERS	2,683	2,824	2,900	2,905	3,000	3,000
1-4-41100-137	PLAN - Health benefits	2,332	2,149	2,000	2,218	2,500	2,500
1-4-41100-210	PLAN - Computer mtce	209	224	1,900	813	1,000	1,000
1-4-41100-212	PLAN - Office supplies	484	342	700	1,014	400	400
1-4-41100-214	PLAN - Telephone	701	467	500	467	500	500
1-4-41100-218	PLAN - Courses & travelling	321	0	0	0	1,700	1,700
1-4-41100-222	PLAN - Advertisements	573	1,356	1,000	247	500	500
1-4-41100-224	PLAN - Director-Car allowance	660	0	0	0	0	0
1-4-41100-400	PLAN - Municipal Vehicle	338	1,560	1,600	1,560	1,600	1,600
1-4-41100-850	PLAN - Legal consultation	7,165	7,870	7,000	1,010	7,000	7,000
Total 65.Planning & zoning		42,996	45,798	47,300	40,408	50,200	50,200
Planning Board							
1-4-41150-103	Plan Board - Board members	1,348	1,517	2,100	1,351	3,800	3,800
1-4-41150-110	Plan Board - Director salaries	21,075	21,225	21,700	21,624	22,400	22,400
1-4-41150-122	Plan Board - Statutory holidays	1,238	1,292	1,300	1,388	1,400	1,400
1-4-41150-123	Plan Board - Vacation	2,099	2,698	2,900	2,895	3,000	3,000
1-4-41150-124	Plan Board - Sick leave	796	869	800	1,028	900	900
1-4-41150-130	Plan Board - CPP	939	1,052	1,100	1,207	1,200	1,200
1-4-41150-131	Plan Board - EI	316	341	300	341	400	400
1-4-41150-132	Plan Board- WSIB	585	499	500	516	400	400
1-4-41150-133	Plan Board - EHT	485	510	500	527	500	500
1-4-41150-136	Plan Board - OMERS	2,683	2,814	2,900	2,905	3,000	3,000
1-4-41150-137	Plan Board - Health benefits	2,332	2,149	2,000	2,218	2,500	2,500
1-4-41150-210	Plan Board - Computer mtce	209	259	300	1,046	1,000	1,000
1-4-41150-212	Plan Board - Office supplies	522	404	700	297	500	500

FOR BUDGET PREP

For Period Ending 31-Dec-2026



		2023	2024	2025	2025	2026	2026
GENERAL FUND		ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-41150-214	Plan Board - Telephone	701	467	500	467	500	500
1-4-41150-222	Plan Board - Advertisement	0	0	200	0	200	200
1-4-41150-224	Plan Board - Dir. Car allowance	660	0	0	0	0	0
1-4-41150-400	Plan Board - Municipal Vehicle	338	1,560	1,600	1,560	1,600	1,600
1-4-41150-475	Plan Board - Miscellaneous	15,018	15,432	15,800	15,831	16,100	16,100
1-4-41150-850	Plan Board - Audit & legal fees	5,094	2,412	4,000	2,355	4,000	4,000
Total Planning Board		56,438	55,500	59,200	57,557	63,400	63,400
66.Commercial & industrial							
1-4-41200-805	Com. & Ind. - Town share-BIA	4,990	4,462	9,600	5,399	9,600	9,600
1-4-41200-806	Com. & Ind. - Recruitment Optom.	0	0	16,000	0	0	0
1-4-41200-950	Com. & Ind. - Tax requisition-BIA	33,275	33,275	33,300	33,275	33,300	33,300
1-4-41200-991	Com. & Ind. - Non-routine expense	47,242	169,789	0	103,058	0	0
Total 66.Commercial & industrial		85,507	207,526	58,900	141,732	42,900	42,900
67.Tourism - administration							
1-4-41210-110	TOUR - Salary administration	124,946	70,726	38,500	18,378	138,600	138,600
1-4-41210-111	TOUR - Salary student & others	0	5,396	0	0	0	0
1-4-41210-122	TOUR - Statutory holidays	7,137	4,268	1,500	1,095	5,600	5,600
1-4-41210-123	TOUR - Vacation	10,052	7,099	2,600	1,719	12,800	12,800
1-4-41210-124	TOUR - Sick leave	3,751	7,089	900	783	5,000	5,000
1-4-41210-125	TOUR - Bereavement	0	676	0	0	0	0
1-4-41210-130	TOUR - CPP	6,996	5,509	1,900	1,166	8,500	8,500
1-4-41210-131	TOUR - EI	2,431	1,927	900	423	2,800	2,800
1-4-41210-132	TOUR - WSIB	3,400	1,930	700	396	2,300	2,300
1-4-41210-133	TOUR - EHT	2,875	1,905	800	403	3,200	3,200
1-4-41210-136	TOUR - OMERS	13,941	8,689	3,800	1,869	15,600	15,600
1-4-41210-137	TOUR - Health benefits	14,160	11,518	15,000	15,346	18,200	18,200
1-4-41210-210	TOUR - Computer mtce	2,983	3,591	3,800	3,926	5,000	5,000
1-4-41210-212	TOUR - Office supplies	3,884	248	1,700	1,465	1,900	1,900
1-4-41210-214	TOUR - Telephone	8,192	2,901	2,500	2,516	3,500	3,500
1-4-41210-218	TOUR - Courses & travelling	6,478	3,258	3,500	327	7,400	7,400
1-4-41210-222	TOUR - Advertisements	2,493	6,600	7,400	3,397	8,000	8,000
1-4-41210-226	TOUR - Membership	3,476	3,968	4,500	3,285	5,000	5,000
1-4-41210-420	TOUR - Cost of material sold	13,389	2,626	2,800	2,420	3,200	3,200
1-4-41210-450	TOUR - Meeting expenses	358	63	500	128	1,000	1,000
1-4-41210-455	TOUR - Events expenses	0	0	3,000	3,800	16,000	16,000
1-4-41210-475	TOUR - Miscellaneous	848	413	800	339	1,400	1,400
1-4-41210-800	TOUR - Dev. Contributions	0	0	5,000	3,000	5,000	5,000
1-4-41210-870	TOUR - Interest and bank charges	0	729	1,000	780	1,000	1,000
Total 67.Tourism - administration		231,787	151,129	103,100	66,961	271,000	271,000
68.Tourism - occupancy							

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-41215-200 TOUR - Insurance	7,770	10,044	11,100	11,646	12,000	12,000
1-4-41215-240 TOUR - Heating	5,971	5,565	5,900	5,913	6,200	6,200
1-4-41215-242 TOUR - Hydro	9,366	8,822	9,400	8,115	8,500	8,500
1-4-41215-244 TOUR - Water & sewer	295	301	300	304	300	300
1-4-41215-300 TOUR - Janitorial-contract	17,065	17,492	17,900	17,836	18,200	18,200
1-4-41215-430 TOUR - Building rep. & mtce-supp	26,520	9,069	7,500	5,484	8,900	8,900
1-4-41215-435 TOUR - Janitorial-supp. & serv.	460	803	900	607	2,900	2,900
1-4-41215-991 TOUR - Non-routine expense	282,510	0	0	25,430	0	0
1-4-41215-994 TOUR - Amortization expense	114,214	114,214	0	112,960	0	0
1-4-41215-997 TOUR - ARO Accretion	447	447	0	0	0	0
Total 68.Tourism - occupancy	464,618	166,757	53,000	188,295	57,000	57,000
69.Tourism - groundskeeping						
1-4-41220-110 TOUR - Groundskeeping-salaries	2,471	3,848	4,000	3,850	4,000	4,000
1-4-41220-130 TOUR - Groundskeeping - CPP	146	233	200	236	200	200
1-4-41220-131 TOUR - Groundskeeping - EI	53	89	100	75	100	100
1-4-41220-132 TOUR - Groundskeeping - WSIB	60	79	100	77	100	100
1-4-41220-133 TOUR - Groundskeeping - EHT	53	80	100	79	100	100
1-4-41220-136 TOUR - Groundskeeping - OMER	212	254	400	271	400	400
1-4-41220-400 TOUR - Groundskeeping-equipme	599	1,478	1,700	1,010	1,700	1,700
1-4-41220-440 TOUR - Groundskeeping-supp. & :	3,632	3,316	3,800	3,405	6,200	6,200
Total 69.Tourism - groundskeeping	7,226	9,378	10,400	9,003	12,800	12,800
70.Sawmill - administration						
1-4-41250-210 SAW - Computer maintenance	105	95	0	0	0	0
1-4-41250-214 SAW - Telephone	1,701	1,403	1,500	1,403	1,500	1,500
1-4-41250-222 SAW - Advertising & promotion	314	0	0	0	500	500
1-4-41250-223 SAW - Special events	0	0	0	0	500	500
1-4-41250-475 SAW - Miscellaneous	59	0	0	0	0	0
Total 70.Sawmill - administration	2,179	1,498	1,500	1,403	2,500	2,500
71.Sawmill - occupancy						
1-4-41260-200 SAW - Insurance	3,970	5,221	5,700	5,742	6,900	6,900
1-4-41260-240 SAW - Heating	3,490	2,629	2,800	3,091	3,200	3,200
1-4-41260-242 SAW - Hydro	1,202	1,197	1,300	1,298	1,400	1,400
1-4-41260-244 SAW - Water & sewer	250	239	300	247	300	300
1-4-41260-260 SAW - Land rental	8,188	8,561	9,500	8,805	9,700	9,700
1-4-41260-430 SAW - Rep. & mtce-supplies	676	1,022	1,400	444	1,400	1,400
1-4-41260-435 SAW - Janitorial-supp. & serv.	315	30	300	0	300	300
1-4-41260-991 SAW - Non-routine expense	16,195	0	0	0	0	0
Total 71.Sawmill - occupancy	34,286	18,899	21,300	19,626	23,200	23,200
72.Sawmill - groundskeeping						

FOR BUDGET PREP

For Period Ending 31-Dec-2026



	2023	2024	2025	2025	2026	2026
GENERAL FUND	ACTUAL	ACTUAL	BUDGET	ACTUAL (UNAUDITED)	BUDGET (VERSION 1)	BUDGET (VERSION 2)
1-4-41270-110 SAW - Groundskeeping-salaries	1,511	2,421	2,500	1,220	2,500	2,500
1-4-41270-130 SAW - Groundskeeping - CPP	78	137	100	69	100	100
1-4-41270-131 SAW - Groundskeeping - EI	31	53	100	23	100	100
1-4-41270-132 SAW - Groundskeeping - WSIB	39	50	100	25	0	0
1-4-41270-133 SAW - Groundskeeping - EHT	34	51	0	25	0	0
1-4-41270-136 SAW - Groundskeeping - OMERS	139	171	200	107	200	200
1-4-41270-400 SAW - Groundskeeping-equipmen	279	678	700	186	700	700
1-4-41270-440 SAW - Groundskeeping-supp. & sr	1,473	1,832	1,700	1,484	1,700	1,700
Total 72.Sawmill - groundskeeping	3,584	5,392	5,400	3,138	5,300	5,300
74.School requisition						
1-4-51000-950 Schools - Tax requisition	1,328,751	1,355,060	0	1,356,613	0	0
Total 74.School requisition	1,328,751	1,355,060	0	1,356,613	0	0
Total Expense	19,454,264	20,954,315	18,375,600	21,974,585	19,853,000	19,853,000
Surplus/Deficit	(2,788,127)	(2,257,009)	(2,399,000)	(1,877,758)	(2,158,100)	(2,094,600)
Total GENERAL FUND	(2,788,127)	(2,257,009)	(2,399,000)	(1,877,758)	(2,158,100)	(2,094,600)
Total Surplus (-)/Deficit	(2,788,127)	(2,257,009)	(2,399,000)	(1,877,758)	(2,158,100)	(2,094,600)



4

2026 Capital Projects

The Corporation of the
Town of Hearst
2026 Budget





Table of Contents

General Government Services	2
Protection Services	4
Transportation Services	5
Environmental Services	9
Social and Family Services	9
Recreation and Cultural Services	10
Planning and Development Services	12

A photograph of a modern, two-story building with dark grey siding and large windows. The address "925 ALEXANDRIA" is visible above the entrance. A sign on the left side of the building features a crest and the text "TOWN OF ALEXANDRIA".

General Government Services

01. Design of a New Website

The current Town website is outdated, with an inefficient roadmap and a lack of updates. The Town seeks a more integrated and advanced platform.

02. Asset Management Plan

Ontario Regulation 588/17 requires the Town to have an Asset Management Plan that meets specific standards. To achieve these standards, the Town decided to seek consultants' assistance. The standards had to be met by July 2025.

03. Salary Market Review

The Town completed a salary market adjustment review in 2019, with recommended changes implemented incrementally between 2022 and 2024. As seven years have passed since the last review—and given that market conditions were affected by the pandemic—it is recommended to undertake a new market compensation study in the next calendar year. Hiring an external consultant is advised to strengthen public confidence through independent, objective analysis and to support organizational transparency by reducing perceptions of internal bias.

04. HRISmyWay (New iCity Module)

HRISmyWay is a cloud-based module that integrates with iCity Payroll for time entry and employee records, enabling employees to enter time, request time off, approve time and leave requests, view payment history, accruals, and T4s, as well as record certifications, skills, licences, and complete forms. The estimated one-time implementation cost for the module is \$7,000, with a recurring annual fee of \$3,300.

05. eBilling for Property Tax (New iCity Module)

iCity Online eBilling for property tax enables ratepayers to receive and access their tax notices electronically, with bills and prior notices available online at any time. This supports cost savings by reducing printing, labour and postage. It also improves service by eliminating mail delivery delays and providing immediate access to notices for ratepayers. The estimated one-time implementation cost for the module is \$2,800, with no recurring annual fee.

06. Technical Records

TOMRMS (The Ontario Municipal Records Management System) is a standardized municipal records management program that provides a classification system, retention schedules, and policies to manage and dispose of municipal records in accordance with legislative requirements.



General Government Services

07. Phone Integration

Implementing the new Sunwire/SolSwitch integration with Microsoft Teams for employees receiving a municipal cell phone allowance will allow staff to use an official municipal number for calls and internal messaging, reducing the need to share personal cell phone numbers with the public. Overall, this targeted integration enhances professionalism, protects employee privacy, and strengthens reliable municipal service delivery. Those fees will be recurring annually.

08. HVAC Balancing / Alterations

HVAC balancing and alterations are needed at Town Hall to correct temperature and airflow issues between offices, ensuring comfortable workspaces and better energy efficiency.

09. Security Camera Installation Project

This project, funded by Hearst Power Sales & Services, aims to improve security at the Town's facilities by installing security cameras.



Protection Services

01. Equipment (Fire Protection Grant)

Funding under the second year of the Ontario Fire Protection Grant, which emphasizes firefighter health and safety, particularly cancer prevention. The application focused on acquiring 20 sets of protective gear—including balaclavas, helmets, gloves, and boots.

02. Storage Racks on Tanker and Rescue Trucks

Extrication tools in rescue truck #5 are loosely stored. Drawers with racks would be installed to safely store tools and improve accessibility. Tanker #4 now has a firefighting pump and foam nozzle, but lacks storage for hoses and foam. Adding storage racks on the tank's side would enable proper hose storage.

03. Security Camera Installation Project

This project, funded by Hearst Power Sales & Services, aims to improve security at the Town's facilities by installing security cameras.

04. Drying Rack for Bunker Gear

This drying rack is specifically designed for drying bunker suits after they have been washed.

05. Pumper

The last quotation provided in 2022 was \$690,000. The pumper is scheduled for replacement in 2029. It had been decided to allocate \$138,000 annually for five years to cover this expense. 2026 is year 4.

06. Satellite Communication Device

Equipping the rescue truck with a Satellite Communication Device would ensure continuous communication between the crew and either the station or dispatch. This capability would facilitate prompt requests for additional assistance and allow timely transmission of any relevant information. Furthermore, integration with the I Am Responding app would enable real-time tracking of crew locations. The device is estimated to have a one-time cost of \$500 and an annual recurring fee of \$1,000.

07. Rescue Snowmobile

The acquisition of a department-owned snowmobile would enhance the Hearst Fire Department's ability to respond efficiently to winter rescue incidents by ensuring immediate and reliable access to specialized equipment. Dependence on borrowed snowmobiles may result in availability limitations, response delays, and increased liability. Ownership allows for consistent training, proper maintenance, and operational readiness, resulting in improved response times and increased public safety.



Transportation Services

Upgrade to Urban Standards

01. Mongeon Crescent and McManus Street

The project encompasses several improvements including the replacement of ditches and culverts with storm sewers, full-depth road reconstruction, widening of the road from 6.7 meters to 9 meters, installation of curbs and gutters, sidewalks, new hydrants, and new water valves. Additionally, repairs will be made to sanitary manholes along a 420-meter stretch of Mongeon Crescent and along a 280-meter section of McManus Street. Considering the financial implications, it is advisable to allocate one-third of the municipal share this year by utilizing available grants, while deferring the remaining third of the cost to next year's budget.

Paved Roads Rehabilitation

02. Connecting Link - Front Street Rehabilitation

Following the successful application of a financial grant for the conduct of a full depth reclamation of the connecting link on Front Street.

Rural Roads Stabilization

03. Blais/Roy Roads

The project involves adding 150mm granular A and calcium chloride dust suppressant to Blais and Roy Roads, which have dimensions of 0.15m x 6.7m x 3.6km.

04. McNee Road

The project involves adding 100mm granular A and calcium chloride dust suppressant to McNee Road, which has dimensions of 0.10m x 6.7m x 1.6km.

Vehicle and Equipment Replacement

05. Vehicle

Replace the Parks and Recreation Department 2010 F250 pickup equipped with a dump box with a reliable, pre-owned full-size heavy-duty four-door pickup. The existing dump box will be fitted onto the new vehicle as appropriate. Subsequently, the 2010 F250 will assume the role previously held by the 2004 F250 regular cab, which served as the cold-mix and flower watering pickup.



Transportation Services

06. Loader - Hydraulic Pump

The hydraulic pump is bypassing, which causes the engine speed to increase in order to compensate. This results in additional fuel consumption and unnecessary wear on the equipment. Therefore, the hydraulic pump should be replaced.

07. Grader Engine

The standard engine life for these models is roughly 10,000 hours; the 2014 grader has accumulated approximately 10,200 hours of operation. An engine knock and mild vibration has been observed. Utilizing a quality core engine can help minimize costs; therefore, replacement is recommended.

08. Trackless

The Trackless was purchased in 2025 and financed over two years, 2026 being year 2.

09. Grader

The emergency purchase was approved at the end of 2025, to be financed in the 2026 budget.

10. Plotter Printer

This plotter printer functions primarily as a scanner, printer and copier for the Engineering Department. The drivers for this unit, which has been in service since 2012, are no longer available.

11. Welder

The welding equipment, primarily used by the mechanics, is now over 30 years old and has begun to fail during operations. Due to its age and ongoing reliability issues, replacement is strongly recommended to maintain safety and efficiency.

12. Scanner for Vehicles

Given the advancement of vehicle informatics, a scanner designed to diagnose issues would enable mechanics to efficiently identify problems. The device is projected to incur a one-time expense of \$6,300, along with an annual recurring fee of \$1,300.



Transportation Services

Public Works Building

13. Dome - Shingles Replacement

The shingles are failing and the plywood substrate is visible. The roofing needs to be replaced before the wood structure is compromised. Alternatives to shingles were explored (PVC membranes) but quotes were approximately 5-times more expensive.

14. Security Camera Installation Project

This project, funded by Hearst Power Sales & Services, aims to improve security at the Town's facilities by installing security cameras.

Other Projects

15. Geotechnical Investigation for Aubin & Powell Streets

This geotechnical investigation seeks to determine the extent of rock outcrop for storm sewer design along Aubin and Powell Streets.

16. CMV Emergency Parking

An emergency parking lot for commercial motor vehicles (CMV) that would be located on the northern side of the St-Laurent snow dump. It would be used to accommodate CMVs during road closures, preventing congestion on the highway and in surrounding areas.

17. Body Worn Camera System

The By-law Department wants to implement body-worn camera systems to enhance security and transparency. While there are no anticipated one-time costs for these devices, they will require an annual recurring fee of \$3,600.



Transportation Services

Municipal Airport

18. Airport Lighting Constant Current Regulators and Precision Aircraft Path Indicator Switch

These units are located in the airport terminal electrical room and control the runway airfield lighting. They are original units and were installed in 1985. As per the Hearst Municipal Airport Strategic and Land Use Development Plan dated December 2019, the life expectancy of these components is 25 years and are therefore identified as requiring replacement. These units are obsolete and parts are very difficult to obtain. If one of these units fail, this will mean operating the airport at a reduced capacity during day operations only, and for an undetermined time.

19. Main Terminal Building Exterior Windows Replacement

It is recommended to replace the windows at the airport terminal. The original windows are original from the 1985 airport construction, and new ones would provide greater energy efficiency. Last year, Council postponed the project until 2026 due to costs exceeding initial projections.

20. Pavement Patches

Repair the apron/taxiway intersection pavement utilized by local tenants for accessing airport services and their personal hangars. This intersection is also used by Town employees for towing helicopters to and from the municipal hangar.

21. Waterdrome and Dock Supplies for Johnson's Lake

The proposal includes the registration of Johnson's Lake as a registered waterdrome, the construction of a municipal dock to facilitate aircraft docking, and the establishment of a secure platform for refueling revenues and overnight docking fees.

22. Fuel Trailer

This equipment is utilized by local float operators, itinerant traffic requiring refueling, and during the MNRF fire season to support numerous helicopters. During May and June, cross-country crop dusters expressed interest in mobile fueling due to safety concerns associated with relying on a single fueling station, particularly when fire helicopters are active.



Environmental Services

01. Consultant Fees - Landfill

Consultation fees to start the Environmental Assessment per the approved Terms of Reference.

02. Repairs to Recycling Dome

Due to material delays, the project will take two years, ending in 2026. The work includes replacing damaged roof trusses, realigning the frame, and installing a new fabric roof on the recycling dome.



Social and Family Services

01. New Washrooms and Addition of Sinks in Two Playrooms

Installation of fixed sinks in the new toddler and school-age classrooms to replace the portable sinks currently in use, which have been temporarily approved by the Health Unit. Additionally, the addition of a new washroom to accommodate the centre's increased capacity.



Recreation and Cultural Services

Rehabilitation of the Recreation Centre

01. Project Repayment

Council has passed a resolution to repay the reserve used for the recreation centre rehabilitation project. An initial amount of \$300,000 per year is estimated, and this will be recalculated upon completion of the project. We are currently in year 4 of the 15-year repayment period.

Parks and Infrastructure Improvement

02. Dog Park

With the Caisse Alliance as a partner in this initiative, a dog park will be created in JD Lévesque Park.

03. Park Rehabilitation

Installation of additional benches, garbage receptacles, and related fixtures in municipal parks, along roadways, and on trails.

04. Community Pavilion – Coils in Air Exchanger

The building was not designed for year-round use; it is not insulated. However, it is regularly used to host events during the spring and fall seasons. Heating is often needed to maintain occupant comfort. Instead of renting diesel heaters each time, it is recommended that electric in-duct heating coils be installed.

These coils would provide some level of heat during cooler spring, fall, and summer days, without converting the facility into a fully heated building.

The building is already equipped with ductwork, as an air exchanger was required by code at the time of construction. This existing infrastructure provides an ideal starting point for integrating electric heating coils with minimal intervention.

05. Community Pavilion - Pergola Roofing

At the time the community pavilion was constructed, the pergola on the south side of the building was intended purely as an aesthetic feature. Over the years, however, it has become clear that roofing the pergola would provide significant functional benefits. In particular, a covered structure would eliminate the recurring need to set up pop-up tents during rainy weather in order to allow users to cook on the barbecues.

The proposed project would involve framing over the existing pergola and installing a metal roof. This upgrade would create a durable, weather-protected outdoor cooking area, improve user convenience, and enhance the overall usability of the space during community events.



Recreation and Cultural Services

Arena Upgrades

08. Condenser Pump - Ice Plant

The condenser pump for the ice plant, originally installed in 1978, is responsible for cooling both the ammonia and the compressors. Given its critical function and age, there is a significant risk of failure, as the plant cannot operate without it.

09. Improvements to Claude Larose Recreation Centre

The project, funded by the Community Sport and Recreation Infrastructure Fund, includes upgrades to washrooms, the elevator, and the replacement of deteriorating exterior doors. The initial estimated cost was \$904,200, with the province contributing \$452,100. Now, the updated estimate is \$973,000, while the provincial contribution remains at \$452,100. Some expenses were incurred in 2025, and completion is expected in 2026.

10. Roofing over Facility Manager's Office

The roof above the Facility Manager's office in the arena is at a high risk of leaking, as it has reached the end of its lifespan.

Equipment and Tools

11. Vacuum for Pool

The existing pool cleaning vacuum is operated daily for approximately seven hours. Over the past two years, it has required frequent repairs and was out of service during those periods. Given the significant repair costs, it is recommended that this vacuum be designated as a backup, and a new unit be purchased to ensure uninterrupted pool operations.

Other Projects

12. Net Zero Study

The Canadian Net-Zero Emissions Accountability Act, enacted in June 2021, legally commits Canada to achieving net-zero emissions by 2050. The Act promotes transparency and accountability as the government strives to meet its targets. Conducting a study on this Act would facilitate future applications for available grants by providing comprehensive insights into its implementation and impact. A grant application was submitted to FCM to partially fund this study.



Planning and Development Services

01. Business Improvement Area (BIA) - Annual Projects

Each year, the BIA proposes projects to enhance the business area by adding flowers and Christmas decorations. According to the agreement with the BIA, the Town covers 50% of their capital expenses.

Structural Improvements

02. Gilles Gagnon Welcome Centre – Windows Replacement

It is recommended to replace the windows at the Gilles Gagnon Welcome Centre. The original windows are over 25 years old, and new ones would provide greater energy efficiency.

0.3 Gilles Gagnon Welcome Centre – Removal of Geo Pumps, Solar Collectors

This project involves decommissioning and removing the existing geothermal pumps and solar collectors at the Gilles Gagnon Welcome Centre. These systems are no longer functioning as intended and require specialized maintenance and ongoing costs that are beyond our operational capacity. Removal will eliminate inefficiencies, reduce maintenance risks, and allow for more reliable building operations moving forward.

Other Projects

04. Housing CIP

The Housing Community Improvement Plan enables the Town to provide financial incentives for increasing housing within its jurisdiction. To date, the Town has received three applications, collectively amounting to approximately \$200,000.



5

2026 Capital Financing Plan

The Corporation of the
Town of Hearst
2026 Budget



TOWN OF HEARST

2026 CAPITAL FINANCING PLAN

Projects	Budgeted Expenses	Budgeted Revenues									
	Approved	MUNICIPAL						PROVINCE		FEDERAL	
		Taxation	Water & Serwer Rates	Surplus (from previous years)	Surplus (to be repaid in subsequent years)	Local Improvement	MAT	Local & Donations	OCIF	Other	Canada Community-Building Fund
GENERAL GOVERNMENT SERVICES											
Projects											
01. Design of a New Website	40,000			40,000							
02. Asset Management Plan	60,000	16,000		44,000							
03. Salary Market Review	25,000	25,000									
04. HRISmyWay (New iCity Module)	10,300	10,300									
05. eBilling for Property Tax (New iCity Module)	2,800	2,800									
06. Technical Records	5,000	5,000									
07. Phone Integration	2,400	2,400									
	145,500	61,500	0	84,000	0	0	0	0	0	0	0
Equipment and Building											
08. HVAC Balancing / Alterations	5,000	5,000									
09. Security Camera Installation Project	15,300						15,300				
	20,300	5,000	0	0	0	0	15,300	0	0	0	0
TOTAL GENERAL GOVERNMENT	165,800	66,500	0	84,000	0	0	15,300	0	0	0	0
PROTECTION SERVICES											
Fire Department - Equipment											
01. Equipment (Fire Protection Grant)	15,300								15,300		
02. Storage Racks on Tanker and Rescue Trucks	3,000	3,000									
03. Security Camera Installation Project	6,400						6,400				
04. Drying Rack for Bunker Gear	7,000	7,000									
05. Pumper	167,700	138,000		29,700							
06. Satellite Communication Device	1,500	1,500									
07. Rescue Snowmobile	20,000			6,300		3,700	10,000				
	220,900	149,500	0	36,000	0	0	3,700	16,400	0	15,300	0
TOTAL PROTECTION	220,900	149,500	0	36,000	0	0	3,700	16,400	0	15,300	0

TOWN OF HEARST

2026 CAPITAL FINANCING PLAN

Projects	Budgeted Expenses	Budgeted Revenues									
	Approved	MUNICIPAL						PROVINCE		FEDERAL	
		Taxation	Water & Serwer Rates	Surplus (from previous years)	Surplus (to be repaid in subsequent years)	Local Improvement	MAT	Local & Donations	OCIF	Other	Canada Community-Building Fund
<u>TRANSPORTATION SERVICES</u>											
<u>Upgrade to Urban Standards</u>											
01. Mongeon Crescent and McManus Street	2,897,100	0	260,000	1,041,700	558,700	594,100			125,000		317,600
	2,897,100	0	260,000	1,041,700	558,700	594,100	0	0	125,000	0	317,600
<u>Paved Roads Rehabilitation</u>											
02. Connecting Link - Front Street Rehabilitation	1,975,000	322,500								1,652,500	
	1,975,000	322,500	0	0	0	0	0	0	0	1,652,500	0
<u>Rural Roads Stabilization</u>											
03. Blais/Roy Roads	190,000								190,000		
04. McNee Road	62,000								62,000		
	252,000	0	0	0	0	0	0	0	252,000	0	0
<u>Vehicle and Equipment Replacement</u>											
05. Vehicle	55,000	55,000									
06. Loader - Hydraulic Pump	30,000	30,000									
07. Grader Engine	80,000	80,000									
08. Trackless	100,000			100,000							
09. Grader	512,900			512,900							
10. Plotter Printer	30,000	30,000									
11. Welder	7,500	7,500									
12. Scanner for Vehicles	7,600	7,600									
	823,000	210,100	0	612,900	0	0	0	0	0	0	0

TOWN OF HEARST

2026 CAPITAL FINANCING PLAN

Projects	Budgeted Expenses	Budgeted Revenues										
	Approved	MUNICIPAL						PROVINCE		FEDERAL		
		Taxation	Water & Sewer Rates	Surplus (from previous years)	Surplus (to be repaid in subsequent years)	Local Improvement	MAT	Local & Donations	OCIF	Other	Canada Community-Building Fund	Other
Public Works Building												
13. Dome - Shingles Replacement	57,500	51,900		5,600								
14. Security Camera Installation Project	16,600						16,600					
	74,100	51,900	0	5,600	0	0	0	16,600	0	0	0	0
Other Projects												
15. Geotechnical Investigation for Aubin & Powell Streets	40,000	40,000										
16. CMV Emergency Parking	1,500,000									1,500,000		
17. Body Worn Camera System	3,600	3,600										
	1,540,000	40,000	0	0	0	0	0	0	0	1,500,000	0	0
MUNICIPAL AIRPORT												
18. Airport Lighting Constant Current Regulators and Precision Aircraft Path Indicator Switch	84,200			84,200								
19. Main Terminal Building Exterior Windows Replacement	115,000	86,000		29,000								
20. Pavement Patches	15,400	5,400		10,000								
21. Waterdrome and Dock Supplies for Johnson's Lake	12,500			3,100						9,400		
22. Fuel Trailer	110,000			27,500						82,500		
	337,100	91,400	0	153,800	0	0	0	0	0	91,900	0	0
TOTAL TRANSPORTATION	7,901,900	719,500	260,000	1,814,000	558,700	594,100	0	16,600	377,000	3,244,400	317,600	0

TOWN OF HEARST

2026 CAPITAL FINANCING PLAN

Projects	Budgeted Expenses	Budgeted Revenues									
	Approved	MUNICIPAL						PROVINCE		FEDERAL	
		Taxation	Water & Serwer Rates	Surplus (from previous years)	Surplus (to be repaid in subsequent years)	Local Improvement	MAT	Local & Donations	OCIF	Other	Canada Community-Building Fund
<u>ENVIRONMENTAL SERVICES</u>											
<u>WASTE AND RECYCLING PROJECTS</u>											
01. Consultant Fees - Landfill	105,000	0		105,000							
02. Repairs to Recycling Dome	25,000			25,000							
	130,000	0	0	130,000	0	0	0	0	0	0	0
TOTAL ENVIRONMENTAL	130,000	0	0	130,000	0	0	0	0	0	0	0
<u>SOCIAL & FAMILY SERVICES</u>											
01. <u>Childcare Centre</u> New Washrooms and Addition of Sinks in Two Playrooms	227,900			167,900						60,000	
	227,900	0	0	167,900	0	0	0	0	0	60,000	0
TOTAL SOCIAL & FAMILY	227,900	0	0	167,900	0	0	0	0	0	60,000	0

TOWN OF HEARST

2026 CAPITAL FINANCING PLAN

Projects	Budgeted Expenses	Budgeted Revenues										
	Approved	MUNICIPAL							PROVINCE		FEDERAL	
		Taxation	Water & Sewer Rates	Surplus (from previous years)	Surplus (to be repaid in subsequent years)	Local Improvement	MAT	Local & Donations	OCIF	Other	Canada Community-Building Fund	Other
RECREATION AND CULTURAL SERVICES												
<u>Rehabilitation of the Recreation Centre</u>												
01. Project Repayment	300,000	300,000										
	300,000	300,000	0	0	0	0	0	0	0	0	0	0
<u>Parks and Infrastructure Improvement</u>												
02. Dog Park	40,000						40,000					
03. Park Rehabilitation	10,000	2,700				7,300						
04. Community Pavilion - Coils in Air Exchanger	14,400	14,400										
05. Community Pavilion - Pergola Roofing	19,600					19,600						
	84,000	17,100	0	0	0	26,900	40,000	0	0	0	0	0
<u>Arena Upgrades</u>												
06. Condenser Pump - Ice Plant	25,000					25,000						
07. Improvements to Claude Larose Recreation Centre	926,000	423,400	73,600						429,000			
08. Roofing over Facility Manager's Office	13,500	13,500										
	964,500	436,900	0	73,600	0	25,000	0	0	429,000	0	0	0
<u>Equipment & tools</u>												
09. Vacuum for Pool	7,000					7,000						
	7,000	0	0	0	0	7,000	0	0	0	0	0	0
<u>Other project</u>												
10. Net Zero Study	78,800					15,700						63,100
	78,800	0	0	0	0	15,700	0	0	0	0	0	63,100
TOTAL RECREATION AND CULTURAL	1,434,300	754,000	0	73,600	0	74,600	40,000	0	429,000	0	0	63,100

TOWN OF HEARST

2026 CAPITAL FINANCING PLAN

Projects	Budgeted Expenses	Budgeted Revenues										
	Approved	MUNICIPAL						PROVINCE		FEDERAL		
		Taxation	Water & Sewer Rates	Surplus (from previous years)	Surplus (to be repaid in subsequent years)	Local Improvement	MAT	Local & Donations	OCIF	Other	Canada Community-Building Fund	Other
PLANNING & DEVELOPMENT SERVICES												
01. <u>BIA - Annual Projects</u>	15,000						7,500	7,500				
	15,000	0	0	0	0	0	7,500	7,500	0	0	0	0
<u>Structural Improvements</u>												
02. Gilles Gagnon Welcome Centre - Windows Replacement	38,000	38,000										
03. Heritage Sawmill Marketplace - Air exchanger	9,200						9,200					
	38,000	38,000	0	0	0	0	0	0	0	0	0	0
<u>Other Projects</u>												
04. Housing CIP	100,000	100,000										
	100,000	100,000	0	0	0	0	0	0	0	0	0	0
TOTAL PLANNING & DEVELOPMENT	162,200	138,000	0	0	0	0	16,700	7,500	0	0	0	0
TOTAL CAPITAL PROJECTS	10,243,000	1,827,500	260,000	2,305,500	558,700	594,100	95,000	95,800	377,000	3,748,700	317,600	63,100

Transfer for Capital Projects from Operaas of April 10)	1,827,500	CCBF available for 2026	314,008
		Balance of CCBF from previous years	3,613
Surplus (Shortfall)	<u>0</u>	CCBF used	-317,600
	0.00%		21
		OCIF formula based funding 2026	369,325
From previous years	1,236,500	OCIF carry forward from previous years	7,702
Surplus from operation 2025	890,000	OCIF base funding used	-377,000
Hearst Connect Dividend	245,000		27
Use of the snowmobile reserve	6,300		
	<u>2,377,800</u>	MAT budgeted allocation for 2026	95,000
Available as a contingency	<u>72,300</u>	MAT carry forward from previous years	0
		MAT used	-95,000
			0